



# **CITY OF LANGLEY**

## **2024 – 2028 Financial Plan**

**Fiscal Period January 1, 2024 to  
December 31, 2028**

# **Bylaw 3266**

## **Budget Message**

*January 11, 2024*

### **Message from the Director of Corporate Services**

Mayor and City Council  
Langley City

#### **2024-2028 Financial Plan**

There are two key areas of concentration within the Financial Plan:

- Enhancing Public Safety
- Investing in the Basics

#### ***Enhancing Public Safety***

The City is navigating the de-integration of the joint RCMP detachment that the City has shared with the Township of Langley since the building was built in 1990. In May of 2023, the Township Council advised the City that they were actioning a clause in the police sharing agreement, forcing the City to provide its own detachment building to house the 51.35 City RCMP members and hire the City's own civilian support staff. Currently, the civilian support staff are Township of Langley employees and the City pays the Township our proportionate share to support the operations of the detachment.

The City will be purchasing land in 2024 and undertake the planning to build the City's own RCMP detachment.

The City will be hiring 3 new RCMP members to bring our contract strength up to 54.35 RCMP members. This is the number of members the City and Township had agreed to share in 2023 based 75% on the 5 year rolling average criminal code cases and 25% on the relative population statistics.

The City will add a bylaw enforcement officer to address bylaw infractions such as unsightly properties, graffiti, illegal signage, parking infractions as well as perform bike patrols in the trails and parks.

The City will hire 3 additional firefighters to keep pace with the growth of the community and an Emergency Management Program Advisor.

#### ***Investing in the Basics***

Council has recognized that infrastructure renewal is important. There is currently an infrastructure funding gap between the total cost of replacements and the available annual capital funding. In order to replace aging infrastructure, more tax dollars have been allocated to build up reserve funds.

Each year, the City allocates approximately 8.4% of the tax and utility fees collected, towards capital infrastructure renewal. The City proposes to add \$375,000 or 1% of the overall property tax increase, bringing the annual allocation to Capital Works Reserve to \$1.7 million.

# Langley City

The reserve allocations will allow \$1.0 million in sanitary and storm sewer repairs to be undertaken and \$2.2 million in asbestos cement water main replacements along Fraser Highway between 201A St and 203 St. An additional \$1.1 million will also be allocated to the 200 St culvert replacements that was initially planned in 2023 but due to cost escalations had to be postponed until 2024. These important projects help to ensure continued high quality service to residents and businesses while minimizing long term repair and maintenance costs.

Outdoor and recreational amenities are important. We will be making improvements in the Nicomekl floodplain replacing a pedestrian bridge at 206A St which will cost \$1 million. The City purchased property behind the City Hall / Timms Community Centre for a future Performing Arts and Cultural Centre. While this dream may not come to fruition for a decade or more securing the land was important. Older building like the Langley Hotel are being demolished and in the interim more parking and public space and amenities will be created.

There are plans to enhance community events like the annual Community Day, Remembrance Day and Magic of Christmas event that brings the community together in celebration and remembrance.

## **Public Process**

A Financial Plan presentation will be made at the Monday, January 22, 2024 Council meeting to introduce

# 2024 Financial Plan

the budget to the public which will be recorded and streamed on the City's website.

A Financial Plan public input and open house meeting will be held on Tuesday, February 6, 2024 from 6:00 pm – 7:30 pm for the public to learn more about the budget and ask questions.

The open house will be followed by a Financial Plan presentation at the February 12, 2024 Committee of the Whole Council meeting where comments from the public will be invited.

## **The Five Year Financial Plan**

The five year financial plan presented in this document is a financial planning tool and not a multi-year budget. The primary focus of the Financial Plan is the current budget year under consideration (2024) with a new five year plan being created for each successive budget cycle.

The revenue and expenditure forecasts of the out years (2025-2028) reflect estimated wage and benefit costs, estimated Metro Vancouver rate increases and RCMP contract increments. We have not attempted to include an estimate of inflation in the out years in this document.

The 2023 Actual column is reflecting the current year to date expenditures rather than an estimate of the amount anticipated after the end of the year which will be higher after all the December purchase invoices and year end reconciliations have been reflected.

## **Budget Message**

## 2023 Council Goals and Strategic Plan

A new strategic plan prepared in 2023, the Nexus of Community Plan, and the Financial Plan includes a series of goals and actions in each department that support these strategic planning documents. The current Strategic Plan has seven core focus areas as follows:

### Core Focus Areas

In this plan, we have seven areas that describe where we believe we most need to move forward and achieve better results. Making progress in these Core Focus Areas will define our success over the next five years, and anchor our accountability to our individual and corporate citizens.

1. **Cultivate an Inclusive Community:** We are a community that is an ideal place to raise a family, offers a welcoming and diverse living environment, boasts great leisure and recreational opportunities, and supports healthy and safe neighbourhoods.
2. **Provide Reliable Municipal Infrastructure:** We recognize the need for, and are committed to, establishing a long-term, financially-responsible infrastructure renewal plan for all municipal assets.
3. **Support a Vibrant Economy:** We will continue to revitalize our community to ensure that it is vibrant, clean, and safe, is a desirable location for industry, and our policies and strategies create a vibrant economy that position the City as the

Regional Hub in the Fraser Valley for innovation, education, technology, shopping, health industry, leisure and entertainment.

4. **Integrate Holistic Approach to Community Safety:** Implement a Citizen Assembly on Community Safety to maintain and foster partnerships with law enforcement agencies, community groups, neighbourhoods, and citizens to address public safety and socio-economic issues in the community.
5. **Build Climate Resiliency:** We continue to focus on protecting, promoting and enhancing environmental assets in the community and active in achieving the Zero Waste goals.
6. **Strengthen Communication and Public Engagement:** We communicate effectively with our citizens, customers, partners, and stakeholders, involving them in decisions which impact and interest them, and engaging them in public life.
7. **Achieve Organizational Excellence:** We stand out as a results-oriented, engaged and innovative work force with a strong service ethic and high level of customer service, and a City Council that is accessible to its citizens.

# Langley City

# 2024 Financial Plan

## Budget Highlights

### General Operating Fund

The Consumer Price Index (CPI) % increase in Vancouver for the year ended December 31, 2023 was 3.6%.

Additionally, wages through collective agreements, fuel costs and supply chain interruptions have all had a significant impact on municipal expenditures.

**The gap between total expenditures and total revenues in the general fund is \$3,760,460 and would require a total tax revenue increase of 9.97%.**

| 2024 Property Tax Impact          |                     |              |
|-----------------------------------|---------------------|--------------|
| Status Quo Inflationary Increase  | \$ 2,154,190        | 5.73%        |
| Infrastructure Renewal            | \$ 375,000          | 0.99%        |
| Public Safety - RCMP              | \$ 460,000          | 1.22%        |
| Public Safety - Firefighters      | \$ 510,500          | 1.35%        |
| Public Safety - Bylaw Enforcement | \$ 108,500          | 0.29%        |
| Public Safety - Emergency Mgmt    | \$ 117,270          | 0.31%        |
| Community Events                  | \$ 35,000           | 0.08%        |
| <b>Total Taxation Shortfall</b>   | <b>\$ 3,760,460</b> | <b>9.97%</b> |

### **Summary of the Larger Changes Affecting the 2024 General Fund Budget**

#### **Revenues:**

|  |              |
|--|--------------|
| New tax growth increase                  | \$ (450,000) |
| Supplementary assessment reductions      | 190,000      |
| Solid waste fee increase                 | (67,650)     |
| Permit / Licensing fee increase          | (102,190)    |
| Interfund Utility Allocation             | (195,250)    |
| Hotel Tax                                | (145,000)    |
| Interest Income and tax penalties income | (285,000)    |
| Twp cost share - Emergency Program       | 43,105       |
| Transfers from Other Governments         | (132,680)    |
| Misc. fees and revenue                   | (14,900)     |

#### **Expenditures:**

|  |                     |
|--|---------------------|
| Employee wages and benefits                        | 1,005,145           |
| Bylaw Enforcement                                  | 108,500             |
| Insurance Premium                                  | 39,150              |
| IT security and software support                   | 87,500              |
| Utilities & Communication                          | 28,460              |
| RCMP contract and detachment                       | 1,877,750           |
| Firefighters / Public safety                       | 510,500             |
| Fire training, maintenance supplies, dispatch      | 67,800              |
| Emergency Management                               | 117,270             |
| Engineering infrastructure maintenance             | 41,150              |
| Discover Langley City - Hotel Tax                  | 145,000             |
| Solid waste services                               | 67,980              |
| Library services                                   | 95,685              |
| Community events                                   | 35,000              |
| Parks Maintenance                                  | 49,000              |
| Bank charges and tax prepayment interest           | 64,750              |
| Various supplies and contracted services           | 196,715             |
| Transfer to/from reserves - Infrastructure renewal | 382,670             |
| <b>Net 2024 budget expenditure increase</b>        | <b>\$ 3,760,460</b> |

## Budget Message

# Langley City

# 2024 Financial Plan

## **Revenue Changes:**

The new taxation growth from new construction is estimated by the BC Assessment Authority at \$450,000 or 1.19% property tax revenue.

Supplemental property assessment reductions due to successful appeals and corrections will reduce 2024 taxation revenue by \$190,000 or 0.50%.

Solid waste fees have increased \$67,650 to offset the increase in disposal and collection charges for garbage and green waste. Permit/licensing fees have been increased \$102,190 to reflect annual inflationary fee adjustments.

A portion of General Fund operating costs are attributed to the operation of the Sewer & Drainage Fund and the Water Fund. In 2024, these allocations increased by \$195,250.

Hotel tax revenues are collected and remitted to Discover Langley City to fund tourism promotion in the community. The revenues are increasing \$145,000 reflecting the recovery of the tourism sector from the impact of COVID-19 on local hotel occupancy.

Interest income and tax penalties have been increased \$285,000 to reflect higher interest rates in 2024. Prime rates have increased from 2.7% to 6.7% in the last two years.

The Township of Langley has severed the joint emergency management program so the annual cost sharing revenue has been removed.

Transfers from other governments, including grants, has increased \$132,680.

Other miscellaneous fees and revenue have increased by \$14,900 based on historical trends and fee & other revenue increases.

## **Expenditure Changes:**

An estimated provision of \$1,005,145 has been included for the CUPE, IAFF, and management staff contract increases as well as increases due to staff moving through steps in their pay grades.

The City will invest \$108,500 to add a bylaw enforcement officer to address bylaw infractions such as unsightly properties, graffiti, illegal signage, parking infractions as well as perform bike patrols in the trails and parks.

Property and liability insurance is purchased to protect the City from economic loss as the result of litigation, accident or natural disaster, the premiums increased \$39,150.

IT security and software support requires an increase of \$87,500. Additional resources are being implemented to help protect the City from cybercrime and software

# Langley City

subscription costs are increasing predominantly to support the use of MS Office 365 and Adobe. Utility and telecommunication fees have increased necessitating a budget increase of \$28,460.

In 2024, the City of Langley is adding 3 RCMP officers at a cost of \$460,000. Collective agreements and cost inflation necessitates an increase of \$1,295,220 for our RCMP members at the local detachment and our share of integrated teams. In addition, the cost for centralized support services, billed by the Township of Langley for municipal employees at the RCMP detachment, is increasing \$122,530 to reflect wage increases.

The Fire Department will add three additional firefighters at a cost of \$510,500 to the suppression crews to address growth within the community and the associated increased calls.

The Fire Department has experienced an increase in costs due to new training, an increase in maintenance costs, and additional supplies. As well, dispatch costs paid to the City of Surrey and ECOMM are increasing due to an increase in call volume overall increasing the budget by \$67,800.

After the Township of Langley severed our joint emergency management program, the City has hired a Emergency Management Program Advisor to help organize and facilitate our emergency preparedness, planning and responses. The additional costs to the program are \$117,270.

# 2024 Financial Plan

An additional allocation of \$41,150 has been added to allow for sufficient maintenance of engineering infrastructure including bicycle lanes and traffic signals.

Discover Langley City is transferred all hotel tax proceeds received by the City, revenues are anticipated to be \$145,000 more for 2024.

Solid waste service fees have increased \$67,980 due to increases in contract costs and disposal fees.

The FVRL levy is increasing \$95,685 covering wages and benefit cost increases and an increase in material costs.

The City is allocating an additional \$35,000 to enhance community events like the annual Community Day, Remembrance Day and Magic of Christmas event that brings the community together in celebration and remembrance.

An additional \$49,000 has been added to the parks maintenance budget to provide increased maintenance to the parkour and playground equipment, invest in electric equipment to reduce pollution and noise and provide funding to maintain the seasonal aerial displays at McBurney Lane.

Bank charges and interest payable to city tax payers who participate in our property tax prepayment program have increased \$64,750 due to increase in interest rates.

## Budget Message

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# 2024 Financial Plan

Various inflationary increases to supplies and contracted services budgets throughout the organization resulted in an increase of \$196,715.

There was a net increase in transfers to reserves amounting to \$382,670 or a 1% property tax increase to build up reserve contributions to help fund future capital infrastructure renewal.

## **Sewer and Drainage Operating Fund**

The sewer rate structure will increase \$0.26 per cubic meter bringing the total to \$1.82 per cubic meter (80% of water consumption) with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water, used to determine the sewer charge, will be \$68.64 in 2024.

The proposed increase is to fund an increased allocation of administrative costs from the general fund, additional system testing and an increase in wages and supplies.

The sewer treatment levy cost from the GVS&DD is \$2.9 million which makes up 56.6% of the expenditures in the sewer fund. The GVS&DD has indicated that there will be annual increases in sewer costs between 17% - 30% per year over the next five years to allow for expanded and improved sewer collection and treatment in the region.

## **Water Operating Fund**

The water rate structure will increase \$0.17 per cubic meter to \$1.79 per cubic meter, with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water will be \$56.10 in 2024.

In addition to increased costs of labour and services, the cost of water purchased from GVWD is increasing 17%. The water purchase cost of \$3.7 million makes up 63.9% of the expenditures in the water fund.

The GVWD has indicated that there will be annual increases in water costs of approximately 13.2% per year over the next five years to allow for improved water filtration and infrastructure replacement.

## **Capital Improvement Plan**

The Financial Plan includes a 10 year Capital Improvement Plan (CIP). The proposed expenditures in 2024 total \$25,700,335. Some of the larger projects in the plan includes land acquisition of \$11 million, purchase of a \$3 million fire ladder truck, replacing a \$1 million pedestrian bridge in the Nicomkel floodplain, replacing and upsizing the \$400,000 generator at the Timms Community Centre for operation in emergency scenarios, \$1.1 million for culvert repairs on 200 St., and \$2.2 million for water main replacements.



# Langley City

## 2024 Financial Plan

Capital projects are funded through money the City has placed in reserves, funds received from developers when new construction is undertaken by way of Development Cost Charges (DCC's), grants, casino proceeds and borrowing.

Each year the City allocates a portion of the money collected through property taxation and utility fees into the reserves. The planned reserve contributions in 2024 are presented on the table below.

| <b>Tax and Utility Funded Reserve Contributions</b> |                     |
|---|---------------------|
| Capital Works Reserve                               | \$ 1,713,100        |
| Fire Equipment Replacement                          | 55,000              |
| Machinery Replacement                               | 492,530             |
| Off Street Parking                                  | 11,520              |
| Office Equipment                                    | 46,500              |
| Parks & Recreation                                  | 177,500             |
| Sewer Future Capital                                | 1,040,000           |
| Water Future Capital                                | 1,040,000           |
| <b>Total Contributions</b>                          | <b>\$ 4,576,150</b> |

The work being planned to accommodate the tangible capital asset requirements and resulting asset management benefits will highlight the infrastructure deficit faced by the City of Langley. We are not currently putting enough funding towards infrastructure renewal to meet projected needs. It will take a concerted effort by Council to balance between allocating adequate funding for infrastructure, that is primarily underground, and other infrastructure needs for the community.

The 2020/2021 closure of the casino due to the pandemic, and associated drop in gaming proceeds, has highlighted the City's over reliance on gaming proceeds as one of the main funding sources in our capital improvement plan. This reduced funding has necessitated delaying of projects. Going forward, the City needs to take a balanced, conservative approach to capital funding. In 2024 the City continues phasing in increased reserve fund transfers to address these needs.

### **Prior Year's Surplus**

The City is required to prepare a balanced budget each year under provincial legislation. Each dollar expended has to be approved by Council in the Financial Plan. At the end of the previous year, the actual financial numbers may result in revenues being higher than anticipated or expenditures lower than planned which is called a surplus. It is proposed that any surplus generated in 2023 be allocated to the Capital Works Reserve to augment the capital works undertaken in future years.

### **Casino Proceeds**

Casino proceeds are a significant funding source for the Capital Improvement Plan. It is estimated that the casino proceeds will be \$7.5 million in 2024.

By using casino proceeds rather than borrowing, the City is reducing operating debt servicing costs. Every \$1.00 borrowed requires \$1.02 to be paid in interest over the 20 year term of the borrowing. Debt avoidance has reduced the taxes otherwise payable by 22% since the casino has been open.

## **Budget Message**

## **Issues Affecting Future Years' Budgets**

New growth revenues are not sufficient to fund inflationary increases in the City's budget. Wage settlements and the ability to attract and retain staff, without any new service levels being considered, will continue to put pressure on the budget.

Local governments are increasingly feeling the effects of downloading by other levels of government. The City is struggling with its ability to address social issues like homelessness where individuals suffering from mental health and substance abuse concerns are evident. Historically, social welfare has been a Provincial mandate however, municipalities are now facing the effects of this growing issue.

The Surrey Langley SkyTrain (SLS) project will transform our community. There may be expectations placed upon the municipality to contribute to aspects of the SLS project as well as other priorities, that are unknown at this time. This may impact the timing of other major Capital Improvement Plan projects such as the Public Safety Building, and Operation Centre replacement that are in the planning stages.

Our contracted service partners like the RCMP, Fraser Valley Regional Library and Metro Vancouver have increases in their respective budgets which are beyond the City's control and can have significant effects on the overall City of Langley Financial Plan.

Our Financial Plan for 2024 – 2028 will set our spending priorities to ensure that the City of Langley continues as the Place to Be!



Darrin Leite, CPA, CA  
Director of Corporate Services

### CONSOLIDATED FINANCIAL PLAN SUMMARY

|  | 2022 Actual      | 2023 Budget      | 2023 YTD             | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|--|------------------|------------------|----------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Consolidated Revenues</b>               |                  |                  |                      |                  |                  |                  |                  |                  |
| Property Value Taxes                       | \$ 33,285,224    | \$ 37,724,095    | \$ 37,536,270        | \$ 41,744,555    | \$ 43,275,790    | \$ 44,797,670    | \$ 46,374,290    | \$ 48,011,860    |
| Fees and Charges                           | 14,719,854       | 14,952,120       | 14,664,838           | 16,647,250       | 17,878,110       | 19,361,000       | 21,228,820       | 23,263,910       |
| Revenue Other Services                     | 13,161,807       | 12,469,220       | 11,928,588           | 13,023,365       | 12,930,585       | 12,936,425       | 12,942,475       | 12,948,735       |
|  | 61,166,885       | 65,145,435       | 64,129,696           | 71,415,170       | 74,084,485       | 77,095,095       | 80,545,585       | 84,224,505       |
| <b>Consolidated Expenditures</b>           |                  |                  |                      |                  |                  |                  |                  |                  |
| General Government Services                | 5,510,888        | 6,317,515        | 5,812,588            | 6,887,080        | 7,104,870        | 7,338,560        | 7,579,370        | 7,830,690        |
| Policing Service                           | 14,475,054       | 15,564,740       | 8,802,724            | 17,445,290       | 18,039,600       | 18,654,720       | 19,291,330       | 19,950,240       |
| Fire Rescue Service                        | 5,437,892        | 6,578,040        | 5,533,016            | 7,377,140        | 7,598,710        | 7,828,410        | 8,066,010        | 8,313,010        |
| Other Protective Services                  | 779,915          | 934,945          | 721,083              | 986,835          | 1,029,450        | 1,064,080        | 1,099,950        | 1,137,060        |
| Engineering and Operations                 | 3,621,742        | 3,889,485        | 3,427,923            | 4,089,085        | 4,196,615        | 4,307,915        | 4,423,145        | 4,542,445        |
| Development Services                       | 1,535,655        | 1,603,450        | 1,639,842            | 1,921,300        | 1,968,040        | 2,016,390        | 2,066,420        | 2,118,200        |
| Solid Waste                                | 747,432          | 819,130          | 786,540              | 888,660          | 907,700          | 952,460          | 999,450          | 1,048,790        |
| Recreation                                 | 4,701,984        | 5,021,310        | 4,316,564            | 5,359,230        | 5,505,210        | 5,694,870        | 5,892,440        | 6,098,160        |
| Parks                                      | 2,367,073        | 2,610,605        | 2,288,998            | 2,857,205        | 2,923,895        | 2,992,865        | 3,064,305        | 3,138,175        |
| Sewer & Drainage                           | 3,137,562        | 3,577,570        | 3,238,202            | 4,311,580        | 4,826,960        | 5,498,630        | 6,436,940        | 7,450,220        |
| Water                                      | 4,324,969        | 4,228,420        | 4,021,312            | 4,814,120        | 5,305,790        | 5,868,550        | 6,548,580        | 7,319,870        |
| Interest                                   | 55,293           | 180,650          | 195,996              | 245,400          | 245,400          | 245,400          | 245,400          | 245,400          |
| Amortization                               | 6,377,562        | 6,400,000        | -                    | 6,400,000        | 6,500,000        | 6,600,000        | 6,700,000        | 6,800,000        |
|  | 53,073,021       | 57,725,860       | 40,784,788           | 63,582,925       | 66,152,240       | 69,062,850       | 72,413,340       | 75,992,260       |
| <b>Excess of revenue over expenditures</b> | <b>8,093,864</b> | <b>7,419,575</b> | <b>23,344,908</b>    | <b>7,832,245</b> | <b>7,932,245</b> | <b>8,032,245</b> | <b>8,132,245</b> | <b>8,232,245</b> |
| <b>Add:</b>                                |                  |                  |                      |                  |                  |                  |                  |                  |
| Transfer from Reserve Accounts             | 653,368          | 927,565          | -                    | 927,565          | 927,565          | 927,565          | 927,565          | 927,565          |
| Transfer from Statutory Reserves           | -                | -                | -                    | -                | -                | -                | -                | -                |
| Transfer from General Surplus              | -                | -                | -                    | -                | -                | -                | -                | -                |
| Transfer from Equity                       | 6,377,562        | 6,400,000        | -                    | 6,400,000        | 6,500,000        | 6,600,000        | 6,700,000        | 6,800,000        |
|  | 7,030,930        | 7,327,565        | -                    | 7,327,565        | 7,427,565        | 7,527,565        | 7,627,565        | 7,727,565        |
| <b>Deduct:</b>                             |                  |                  |                      |                  |                  |                  |                  |                  |
| Debt Servicing                             | 184,154          | 1,949,180        | 670,248              | 1,949,180        | 1,949,180        | 1,949,180        | 1,949,180        | 1,949,180        |
| Transfer to Reserve Accounts               | 12,446,711       | 10,676,810       | 8,137,901            | 10,714,480       | 10,914,480       | 11,114,480       | 11,314,480       | 11,514,480       |
| Transfer to Statutory Reserves             | 2,464,561        | 2,121,150        | 1,229,021            | 2,496,150        | 2,496,150        | 2,496,150        | 2,496,150        | 2,496,150        |
|  | 15,095,426       | 14,747,140       | 10,037,170           | 15,159,810       | 15,359,810       | 15,559,810       | 15,759,810       | 15,959,810       |
| <b>Surplus (Deficit)</b>                   | <b>\$ 29,368</b> | <b>\$ -</b>      | <b>\$ 13,307,738</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      |

## STAFFING SUMMARY (F.T.E.)

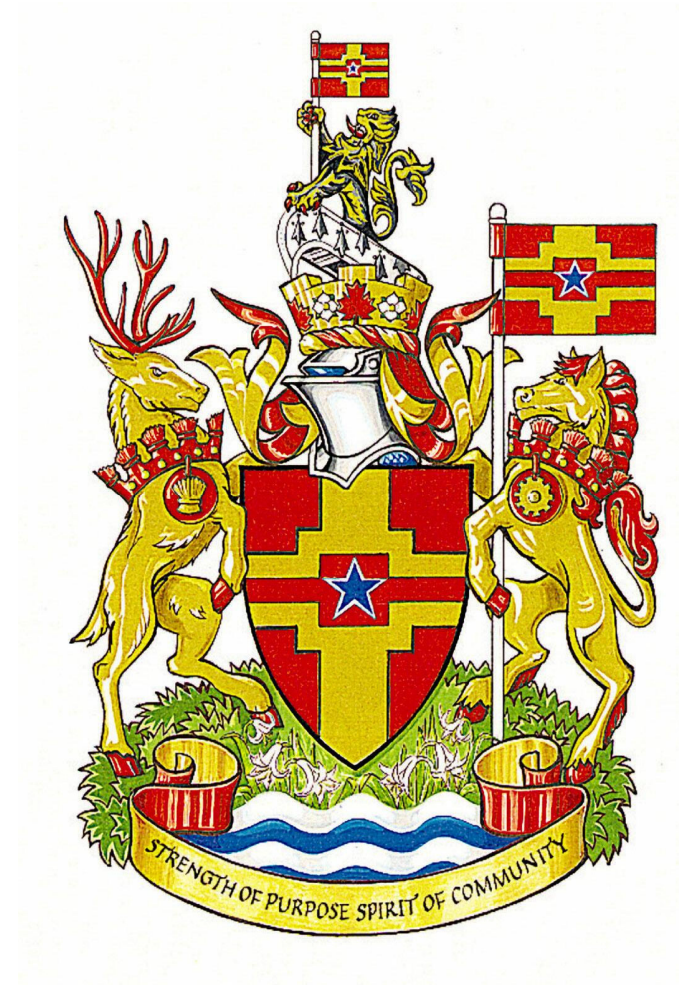
| DEPARTMENT                  | 2022 Actual  | 2023 Budget  | 2023 YTD     | 2024 Budget  | 2025 Budget  | 2026 Budget  | 2027 Budget  | 2028 Budget  |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| General Government Services | 30.6         | 34.3         | 31.4         | 35.3         | 35.3         | 35.3         | 35.3         | 35.3         |
| Policing Services - note 1  | 51.5         | 51.5         | 51.5         | 54.5         | 54.5         | 54.5         | 54.5         | 54.5         |
| Fire Rescue Service         | 26.5         | 31.9         | 27.9         | 34.9         | 34.9         | 34.9         | 34.9         | 34.9         |
| Other Protective Services   | 1.7          | 2.0          | 1.7          | 2.0          | 2.0          | 2.0          | 2.0          | 2.0          |
| Engineering and Operations  | 19.6         | 22.2         | 18.1         | 22.2         | 22.2         | 22.2         | 22.2         | 22.2         |
| Development Services        | 7.6          | 8.2          | 7.4          | 9.2          | 9.2          | 9.2          | 9.2          | 9.2          |
| Solid Waste                 | 0.2          | 0.2          | 0.2          | 0.2          | 0.2          | 0.2          | 0.2          | 0.2          |
| Recreation                  | 33.6         | 35.4         | 34.5         | 35.4         | 35.4         | 35.4         | 35.4         | 35.4         |
| Parks                       | 12.6         | 16.0         | 12.8         | 16.1         | 16.1         | 16.1         | 16.1         | 16.1         |
| Sewer Utility               | 4.3          | 4.8          | 3.9          | 4.8          | 4.8          | 4.8          | 4.8          | 4.8          |
| Water Utility               | 4.9          | 5.1          | 4.7          | 5.1          | 5.1          | 5.1          | 5.1          | 5.1          |
| <b>TOTAL F.T.E.'s</b>       | <b>193.1</b> | <b>211.6</b> | <b>194.1</b> | <b>219.7</b> | <b>219.7</b> | <b>219.7</b> | <b>219.7</b> | <b>219.7</b> |

Note 1 - RCMP member are under contract from the RCMP

\*\*\*It is important to note that FTE's represent a full-time equivalent of a staff member. In many instances, particularly in Parks and Recreation which consists of many part-time or seasonal positions, this is not a accurate reflection of the actual number of employees.

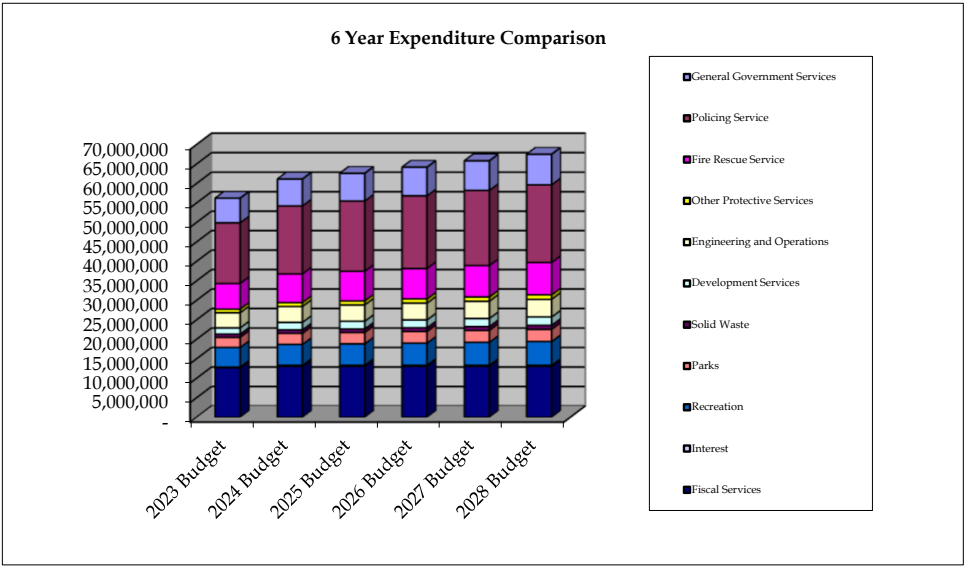
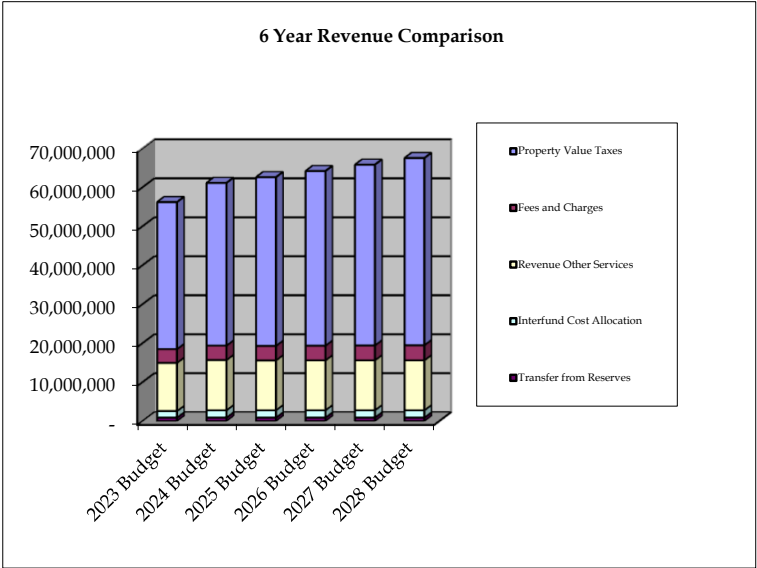
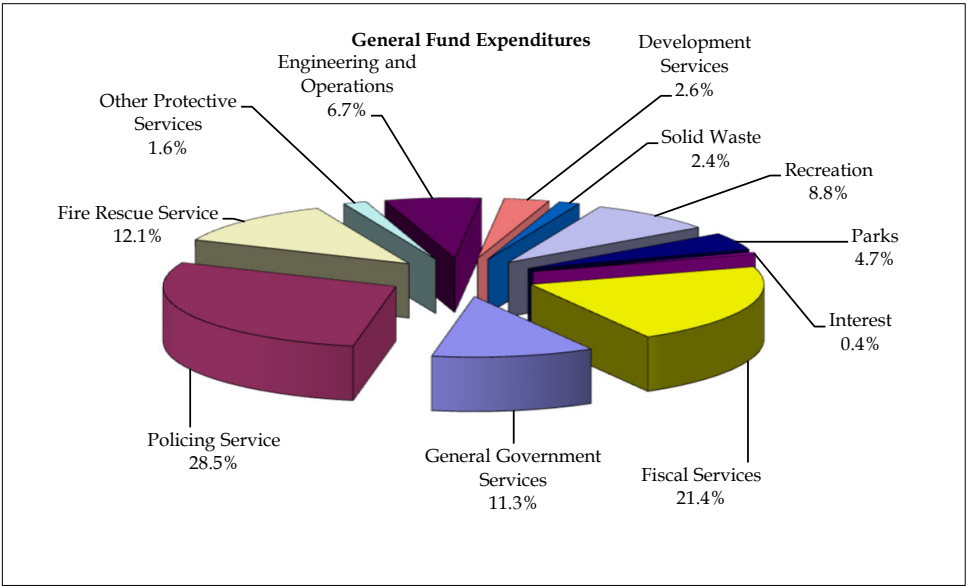
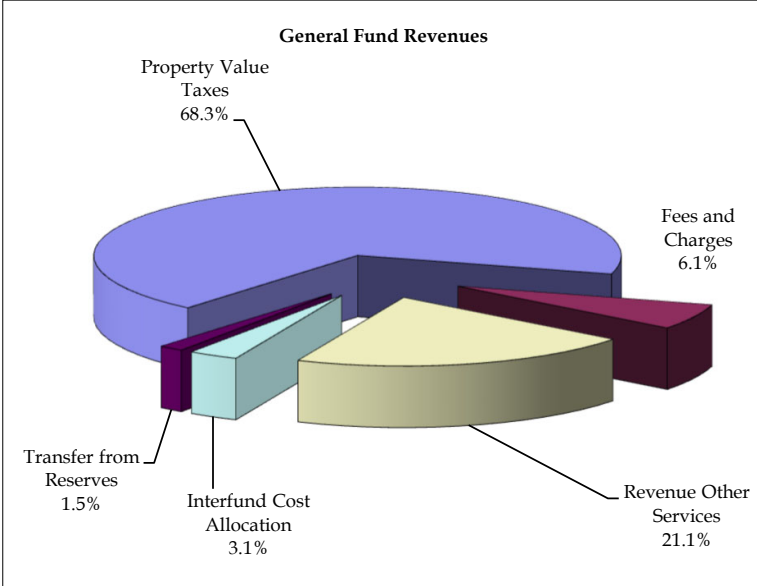
# General Operating Fund

2024-2028



## GENERAL OPERATING FUND

The General Operating Fund is the primary operating fund of the City. It is used to account for all of the financial resources and expenditures of the City of Langley, except Water Utility, Sewer & Drainage Utilities, and the 10-year Capital Improvement Plan. This section details the 2024-2028 Financial Plan, as well as showing comparative figures for 2022 Actual Results, 2023 Budget, and the 2023 Year to Date (YTD) expenditures. (The 2023 YTD figures are highly dependent on when billings are received and processed and may not accurately reflect actual expenses to date.)



| GENERAL FUND SUMMARY             |                  |               |                      |               |               |               |               |               |
|----------------------------------|------------------|---------------|----------------------|---------------|---------------|---------------|---------------|---------------|
|                                  | 2022 Actual      | 2023 Budget   | 2023 YTD             | 2024 Budget   | 2025 Budget   | 2026 Budget   | 2027 Budget   | 2028 Budget   |
| <b>Revenues</b>                  |                  |               |                      |               |               |               |               |               |
| Property Value Taxes             | \$ 33,285,224    | \$ 37,724,095 | \$ 37,536,270        | \$ 41,744,555 | \$ 43,275,790 | \$ 44,797,670 | \$ 46,374,290 | \$ 48,011,860 |
| Fees and Charges                 | 3,524,421        | 3,521,630     | 3,796,551            | 3,701,800     | 3,725,610     | 3,774,070     | 3,823,550     | 3,874,070     |
| Revenue Other Services           | 13,045,543       | 12,368,720    | 11,886,953           | 12,892,865    | 12,800,085    | 12,805,925    | 12,811,975    | 12,818,235    |
| Interfund Cost Allocation        | 1,555,160        | 1,675,000     | 1,256,250            | 1,870,250     | 1,870,250     | 1,870,250     | 1,870,250     | 1,870,250     |
|                                  | 51,410,348       | 55,289,445    | 54,476,024           | 60,209,470    | 61,671,735    | 63,247,915    | 64,880,065    | 66,574,415    |
| <b>Expenditures</b>              |                  |               |                      |               |               |               |               |               |
| General Government Services      | 5,510,888        | 6,317,515     | 5,812,588            | 6,887,080     | 7,104,870     | 7,338,560     | 7,579,370     | 7,830,690     |
| Policing Service                 | 14,475,054       | 15,564,740    | 8,802,724            | 17,445,290    | 18,039,600    | 18,654,720    | 19,291,330    | 19,950,240    |
| Fire Rescue Service              | 5,437,892        | 6,578,040     | 5,533,016            | 7,377,140     | 7,598,710     | 7,828,410     | 8,066,010     | 8,313,010     |
| Other Protective Services        | 779,915          | 934,945       | 721,083              | 986,835       | 1,029,450     | 1,064,080     | 1,099,950     | 1,137,060     |
| Engineering and Operations       | 3,621,742        | 3,889,485     | 3,427,923            | 4,089,085     | 4,196,615     | 4,307,915     | 4,423,145     | 4,542,445     |
| Development Services             | 1,535,655        | 1,603,450     | 1,639,842            | 1,921,300     | 1,968,040     | 2,016,390     | 2,066,420     | 2,118,200     |
| Solid Waste                      | 747,432          | 819,130       | 786,540              | 888,660       | 907,700       | 952,460       | 999,450       | 1,048,790     |
| Recreation                       | 4,701,984        | 5,021,310     | 4,316,564            | 5,359,230     | 5,505,210     | 5,694,870     | 5,892,440     | 6,098,160     |
| Parks                            | 2,367,073        | 2,610,605     | 2,288,998            | 2,857,205     | 2,923,895     | 2,992,865     | 3,064,305     | 3,138,175     |
| Interest                         | 55,293           | 180,650       | 195,996              | 245,400       | 245,400       | 245,400       | 245,400       | 245,400       |
|                                  | 39,232,928       | 43,519,870    | 33,525,274           | 48,057,225    | 49,519,490    | 51,095,670    | 52,727,820    | 54,422,170    |
|                                  | 12,177,420       | 11,769,575    | 20,950,750           | 12,152,245    | 12,152,245    | 12,152,245    | 12,152,245    | 12,152,245    |
| <b>Add:</b>                      |                  |               |                      |               |               |               |               |               |
| Transfer from Reserve Accounts   | 653,368          | 927,565       | -                    | 927,565       | 927,565       | 927,565       | 927,565       | 927,565       |
| Transfer from Statutory Reserves | -                | -             | -                    | -             | -             | -             | -             | -             |
| Transfer from Surplus            | -                | -             | -                    | -             | -             | -             | -             | -             |
|                                  | 653,368          | 927,565       | -                    | 927,565       | 927,565       | 927,565       | 927,565       | 927,565       |
| <b>Deduct:</b>                   |                  |               |                      |               |               |               |               |               |
| Debt Servicing                   | 184,154          | 1,949,180     | 670,248              | 1,949,180     | 1,949,180     | 1,949,180     | 1,949,180     | 1,949,180     |
| Transfer to Reserve Accounts     | 10,171,937       | 8,626,810     | 6,137,901            | 8,634,480     | 8,634,480     | 8,634,480     | 8,634,480     | 8,634,480     |
| Transfer to Statutory Reserves   | 2,464,561        | 2,121,150     | 1,229,021            | 2,496,150     | 2,496,150     | 2,496,150     | 2,496,150     | 2,496,150     |
|                                  | 12,820,652       | 12,697,140    | 8,037,170            | 13,079,810    | 13,079,810    | 13,079,810    | 13,079,810    | 13,079,810    |
| <b>Surplus (Deficit)</b>         | <b>\$ 10,136</b> | <b>\$ -</b>   | <b>\$ 12,913,580</b> | <b>\$ -</b>   | <b>\$ -</b>   | <b>\$ -</b>   | <b>\$ -</b>   | <b>\$ -</b>   |



| DEPT. BUDGET SUMMARY          | 2022 Actual     | 2023 Budget     | 2023 YTD        | 2024 Budget     | 2025 Budget     | 2026 Budget     | 2027 Budget     | 2028 Budget     |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Staffing (F.T.E.'s)           | 155.7           | 167.8           | 155.9           | 172.9           | 172.9           | 172.9           | 172.9           | 172.9           |
| <b>Operating Cost Summary</b> |                 |                 |                 |                 |                 |                 |                 |                 |
| Revenues                      | \$ (53,023,522) | \$ (57,118,470) | \$ (55,566,255) | \$ (62,038,495) | \$ (63,500,760) | \$ (65,076,940) | \$ (66,709,090) | \$ (68,403,440) |
| Personnel & Benefits          | 15,813,826      | 18,730,025      | 15,868,555      | 20,421,440      | 21,111,750      | 21,826,240      | 22,565,710      | 23,331,050      |
| Equipment                     | 512,828         | 313,930         | 450,585         | 475,350         | 475,350         | 475,350         | 475,350         | 475,350         |
| Contracted Services           | 20,515,268      | 21,798,560      | 14,982,130      | 24,162,780      | 24,896,580      | 25,710,510      | 26,554,740      | 27,431,500      |
| Materials & Supplies          | 16,171,464      | 16,275,955      | 11,351,405      | 16,978,925      | 17,017,080      | 17,064,840      | 17,113,290      | 17,165,540      |
| <b>Total Operating Cost</b>   | \$ (10,136)     | \$ -            | \$ (12,913,580) | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            |

# Property Taxation



## PROPERTY TAXATION

### **Property Taxation and Assessment**

Property tax is the largest single General Fund revenue source in the City of Langley and will account for 67% of total revenues in 2023.

Property taxes are billed to each legal property in the City. The property tax bill is calculated by multiplying the current years tax rate by the assessment values of each property.

### **Property Tax Assessment Base**

Property assessment in the Province of British Columbia is the function of the British Columbia Assessment Authority (BCAA). The BCAA's purpose is to establish and maintain assessments that are uniform in the whole of the Province in accordance with the Assessment Act.

The Assessment Act requires that the BCAA produce an annual roll with assessments at actual value. Actual value is defined by statute as being synonymous with market value. A commonly accepted definition of market value is: "that price a property might reasonably be expected to bring if offered for sale by a willing vendor to a willing purchaser after adequate time and exposure to the market".

In addition to determining market value, BCAA also decides upon the appropriate classification for each property.

The provincial Government has prescribed nine classes of property, as follows:

Class 1: Residential includes land or improvements, or both, used for residential purposes, including single-family residences, duplexes, multi-family residences, apartments, condominiums, manufactured homes and some vacant land.

Class 2: Utilities includes land or improvements, or both used for the purpose of providing utilities; E.G. Telus, BC Hydro.

Class 3: Supportive Housing - funded by the Province, a property which combines on-site support services with housing for persons who were previously homeless, at risk of homelessness, have mental or physical disabilities, or who are recovering drugs or alcohol addictions.

Class 4: Major Industry which is non applicable in the City of Langley.

Class 5: Light Industry includes properties used for extracting, processing and manufacturing, not falling within the Major Industry Class.

Class 6: Business and Other comprises all land and improvements not included in classes 1 to 5 and 7 to 9.

Class 7: Managed Forest Land which is non applicable in the City of Langley

## PROPERTY TAXATION

Class 8: Recreational property/Non-profit Organizations includes land used solely as an outdoor recreational facility for a specific use or activity together with property used or set aside for use as a meeting hall by a non-profit fraternal organization.

The **2024** property classes and their respective assessment values for general municipal purposes are:

|                                 |                         |
|---------------------------------|-------------------------|
| Class 1 Residential             | \$9,842,403,803         |
| Class 2 Utility                 | 8,907,030               |
| Class 3 Supportive Housing      | 4                       |
| Class 5 Light Industry          | 669,923,800             |
| Class 6 Business Other          | 3,062,682,101           |
| Class 8 Recreational/Non-profit | <u>18,740,100</u>       |
| Total                           | <u>\$13,097,773,056</u> |

City Council has the ability to set a tax rate for each class of property.

The key dates in the assessment cycle are as follows:

July 1, 2023 – is the date at which the market value is determined for the 2024 Assessment Roll.

October 31, 2023 – Deadline date for municipal Council to adopt tax exemption bylaws for the 2024 Assessment Roll

October 31, 2023 – The 2024 Assessment Roll reflects the physical condition and permitted use of each property on this date

November 30, 2023 – Deadline for ownership changes to the 2024 Assessment Roll

December 31, 2023 – Deadline for Completed Roll totals, and mailing date for Assessment Notices.

January 31, 2024– Deadline for requesting a formal assessment review.

March 31, 2024– Deadline date for the Revised Roll

### Assessment Growth

In the last decade, 1,567 new living units have been constructed in the City of Langley. The growth over the decade has been in multi-family type housing with 1,721 new units being constructed. This was offset by a reduction in single family units over the same time frame.

## 2024 New Growth and Market Value Change

| Property Class        | 2024 New Assessment   | Percent New Growth | 2024 Market Value Change | Percent Market Change | 2024 Completed Roll      | 2024 Tax Rates | 2024 Tax Ratios | 2024 Tax Revenues Before Growth |
|-----------------------|-----------------------|--------------------|--------------------------|-----------------------|--------------------------|----------------|-----------------|---------------------------------|
| 1. Residential        | \$ 167,416,900        | 1.7%               | \$ (74,833,300)          | -0.8%                 | \$ 9,842,403,803         | 1.9605         | 1.000           | \$ 18,968,187                   |
| 2. Utilities          | -                     | 0.0%               | 1,407,630                | 18.8%                 | 8,907,030                | 40.0000        | 20.403          | 356,281                         |
| 3. Supportive Housing | -                     | 0.0%               | -                        | 0.0%                  | 4                        | 1.9605         | 1.000           | 0                               |
| 5. Light Industry     | (10,946,000)          | -1.9%              | 101,639,900              | 17.5%                 | 669,923,800              | 4.4700         | 2.280           | 3,043,507                       |
| 6. Business/Other     | 28,450,000            | 1.0%               | 288,493,252              | 10.5%                 | 3,062,682,101            | 4.9798         | 2.540           | 15,109,773                      |
| 8. Rec/Non-Profit     | 2,292,000             | 14.0%              | 68,300                   | 0.4%                  | 18,740,100               | 5.3915         | 2.750           | 88,680                          |
| 9. Farm               | -                     | 0.0%               | -                        | 0.0%                  | -                        | 1.9605         | 1.000           | 0                               |
|                       | <u>\$ 187,212,900</u> | <u>1.4%</u>        | <u>\$ 316,775,782</u>    | <u>2.4%</u>           | <u>\$ 13,602,656,838</u> |                |                 | <u>\$ 37,566,428</u>            |

|                       | 2023 Supp Roll           | 2023 Tax Rates | 2023 Tax Ratios | 2023 Tax Revenues    |
|-----------------------|--------------------------|----------------|-----------------|----------------------|
| 1. Residential        | \$9,749,820,203          | 1.9915         | 1.0000          | \$ 19,416,767        |
| 2. Utilities          | 7,499,400                | 40.0000        | 20.0854         | \$ 299,976           |
| 3. Supportive Housing | 4                        | 1.9915         | 1.0000          | \$ -                 |
| 5. Light Industry     | 579,229,900              | 4.1024         | 2.0600          | \$ 2,376,233         |
| 6. Business/Other     | 2,745,738,849            | 5.5960         | 2.8099          | \$ 15,365,155        |
| 8. Rec/Non-Profit     | 16,379,800               | 6.6116         | 3.3199          | \$ 108,297           |
| 9. Farm               | -                        | 1.9915         | 1.0000          | \$ -                 |
|                       | <u>\$ 13,098,668,156</u> |                |                 | <u>\$ 37,566,428</u> |

| Property Class        | 2023 Tax Revenues    | 2024 Tax Revenues Before Growth | Market Caused Tax Shift | Percent Shift |
|-----------------------|----------------------|---------------------------------|-------------------------|---------------|
| 1. Residential        | \$ 19,416,767        | \$ 18,968,187                   | \$ (448,580)            | -2.3%         |
| 2. Utilities          | 299,976              | 356,281                         | 56,305                  | 18.8%         |
| 3. Supportive Housing | -                    | -                               | -                       | 0.0%          |
| 5. Light Industry     | 2,376,233            | 3,043,507                       | 667,274                 | 28.1%         |
| 6. Business/Other     | 15,365,155           | 15,109,773                      | (255,382)               | -1.7%         |
| 8. Rec/Non-Profit     | 108,297              | 88,680                          | (19,617)                | -18.1%        |
| 9. Farm               | -                    | -                               | -                       | 0.0%          |
|                       | <u>\$ 37,566,428</u> | <u>\$ 37,566,428</u>            | <u>\$ -</u>             |               |

Ratio Adjusted for Market Shift

| Property Class      | ASSESSMENTS     |                  |                  | PERCENT ASSESSMENTS |        |        | ABSOLUTE TAX SHARE |              |              | PERCENTAGE TAX SHARE |        |        |
|---------------------|-----------------|------------------|------------------|---------------------|--------|--------|--------------------|--------------|--------------|----------------------|--------|--------|
|                     | 2022            | 2023             | 2024**           | 2022                | 2023   | 2024** | 2022               | 2023         | 2024**       | 2022                 | 2023   | 2024** |
| 1. Residential      | \$6,098,558,503 | \$9,749,820,203  | \$9,674,986,903  | 74.7%               | 74.4%  | 72.1%  | \$12,578,277       | \$19,416,767 | \$19,032,708 | 51.1%                | 51.7%  | 50.7%  |
| 2. Utilities        | 3,737,950       | 7,499,400        | 8,907,030        | 0.0%                | 0.1%   | 0.1%   | 149,518            | 299,976      | 356,281      | 0.6%                 | 0.8%   | 0.9%   |
| 3. Supportive Housi | 4               | 4                | 4                | 0.0%                | 0.0%   | 0.0%   | -                  | -            | -            | 0.0%                 | 0.0%   | 0.0%   |
| 5. Light Industry   | 247,681,600     | 579,229,900      | 680,869,800      | 3.0%                | 4.4%   | 5.1%   | 1,228,600          | 2,376,233    | 2,544,883    | 5.0%                 | 6.3%   | 6.8%   |
| 6. Business/Other   | 1,804,085,500   | 2,745,738,849    | 3,034,232,101    | 22.1%               | 21.0%  | 22.6%  | 10,623,357         | 15,365,155   | 15,519,307   | 43.1%                | 40.9%  | 41.3%  |
| 8. Rec/Non-profit   | 9,302,500       | 16,379,800       | 16,448,100       | 0.1%                | 0.1%   | 0.1%   | 58,136             | 108,297      | 113,249      | 0.2%                 | 0.3%   | 0.3%   |
| 9. Farm             | 11,936          | -                | -                | 0.0%                | 0.0%   | 0.0%   | 25                 | -            | -            | 0.0%                 | 0.0%   | 0.0%   |
|                     | \$8,163,377,993 | \$13,098,668,156 | \$13,415,443,938 | 100.0%              | 100.0% | 100.0% | \$24,637,913       | \$37,566,428 | \$37,566,428 | 100.0%               | 100.0% | 100.0% |

| Property Class      | TAX RATES |         |         | TAX RATIOS |        |        |
|---------------------|-----------|---------|---------|------------|--------|--------|
|                     | 2022      | 2023    | 2024**  | 2022       | 2023   | 2024** |
| 1. Residential      | 2.0625    | 1.9915  | 1.9672  | 1.000      | 1.000  | 1.000  |
| 2. Utilities        | 40.0000   | 40.0000 | 40.0000 | 19.394     | 20.085 | 20.333 |
| 3. Supportive Housi | 2.0625    | 1.9915  | 1.9672  | 1.000      | 1.000  | 1.000  |
| 5. Light Industry   | 4.9604    | 4.1024  | 3.7377  | 2.405      | 2.060  | 1.900  |
| 6. Business/Other   | 5.8885    | 5.5960  | 5.1147  | 2.855      | 2.810  | 2.600  |
| 8. Rec/Non-profit   | 6.2495    | 6.6116  | 6.8852  | 3.030      | 3.320  | 3.500  |
| 9. Farm             | 2.0625    | 1.9915  | 1.9672  | 1.000      | 1.000  | 1.000  |

| DISTRIBUTION OF TAXATION INCREASE |              |              |         |
|-----------------------------------|--------------|--------------|---------|
| 2023                              | 2024**       | Change       | Percent |
| \$19,416,767                      | \$19,032,708 | \$ (384,059) | -1.98%  |
| 299,976                           | 356,281      | 56,305       | 18.77%  |
| -                                 | -            | -            | 0.00%   |
| 2,376,233                         | 2,544,883    | 168,650      | 7.10%   |
| 15,365,155                        | 15,519,307   | 154,152      | 1.00%   |
| 108,297                           | 113,249      | 4,952        | 4.57%   |
| -                                 | -            | -            | 0.00%   |
| \$37,566,428                      | \$37,566,428 | \$ -         | 0.00%   |

NOTE: \*\*2024 assessments persented are not including new growth.

| Ratio Adjusted for Market Shift |                          |              |              |              |                |                 |           |           |           |                |
|---------------------------------|--------------------------|--------------|--------------|--------------|----------------|-----------------|-----------|-----------|-----------|----------------|
|                                 |                          | ASSESSMENTS  |              |              |                | TAXATION LEVELS |           |           |           |                |
| Address                         |                          | 2022         | 2023         | 2024         | Percent Change | 2022            | 2023      | 2024      | Change    | Percent Change |
| Residential Samples             |                          |              |              |              |                |                 |           |           |           |                |
| 101320                          | 20881 45A Ave            | \$1,114,000  | \$1,264,000  | \$1,232,000  | -2.53%         | \$2,298         | \$2,517   | \$2,424   | (\$94)    | -3.72%         |
| 101920                          | 4718 209 St              | \$1,163,000  | \$1,334,000  | \$1,301,000  | -2.47%         | \$2,399         | \$2,657   | \$2,559   | (\$97)    | -3.66%         |
| 150770                          | 19700 50A Ave            | \$1,138,000  | \$1,274,000  | \$1,345,000  | 5.57%          | \$2,347         | \$2,537   | \$2,646   | \$109     | 4.29%          |
| 150470                          | 19640 51 Ave             | \$1,381,000  | \$1,457,000  | \$1,544,000  | 5.97%          | \$2,848         | \$2,902   | \$3,037   | \$136     | 4.68%          |
| 040510                          | Rental Apartment Blk     | \$16,368,000 | \$19,768,000 | \$19,776,000 | 0.04%          | \$33,759        | \$39,368  | \$38,903  | (\$464)   | -1.18%         |
| Strata Units                    |                          |              |              |              |                |                 |           |           |           |                |
| 008410                          | Parkway Estates          | \$319,000    | \$485,000    | \$440,000    | -9.28%         | \$658           | \$966     | \$866     | (\$100)   | -10.38%        |
| 008710                          | Cassola Court            | \$477,000    | \$536,000    | \$545,000    | 1.68%          | \$984           | \$1,067   | \$1,072   | \$5       | 0.44%          |
| 000650                          | Riverwynde               | \$802,000    | \$843,000    | \$774,800    | -8.09%         | \$1,654         | \$1,679   | \$1,524   | (\$155)   | -9.21%         |
| 030210                          | Park Place               | \$475,000    | \$484,000    | \$567,000    | 17.15%         | \$980           | \$964     | \$1,115   | \$152     | 15.72%         |
| Average Single Family           |                          | \$1,211,033  | \$1,402,472  | \$1,370,853  | -2.25%         | \$2,498         | \$2,793   | \$2,697   | (\$96)    | -3.45%         |
| Average Strata                  |                          | \$488,332    | \$575,189    | \$584,997    | 1.71%          | \$1,007         | \$1,145   | \$1,151   | \$5       | 0.46%          |
| Average Residential             |                          | \$779,941    | \$905,360    | \$921,062    | 1.73%          | \$1,609         | \$1,803   | \$1,812   | \$9       | 0.49%          |
| Business/Other Samples          |                          |              |              |              |                |                 |           |           |           |                |
| 000270                          | 20504 Fraser Hwy         | \$2,359,000  | \$2,529,000  | \$2,662,000  | 5.26%          | \$13,891        | \$14,152  | \$13,615  | (\$537)   | -3.79%         |
| 021151                          | 5666 Glover Rd           | \$15,528,500 | \$18,105,700 | \$18,108,500 | 0.02%          | \$91,440        | \$101,319 | \$92,620  | (\$8,699) | -8.59%         |
| 035410                          | 20316 56 Ave             | \$8,697,000  | \$9,320,000  | \$10,564,000 | 13.35%         | \$51,212        | \$52,155  | \$54,032  | \$1,877   | 3.60%          |
| 038431                          | #2-5521 203 St           | \$357,400    | \$432,400    | \$432,400    | 0.00%          | \$2,105         | \$2,420   | \$2,212   | (\$208)   | -8.60%         |
| 040080                          | 20622 Langley Bypass     | \$16,192,000 | \$17,566,000 | \$22,116,000 | 25.90%         | \$95,347        | \$98,299  | \$113,118 | \$14,818  | 15.07%         |
| 040261                          | 20667 Langley Bypass     | \$12,550,000 | \$17,292,000 | \$19,727,000 | 14.08%         | \$73,901        | \$96,766  | \$100,898 | \$4,132   | 4.27%          |
| 040331                          | 20260 Logan Ave          | \$6,956,000  | \$8,131,000  | \$8,140,000  | 0.11%          | \$40,960        | \$45,501  | \$41,634  | (\$3,867) | -8.50%         |
| 051982                          | 5716 198 St              | \$2,000,500  | \$2,832,800  | \$3,499,400  | 23.53%         | \$11,780        | \$15,852  | \$17,899  | \$2,046   | 12.91%         |
| 135305                          | #3-5755 Glover Rd        | \$1,847,000  | \$2,032,000  | \$2,134,000  | 5.02%          | \$10,876        | \$11,371  | \$10,915  | (\$456)   | -4.01%         |
| Average Business / Other        |                          | \$3,794,603  | \$4,421,480  | \$4,785,441  | 8.23%          | \$22,345        | \$24,743  | \$24,476  | (\$266)   | -1.08%         |
| Statistical Average             |                          | \$3,272,217  | \$3,912,092  | \$4,334,763  | 10.80%         | \$19,268        | \$21,892  | \$22,171  | \$279     | 1.27%          |
| Light Industry Samples          |                          |              |              |              |                |                 |           |           |           |                |
| 042168                          | #5-20688 Duncan Way      | \$1,128,000  | \$1,438,000  | \$1,801,000  | 25.24%         | \$5,595         | \$5,899   | \$6,732   | \$832     | 14.11%         |
| 042695                          | #105-20081 Industrial Av | \$515,300    | \$658,100    | \$825,000    | 25.36%         | \$2,556         | \$2,700   | \$3,084   | \$384     | 14.22%         |
| 051480                          | 5701 Production Way      | \$5,484,000  | \$7,252,000  | \$9,138,000  | 26.01%         | \$27,203        | \$29,751  | \$34,155  | \$4,404   | 14.80%         |
| 052010                          | 5744 198 St              | \$12,193,000 | \$16,892,000 | \$19,337,000 | 14.47%         | \$60,482        | \$69,298  | \$72,276  | \$2,978   | 4.30%          |
| Average Light Industry          |                          | \$5,385,530  | \$7,332,024  | \$8,480,048  | 15.66%         | \$26,714        | \$30,079  | \$31,696  | \$1,617   | 5.38%          |
| Statistical Average             |                          | \$3,162,352  | \$3,745,648  | \$4,167,040  | 11.25%         | \$15,687        | \$15,366  | \$15,575  | \$209     | 1.36%          |

## 2024 TAX LOAD DISTRIBUTION

| Property Class      | ASSESSMENTS     |                  |                  | PERCENT ASSESSMENTS |        |        | ABSOLUTE TAX SHARE |              |              | PERCENTAGE TAX SHARE |        |         |
|---------------------|-----------------|------------------|------------------|---------------------|--------|--------|--------------------|--------------|--------------|----------------------|--------|---------|
|                     | 2022            | 2023             | 2024             | 2022                | 2023   | 2024   | 2022               | 2023         | 2024         | 2022                 | 2023   | 2024    |
| 1. Residential      | \$6,098,558,503 | \$9,749,820,203  | \$9,842,403,803  | 74.7%               | 74.4%  | 72.4%  | \$12,578,277       | \$19,416,767 | \$21,462,394 | 51.1%                | 51.7%  | 51.4%   |
| 2. Utilities        | 3,737,950       | 7,499,400        | 8,907,030        | 0.0%                | 0.1%   | 0.1%   | 149,518            | 299,976      | 356,281      | 0.6%                 | 0.8%   | 0.9%    |
| 3. Supportive Housi | 4               | 4                | 4                | 0.0%                | 0.0%   | 0.0%   | -                  | -            | 0            | 0.0%                 | 0.0%   | 0.0%    |
| 5. Light Industry   | 247,681,600     | 579,229,900      | 669,923,800      | 3.0%                | 4.4%   | 4.9%   | 1,228,600          | 2,376,233    | 2,784,755    | 5.0%                 | 6.3%   | 6.7%    |
| 6. Business/Other   | 1,804,085,500   | 2,745,738,849    | 3,062,682,101    | 22.1%               | 21.0%  | 22.5%  | 10,623,357         | 15,365,155   | 16,999,590   | 43.1%                | 40.9%  | 40.7%   |
| 8. Rec/Non-profit   | 9,302,500       | 16,379,800       | 18,740,100       | 0.1%                | 0.1%   | 0.1%   | 58,136             | 108,297      | 141,535      | 0.2%                 | 0.3%   | 0.3%    |
| 9. Farm             | 11,936          | -                | -                | 0.0%                | 0.0%   | 0.0%   | 25                 | -            | -            | 0.0%                 | 0.0%   | 0.0%    |
|                     | \$8,163,377,993 | \$13,098,668,156 | \$13,602,656,838 | 100.0%              | 100.0% | 100.0% | \$24,637,913       | \$37,566,428 | \$41,744,555 | 100.0%               | 100.0% | 100.00% |

Less new Growth  
Tax Revenues before new growth

\$450,000

\$41,294,555

| Property Class      | TAX RATES |         |         | TAX RATIOS |        |        |
|---------------------|-----------|---------|---------|------------|--------|--------|
|                     | 2022      | 2023    | 2024    | 2022       | 2023   | 2024   |
| 1. Residential      | 2.0625    | 1.9915  | 2.1843  | 1.000      | 1.000  | 1.000  |
| 2. Utilities        | 40.0000   | 40.0000 | 40.0000 | 19.394     | 20.085 | 18.313 |
| 3. Supportive Housi | 2.0625    | 1.9915  | 2.1843  | 1.000      | 1.000  | 1.000  |
| 5. Light Industry   | 4.9604    | 4.1024  | 4.1501  | 2.405      | 2.060  | 1.900  |
| 6. Business/Other   | 5.8885    | 5.5960  | 5.5546  | 2.855      | 2.810  | 2.543  |
| 8. Rec/Non-profit   | 6.2495    | 6.6116  | 7.6450  | 3.030      | 3.320  | 3.500  |
| 9. Farm             | 2.0625    | 1.9915  | 2.1843  | 1.000      | 1.000  | 1.000  |

| DISTRIBUTION OF TAXATION INCREASE |              |              |         |
|-----------------------------------|--------------|--------------|---------|
| 2023                              | 2024         | Change       | Percent |
| \$19,416,767                      | \$21,132,844 | 1,716,077    | 8.84%   |
| 299,976                           | 356,281      | 56,305       | 18.77%  |
| -                                 | -            | -            | N/A     |
| 2,376,233                         | 2,825,695    | 449,462      | 18.91%  |
| 15,365,155                        | 16,853,990   | 1,488,835    | 9.69%   |
| 108,297                           | 125,745      | 17,448       | 16.11%  |
| -                                 | -            | -            | N/A     |
| \$37,566,428                      | \$41,294,555 | \$ 3,728,127 | 9.92%   |



| 2024 TAX LOAD DISTRIBUTION |         |                           |              |              |                |                 |          |           |           |                |        |
|----------------------------|---------|---------------------------|--------------|--------------|----------------|-----------------|----------|-----------|-----------|----------------|--------|
|                            |         | ASSESSMENTS               |              |              |                | TAXATION LEVELS |          |           |           |                |        |
|                            | Address | 2022                      | 2023         | 2024         | Percent Change | 2022            | 2023     | 2024      | Change    | Percent Change |        |
| Residential Samples        |         |                           |              |              |                |                 |          |           |           |                |        |
|                            | 101320  | 20881 45A Ave             | \$1,114,000  | \$1,264,000  | \$1,232,000    | -2.53%          | \$2,298  | \$2,517   | \$2,691   | \$174          | 6.90%  |
|                            | 101920  | 4718 209 St               | \$1,163,000  | \$1,334,000  | \$1,301,000    | -2.47%          | \$2,399  | \$2,657   | \$2,842   | \$185          | 6.97%  |
|                            | 150770  | 19700 50A Ave             | \$1,138,000  | \$1,274,000  | \$1,345,000    | 5.57%           | \$2,347  | \$2,537   | \$2,938   | \$401          | 15.79% |
|                            | 150470  | 19640 51 Ave              | \$1,381,000  | \$1,457,000  | \$1,544,000    | 5.97%           | \$2,848  | \$2,902   | \$3,373   | \$471          | 16.23% |
|                            | 040510  | Rental Apartment Blk      | \$16,368,000 | \$19,768,000 | \$19,776,000   | 0.04%           | \$33,759 | \$39,368  | \$43,196  | \$3,828        | 9.72%  |
| Strata Units               |         |                           |              |              |                |                 |          |           |           |                |        |
|                            | 008410  | Parkway Estates           | \$319,000    | \$485,000    | \$440,000      | -9.28%          | \$658    | \$966     | \$961     | (\$5)          | -0.50% |
|                            | 008710  | Cassola Court             | \$477,000    | \$536,000    | \$545,000      | 1.68%           | \$984    | \$1,067   | \$1,190   | \$123          | 11.52% |
|                            | 000650  | Riverwynde                | \$802,000    | \$843,000    | \$774,800      | -8.09%          | \$1,654  | \$1,679   | \$1,692   | \$14           | 0.81%  |
|                            | 030210  | Park Place                | \$475,000    | \$484,000    | \$567,000      | 17.15%          | \$980    | \$964     | \$1,238   | \$275          | 28.49% |
| Average Single Family      |         | \$1,211,033               | \$1,402,472  | \$1,370,853  | -2.25%         | \$2,498         | \$2,793  | \$2,994   | \$201     | 7.21%          |        |
| Average Strata             |         | \$488,332                 | \$575,189    | \$584,997    | 1.71%          | \$1,007         | \$1,145  | \$1,278   | \$132     | 11.55%         |        |
| Average Residential        |         | \$779,941                 | \$905,360    | \$921,062    | 1.73%          | \$1,609         | \$1,803  | \$2,012   | \$209     | 11.58%         |        |
| Business/Other Samples     |         |                           |              |              |                |                 |          |           |           |                |        |
|                            | 000270  | 20504 Fraser Hwy          | \$2,359,000  | \$2,529,000  | \$2,662,000    | 5.26%           | \$13,891 | \$14,152  | \$14,786  | \$634          | 4.48%  |
|                            | 021151  | 5666 Glover Rd            | \$15,528,500 | \$18,105,700 | \$18,108,500   | 0.02%           | \$91,440 | \$101,319 | \$100,586 | (\$734)        | -0.72% |
|                            | 035410  | 20316 56 Ave              | \$8,697,000  | \$9,320,000  | \$10,564,000   | 13.35%          | \$51,212 | \$52,155  | \$58,679  | \$6,524        | 12.51% |
|                            | 038431  | #2-5521 203 St            | \$357,400    | \$432,400    | \$432,400      | 0.00%           | \$2,105  | \$2,420   | \$2,402   | (\$18)         | -0.74% |
|                            | 040080  | 20622 Langley Bypass      | \$16,192,000 | \$17,566,000 | \$22,116,000   | 25.90%          | \$95,347 | \$98,299  | \$122,846 | \$24,547       | 24.97% |
|                            | 040261  | 20667 Langley Bypass      | \$12,550,000 | \$17,292,000 | \$19,727,000   | 14.08%          | \$73,901 | \$96,766  | \$109,576 | \$12,810       | 13.24% |
|                            | 040331  | 20260 Logan Ave           | \$6,956,000  | \$8,131,000  | \$8,140,000    | 0.11%           | \$40,960 | \$45,501  | \$45,215  | (\$287)        | -0.63% |
|                            | 051982  | 5716 198 St               | \$2,000,500  | \$2,832,800  | \$3,499,400    | 23.53%          | \$11,780 | \$15,852  | \$19,438  | \$3,585        | 22.62% |
|                            | 135305  | #3-5755 Glover Rd         | \$1,847,000  | \$2,032,000  | \$2,134,000    | 5.02%           | \$10,876 | \$11,371  | \$11,854  | \$482          | 4.24%  |
| Average Business / Other   |         | \$3,794,603               | \$4,421,480  | \$4,785,441  | 8.23%          | \$22,345        | \$24,743 | \$26,581  | \$1,839   | 7.43%          |        |
| Statistical Average        |         | \$3,272,217               | \$3,912,092  | \$4,334,763  | 10.80%         | \$19,268        | \$21,892 | \$24,078  | \$2,186   | 9.98%          |        |
| Light Industry Samples     |         |                           |              |              |                |                 |          |           |           |                |        |
|                            | 042168  | #5-20688 Duncan Way       | \$1,128,000  | \$1,438,000  | \$1,801,000    | 25.24%          | \$5,595  | \$5,899   | \$7,474   | \$1,575        | 26.70% |
|                            | 042695  | #105-20081 Industrial Ave | \$515,300    | \$658,100    | \$825,000      | 25.36%          | \$2,556  | \$2,700   | \$3,424   | \$724          | 26.82% |
|                            | 051480  | 5701 Production Way       | \$5,484,000  | \$7,252,000  | \$9,138,000    | 26.01%          | \$27,203 | \$29,751  | \$37,924  | \$8,173        | 27.47% |
|                            | 052010  | 5744 198 St               | \$12,193,000 | \$16,892,000 | \$19,337,000   | 14.47%          | \$60,482 | \$69,298  | \$80,251  | \$10,953       | 15.81% |
| Average Light Industry     |         | \$5,385,530               | \$7,332,024  | \$8,480,048  | 15.66%         | \$26,714        | \$30,079 | \$35,193  | \$5,114   | 17.00%         |        |
| Statistical Average        |         | \$3,162,352               | \$3,745,648  | \$4,167,040  | 11.25%         | \$15,687        | \$15,366 | \$17,294  | \$1,928   | 12.54%         |        |

## PROPERTY TAXES

|                       | 2022 Actual   | 2023 Budget   | 2023 YTD      | 2024 Budget   | 2025 Budget   | 2026 Budget   | 2027 Budget   | 2028 Budget   |
|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>       |               |               |               |               |               |               |               |               |
| Property Value Taxes  | \$ 33,285,224 | \$ 37,724,095 | \$ 37,536,270 | \$ 41,744,555 | \$ 43,275,790 | \$ 44,797,670 | \$ 46,374,290 | \$ 48,011,860 |
| <b>Total Revenues</b> | \$ 33,285,224 | \$ 37,724,095 | \$ 37,536,270 | \$ 41,744,555 | \$ 43,275,790 | \$ 44,797,670 | \$ 46,374,290 | \$ 48,011,860 |

## 2023 Municipal Property Tax Levy Survey

Average Single Family Dwelling

|                             | Average SFD<br>Assessment | Municipal<br>Taxes |
|-----------------------------|---------------------------|--------------------|
| Langle Township             | 1,485,086                 | 2,488              |
| Port Coquitlam              | 1,391,842                 | 2,717              |
| Pitt Meadows                | 1,193,494                 | 2,732              |
| Langley City                | 1,402,905                 | 2,794              |
| Delta                       | 1,496,290                 | 2,895              |
| Surrey                      | 1,736,158                 | 2,902              |
| Burnaby                     | 1,991,503                 | 2,914              |
| Maple Ridge                 | 1,257,076                 | 2,938              |
| Coquitlam                   | 1,695,540                 | 3,135              |
| City of North Vancouver     | 2,053,215                 | 3,184              |
| Richmond                    | 1,968,786                 | 3,202              |
| District of North Vancouver | 2,179,877                 | 3,403              |
| New Westminster             | 1,580,400                 | 3,952              |
| Port Moody                  | 1,864,671                 | 4,154              |
| Vancouver                   | 2,589,338                 | 4,229              |
| White Rock                  | 2,009,536                 | 4,404              |
| West Vancouver              | 3,755,568                 | 5,681              |
| ***AVERAGE***               | \$ 1,861,840              | \$ 3,396           |

Average Strata Family Dwelling

|                             | MFD<br>Assessment | Municipal<br>Taxes |
|-----------------------------|-------------------|--------------------|
| Burnaby                     | 755,593           | 1,106              |
| Langley City                | 575,218           | 1,146              |
| Langley Township            | 782,667           | 1,311              |
| Richmond                    | 811,538           | 1,320              |
| Surrey                      | 714,782           | 1,371              |
| Port Coquitlam              | 709,900           | 1,386              |
| District of North Vancouver | 890,164           | 1,390              |
| Coquitlam                   | 768,351           | 1,420              |
| City of North Vancouver     | 929,275           | 1,441              |
| Delta                       | 783,395           | 1,516              |
| Maple Ridge                 | 652,682           | 1,525              |
| Pitt Meadows                | 691,805           | 1,583              |
| New Westminster             | 647,433           | 1,619              |
| Vancouver                   | 995,141           | 1,625              |
| White Rock                  | 771,312           | 1,690              |
| Port Moody                  | 861,906           | 1,920              |
| West Vancouver              | 1,690,768         | 2,558              |
| ***AVERAGE***               | \$ 825,408        | \$ 1,525           |

# Fees & Charges



**FEES & CHARGES DESCRIPTIONS**

*The revenue category of Fees and Charges was established by the Bill 88 revisions to the Local Government Act in 1999. The category includes all revenues that are imposed, by bylaw, in respect of all or part of a service the municipality provides or the exercise of regulatory authority.*

**ADMIN/INSPECTION FEES:** These revenues are intended to compensate the City for administration and inspection costs that the City must expend as part of a land development project. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

**SOLID WASTE USER FEES:** This revenue represents the total user fees levied on single family residences for bi-weekly door to door garbage collection service as well as weekly curbside organic waste disposal. The revenue is calculated by dividing the cost of the service by the number of residential units serviced.

**LICENCES & PERMITS:** The revenue generated from building and plumbing permits is levied to monitor construction projects within the City to ensure compliance with the BC Building Code and City Bylaws as and when required. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

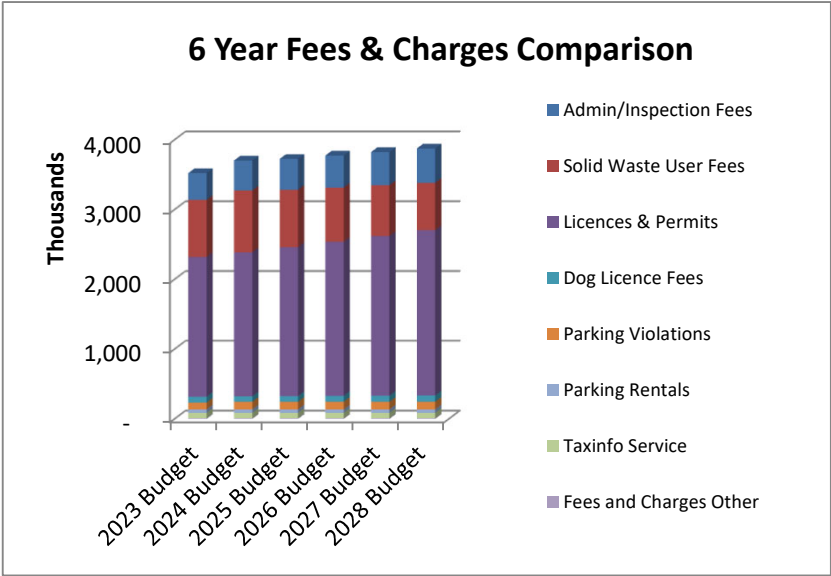
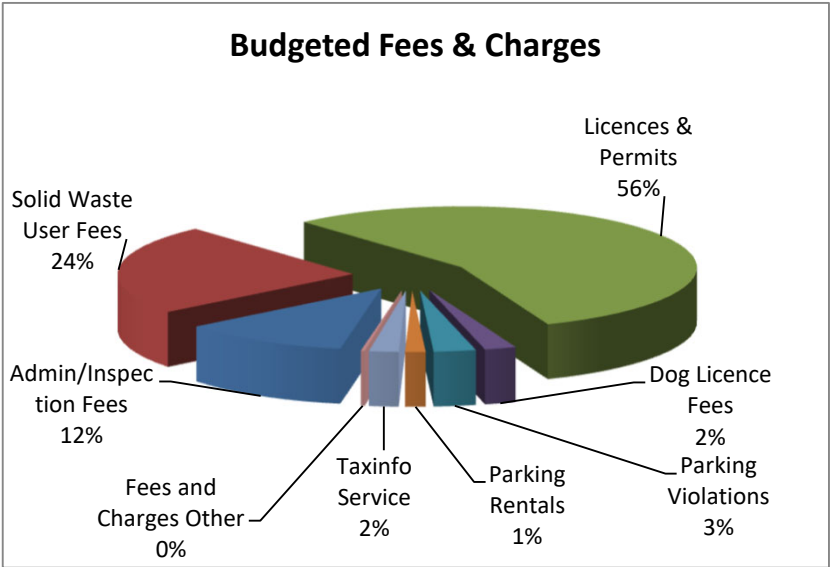
**DOG LICENCE FEES:** These fees are levied on the owners of dogs to partially offset the cost of providing dog control services. The revenues are projected based on the number of dogs licensed in the prior year.

**PARKING VIOLATIONS:** This revenue represents fines received from motorists who are parked illegally within the Downtown core of the City.

**PARKING RENTALS:** This revenue represents the monthly rental fees received for supplying reserved parking spaces in within the City. Revenue is projected using the current occupancy rate.

**TAXINFO SERVICE:** This revenue represents the fees received for providing legal offices and mortgage companies with information regarding outstanding taxes on properties. The revenue estimate is based on the prior year's experience and adjusted for the current state of the real estate sales market.

**FEES & CHARGES OTHER:** This program includes budget allocations for revenue generated from banner installations and other miscellaneous fees.



FEES & CHARGES

|                        | 2022 Actual  | 2023 Budget  | 2023 YTD     | 2024 Budget  | 2025 Budget  | 2026 Budget  | 2027 Budget  | 2028 Budget  |
|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Revenues               |              |              |              |              |              |              |              |              |
| Admin/Inspection Fees  | \$ 613,238   | \$ 384,000   | \$ 549,740   | \$ 428,500   | \$ 443,500   | \$ 459,030   | \$ 475,100   | \$ 491,730   |
| Solid Waste User Fees  | 772,112      | 819,130      | 816,250      | 886,780      | 820,570      | 775,880      | 728,950      | 679,680      |
| Licences & Permits     | 1,868,665    | 2,002,000    | 1,987,370    | 2,063,000    | 2,135,210    | 2,209,930    | 2,287,270    | 2,367,330    |
| Dog Licence Fees       | 49,755       | 83,310       | 161,488      | 80,000       | 82,810       | 85,710       | 88,710       | 91,810       |
| Parking Violations     | 89,091       | 96,670       | 94,365       | 107,000      | 107,000      | 107,000      | 107,000      | 107,000      |
| Parking Rentals        | 30,953       | 51,520       | 96,258       | 51,520       | 51,520       | 51,520       | 51,520       | 51,520       |
| Taxinfo Service        | 90,457       | 75,000       | 82,305       | 75,000       | 75,000       | 75,000       | 75,000       | 75,000       |
| Fees and Charges Other | 10,150       | 10,000       | 8,775        | 10,000       | 10,000       | 10,000       | 10,000       | 10,000       |
| Total Revenues         | \$ 3,524,421 | \$ 3,521,630 | \$ 3,796,551 | \$ 3,701,800 | \$ 3,725,610 | \$ 3,774,070 | \$ 3,823,550 | \$ 3,874,070 |

# Revenue Other Sources



| REVENUE FROM OTHER SOURCES DESCRIPTIONS  |
|--|
| <p><i>The revenue category of Revenues from Other Sources includes all those revenue sources not included in Property Taxes or Fees and Charges.</i></p> <p><b>RCMP FEES &amp; CHARGES:</b> These revenues represent various fees charged by the RCMP for services rendered to the public, a commission from the Province of BC to offset the cost of serving criminal documents and revenues from false alarm fees which offset the cost of the RCMP in responding to false alarms. Revenue projections are based on the historic trend.</p> <p><b>TAX PENALTY &amp; INTEREST:</b> This revenue source includes penalty and interest charged on past due taxes. Penalties of 5% are applied on all unpaid current taxes on the tax due date and a second penalty is applied after a reminder notice is sent an additional grace period has completed. Interest is applied on all taxes in arrears (one year past due) and all delinquent taxes (two years past due). The revenue is forecast based on past trends and any significant events affecting properties in this category.</p> <p><b>RENTALS OF CITY PROPERTY:</b> The City has a number of bare land leases and a few improved property leases. The lease revenue is calculated using the rates included in lease documents as well as historical maintenance costs.</p> <p><b>INTERNAL EQUIPMENT RENTALS:</b> This revenue item represents the difference between equipment operating expenditures and the amount expended to operations via equipment charge-out (rental) rates. The revenue generated is meant to cover depreciation or obsolescence and is transferred annually to the Machinery Replacement Reserve where it is held and used to replace equipment and vehicles as required.</p> <p><b>MISCELLANEOUS INCOME:</b> This revenue includes a number of revenues that can not be classified within another revenue category. These revenues included such things as grants, sale of assets and towing contract revenues. The budget estimates are calculated using trend analysis modified for factors that the City is aware of.</p> <p><b>INTEREST INCOME:</b> This represents interest earned on surplus funds in the General Operating Fund. The estimate is based on a similar cash flow and cash level as the previous year, and uses a projected 5.75% interest rate for 2024.</p> |



**REVENUE FROM OTHER SOURCES DESCRIPTIONS****GRANTS IN LIEU OF TAXES:*****Federal/Provincial Government***

All senior levels of government are exempted from paying property taxes on the annual assessment role. Both levels of Government, however, do recognize that the respective properties do cause a demand for municipal services provided through property taxation. As a result a grant in lieu is paid to the City. Provincial Grants are equal to full taxes and are estimated in that manner. Federal Grants are based on a deemed property valuation which does not provide a grant equal to full taxes, and the revenue stream is forecast accordingly.

***Utility Companies***

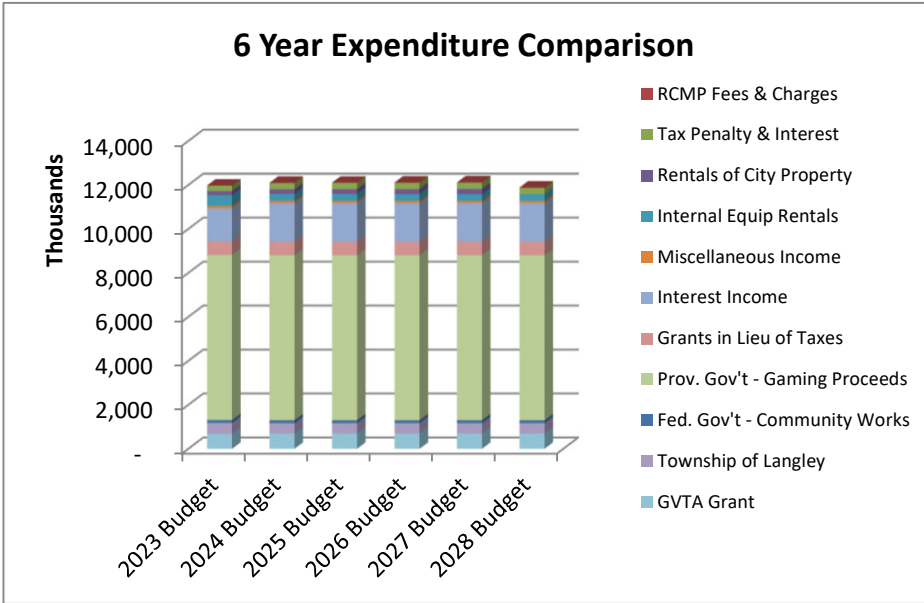
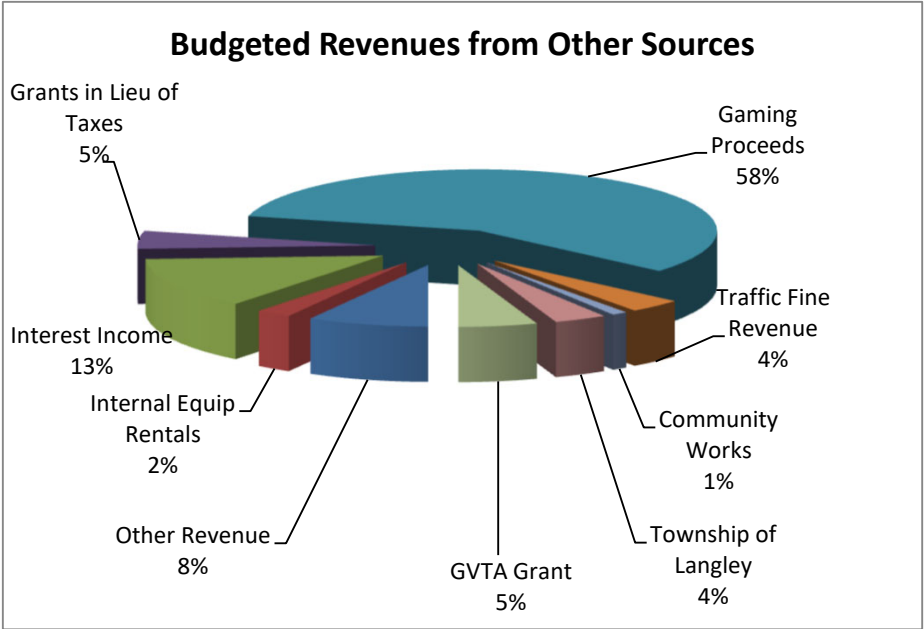
Utility companies do not pay municipal taxes on the value of their transmission lines or other equipment and structures, except buildings. In lieu of taxes, they pay a grant calculated at 1% of the utility revenue generated within the City during the previous year. These revenues are reported to the City and budget estimates are based on reported revenues.

**PROVINCE OF BC:** The majority of this revenue is the City's portion of Casino Gaming Revenues which has been estimated using the actual payments received in prior years. This budget also consists of the local government's share of traffic fine revenues generated by the Province of BC. Budget estimates are based on the prior year's grant level until notification of the grant amount is received in the spring of the budget year. Finally this budget include the 2% hotel tax which is transferred to Discover Langley City for tourism promotion.

**FEDERAL GOVERNMENT:** This revenue represents funds received from the Government of Canada in relation to the Gas Tax Agreement for Community Works. These funds are transferred to reserves for capital investment.

**TOWNSHIP OF LANGLEY:** This revenue represents funds received from the Township of Langley under the Langley Youth and Family Services cost sharing agreement, the Emergency Planning service agreement and the RCMP building cost sharing agreement. Budget estimates are based on these agreements and budgeted expenditure increases.

**GVTA GRANT:** This revenue represents the GVTA's grant to the City for the annual maintenance of Major Municipal Network Roads. The grant is based on the lane kilometers of Major Municipal Network Roads.



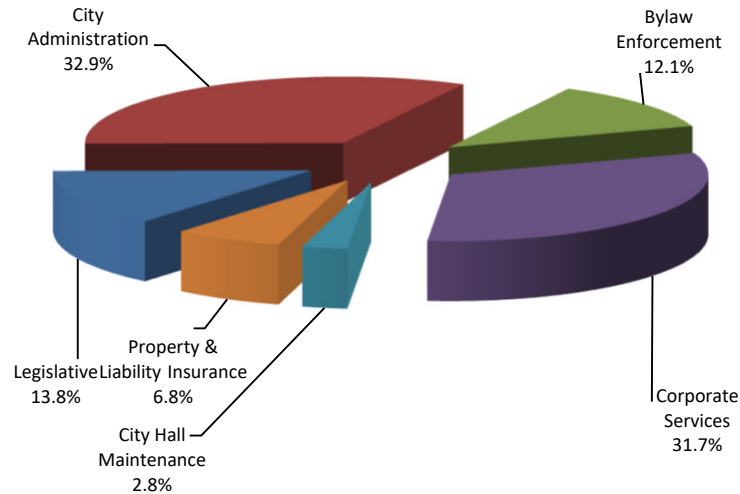
## REVENUE FROM OTHER SOURCES

|                                       | 2022 Actual          | 2023 Budget          | 2023 YTD             | 2024 Budget          | 2025 Budget          | 2026 Budget          | 2027 Budget          | 2028 Budget          |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Revenues</b>                       |                      |                      |                      |                      |                      |                      |                      |                      |
| RCMP Fees & Charges                   | \$ 6,750             | \$ 8,000             | \$ 7,480             | \$ 8,000             | \$ 8,000             | \$ 8,000             | \$ 8,000             | \$ 8,000             |
| Tax Penalty & Interest                | 255,505              | 250,000              | 325,683              | 290,000              | 290,000              | 290,000              | 290,000              | 290,000              |
| Rentals of City Property              | 182,150              | 186,600              | 203,393              | 203,475              | 210,620              | 217,980              | 225,610              | 233,500              |
| Internal Equip Rentals                | 269,679              | 487,450              | 154,967              | 313,010              | 311,540              | 310,020              | 308,440              | 306,810              |
| Miscellaneous Income                  | 119,824              | 104,395              | 88,906               | 105,730              | 104,395              | 104,395              | 104,395              | 104,395              |
| Interest Income                       | 1,656,835            | 1,510,000            | 2,430,402            | 1,755,000            | 1,755,000            | 1,755,000            | 1,755,000            | 1,755,000            |
| Grants in Lieu of Taxes               | 581,028              | 620,650              | 624,423              | 616,250              | 618,230              | 618,230              | 618,230              | 618,230              |
| Prov. Gov't - Gaming Proceeds         | 8,070,079            | 7,500,000            | 6,137,901            | 7,500,000            | 7,500,000            | 7,500,000            | 7,500,000            | 7,500,000            |
| Prov. Gov't - Traffic Fine Revenue    | 453,396              | 475,000              | 473,000              | 475,000              | 475,000              | 475,000              | 475,000              | 475,000              |
| Prov. Gov't - Hotel Tax               | 294,018              | 220,000              | 365,452              | 365,000              | 365,000              | 365,000              | 365,000              | 365,000              |
| Prov. Gov't - Other                   | -                    | -                    | 170,082              | 99,100               | -                    | -                    | -                    | -                    |
| Fed. Gov't - Community Works          | 138,864              | 133,880              | 145,375              | 138,800              | 138,800              | 138,800              | 138,800              | 138,800              |
| Township of Langley                   | 435,451              | 491,995              | 304,639              | 465,550              | 465,550              | 465,550              | 465,550              | 465,550              |
| GVTA Grant                            | 684,000              | 684,000              | 455,250              | 696,000              | 696,000              | 696,000              | 696,000              | 696,000              |
| Departmental Adjustments              | (102,036)            | (303,250)            | -                    | (138,050)            | (138,050)            | (138,050)            | (138,050)            | (138,050)            |
| <b>Total Revenues</b>                 | <b>\$ 13,045,543</b> | <b>\$ 12,368,720</b> | <b>\$ 11,886,953</b> | <b>\$ 12,892,865</b> | <b>\$ 12,800,085</b> | <b>\$ 12,805,925</b> | <b>\$ 12,811,975</b> | <b>\$ 12,818,235</b> |
| Interfund Cost Allocation             | \$ 1,555,160         | \$ 1,675,000         | \$ 1,256,250         | \$ 1,870,250         | \$ 1,870,250         | \$ 1,870,250         | \$ 1,870,250         | \$ 1,870,250         |
| <b>Total Revenues and Allocations</b> | <b>\$ 14,600,703</b> | <b>\$ 14,043,720</b> | <b>\$ 13,143,203</b> | <b>\$ 14,763,115</b> | <b>\$ 14,670,335</b> | <b>\$ 14,676,175</b> | <b>\$ 14,682,225</b> | <b>\$ 14,688,485</b> |

# General Government Services



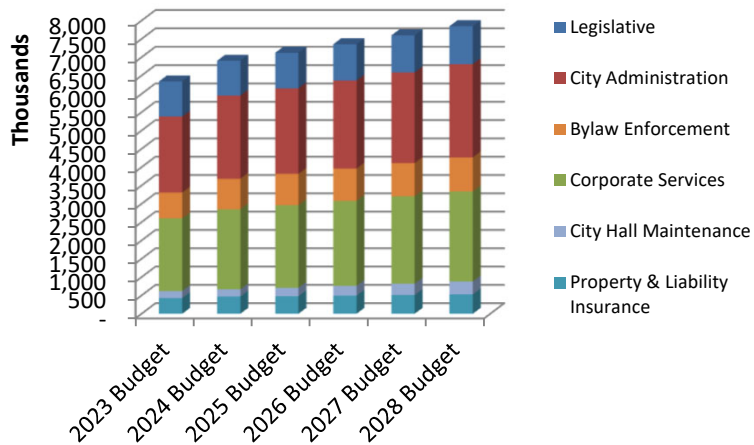
## General Government Services Budgeted Expenditures



## Cost Centre Description:

General Government Services performs the core administrative functions of the City. The services provided help in supplying leadership, guidance, information and administrative support to the entire organization.

## 6 Year Expenditure Comparison



## GENERAL GOVERNMENT SERVICES

|  | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|

**Expenditures**

|                                |            |            |            |            |            |            |              |              |
|--------------------------------|------------|------------|------------|------------|------------|------------|--------------|--------------|
| Legislative                    | \$ 840,074 | \$ 959,515 | \$ 716,804 | \$ 950,220 | \$ 970,330 | \$ 991,140 | \$ 1,012,680 | \$ 1,034,960 |
| City Administration            | 1,702,760  | 2,074,330  | 1,797,711  | 2,268,600  | 2,334,000  | 2,401,670  | 2,471,700    | 2,544,200    |
| Bylaw Enforcement              | 650,407    | 703,090    | 620,925    | 832,020    | 855,420    | 879,630    | 904,670      | 930,600      |
| Corporate Services             | 1,765,992  | 1,984,730  | 1,839,103  | 2,187,030  | 2,251,560  | 2,318,280  | 2,387,350    | 2,458,860    |
| City Hall Maintenance          | 147,255    | 186,950    | 400,396    | 194,760    | 231,130    | 268,750    | 307,680      | 348,010      |
| Property & Liability Insurance | 411,936    | 432,300    | 437,649    | 471,450    | 479,430    | 496,090    | 512,290      | 531,060      |
| Departmental Adjustments       | (7,536)    | (23,400)   | -          | (17,000)   | (17,000)   | (17,000)   | (17,000)     | (17,000)     |

**Total Expenditures**

|  |              |              |              |              |              |              |              |              |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|  | \$ 5,510,888 | \$ 6,317,515 | \$ 5,812,588 | \$ 6,887,080 | \$ 7,104,870 | \$ 7,338,560 | \$ 7,579,370 | \$ 7,830,690 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|

**DEPT. BUDGET SUMMARY**

|  | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|

**Staffing (F.T.E.'s)**

|  |      |      |      |      |      |      |      |      |
|--|------|------|------|------|------|------|------|------|
|  | 30.6 | 34.3 | 31.4 | 35.3 | 35.3 | 35.3 | 35.3 | 35.3 |
|--|------|------|------|------|------|------|------|------|

**Operating Cost Summary**

|                      |              |              |              |              |              |              |              |              |
|----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Personnel & Benefits | \$ 3,701,092 | \$ 4,495,110 | \$ 3,911,452 | \$ 4,857,700 | \$ 5,023,940 | \$ 5,195,960 | \$ 5,374,020 | \$ 5,558,290 |
| Equipment            | 48,934       | 19,570       | 55,450       | 40,000       | 40,000       | 40,000       | 40,000       | 40,000       |
| Contracted Services  | 518,105      | 447,635      | 701,867      | 491,560      | 528,560      | 566,820      | 606,390      | 647,370      |
| Materials & Supplies | 1,242,757    | 1,355,200    | 1,143,819    | 1,497,820    | 1,512,370    | 1,535,780    | 1,558,960    | 1,585,030    |

**Total Operating Cost**

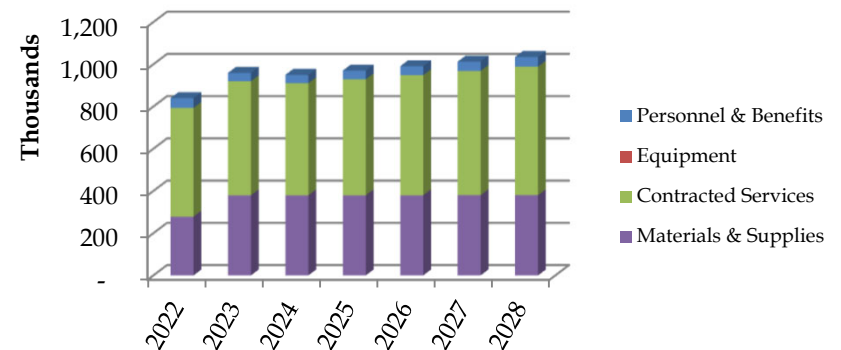
|  |              |              |              |              |              |              |              |              |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|  | \$ 5,510,888 | \$ 6,317,515 | \$ 5,812,588 | \$ 6,887,080 | \$ 7,104,870 | \$ 7,338,560 | \$ 7,579,370 | \$ 7,830,690 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|

## LEGISLATIVE

**Program Description:** This program accounts for all expenses associated with the direct activities of City Council. City Council, made up of the Mayor and six Councillors, represents the citizens by providing community leadership in serving as the legislative and policy making body of municipal government. This program also contains the Enterprise funding and Community Grants which are funded solely by gaming proceeds.

**Output:** City Council holds approximately 25 Council meetings a year, about every two weeks at Langley City Hall. Elected representatives from City Council represent the City of Langley on many regional and provincial boards and committees. Council also attend many community meetings and events, workshops and policy meetings throughout the year.

## 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 27.50 | \$ 30.99 | \$ 30.30 |

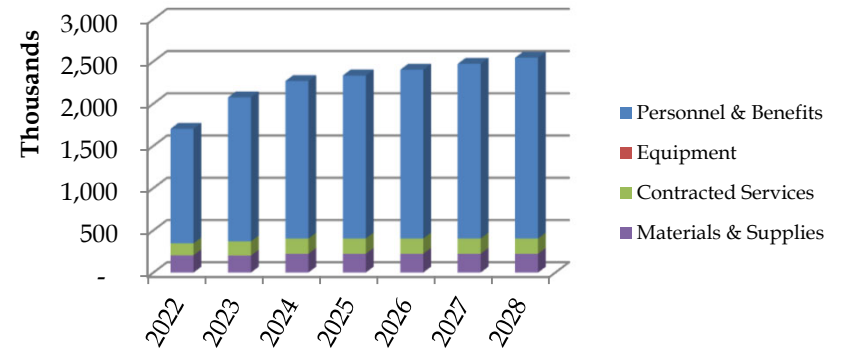
|                          | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget      | 2028 Budget      |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| Staffing (F.T.E.'s)      | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0              | 0.0              |
| <b>Legislative</b>       |                |                |                |                |                |                |                  |                  |
| Personnel & Benefits     | 46,854         | 39,960         | -              | 39,960         | 41,360         | 42,810         | 44,310           | 45,860           |
| Equipment                | -              | -              | -              | -              | -              | -              | -                | -                |
| Contracted Services      | 514,603        | 539,675        | 550,823        | 530,660        | 549,240        | 568,470        | 588,370          | 608,960          |
| Materials & Supplies     | 278,617        | 379,880        | 165,981        | 379,600        | 379,730        | 379,860        | 380,000          | 380,140          |
| <b>Legislative Total</b> | <b>840,074</b> | <b>959,515</b> | <b>716,804</b> | <b>950,220</b> | <b>970,330</b> | <b>991,140</b> | <b>1,012,680</b> | <b>1,034,960</b> |

### CITY ADMINISTRATION

**Program Description:** The primary responsibilities of this program are to lead the overall conduct of the City in pursuing the City's goals and objectives, the provision of advice to City Council and serving the will of City Council. To safekeep and preserve meeting minutes, bylaws, civic agreements and other related official documents. Administer responsibilities under the Freedom of Information and Protection of Privacy Act. To plan and coordinate official civic functions, visits and events. Prepare agenda packages for meetings of Council, standing and special committees. Record meeting proceedings. Prepare and supervise the conduct of general local elections, referenda and by-elections. To provide human resource advice and support to City staff. To plan and coordinate social services in the community.

**Output:** To plan, lead, and direct the overall business affairs and activities of the City in accordance with Council's directions, together with various bylaws, policies and statutory requirements. Provide advice, assistance and recommendations to City Council and assist in formulating long term goals and objectives. Provide advice, direction and policy interpretation to staff. Sustain a highly motivated organization. Implement policies and procedures. Provide administrative services to City Council, its committees and boards and is responsible for the statutory requirements in the Community Charter. Prepare the schedule, minutes, and agenda for Council meetings. Respond to FOI requests and other Council correspondence.

#### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 55.74 | \$ 67.00 | \$ 72.33 |

|                                  | 2022 Actual      | 2023 Budget      | 2023 YTD         | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Staffing (F.T.E.'s)</b>       | <b>9.4</b>       | <b>10.8</b>      | <b>9.6</b>       | <b>10.8</b>      | <b>10.8</b>      | <b>10.8</b>      | <b>10.8</b>      | <b>10.8</b>      |
| <b>City Administration</b>       |                  |                  |                  |                  |                  |                  |                  |                  |
| Personnel & Benefits             | 1,356,275        | 1,705,110        | 1,465,842        | 1,865,950        | 1,931,260        | 1,998,840        | 2,068,780        | 2,141,180        |
| Equipment                        | -                | -                | -                | -                | -                | -                | -                | -                |
| Contracted Services              | 141,187          | 167,250          | 170,980          | 180,000          | 180,000          | 180,000          | 180,000          | 180,000          |
| Materials & Supplies             | 205,298          | 201,970          | 160,889          | 222,650          | 222,740          | 222,830          | 222,920          | 223,020          |
| <b>City Administration Total</b> | <b>1,702,760</b> | <b>2,074,330</b> | <b>1,797,711</b> | <b>2,268,600</b> | <b>2,334,000</b> | <b>2,401,670</b> | <b>2,471,700</b> | <b>2,544,200</b> |

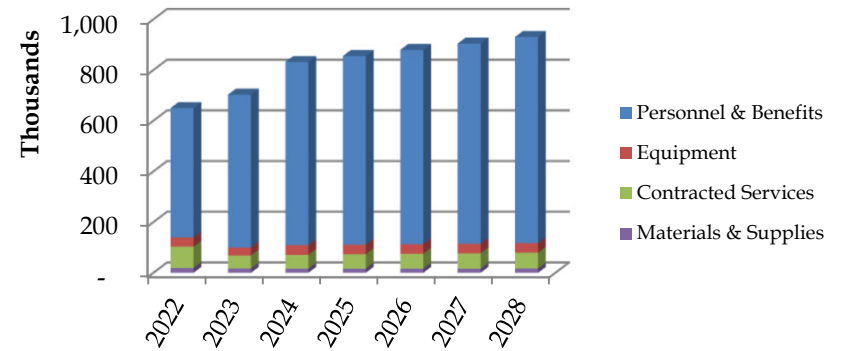


## BYLAW ENFORCEMENT

**Program Description:** This program funds the following bylaw enforcement activities: parking enforcement, community standards/graffiti, park regulation offences, noise control and barking dog complaints, sign offences, sprinkler offences, business licensing offences.

**Output:** The main expenditure for this program is for the wages and associated vehicle costs of the Bylaw Enforcement Officers.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 21.29 | \$ 22.71 | \$ 26.53 |

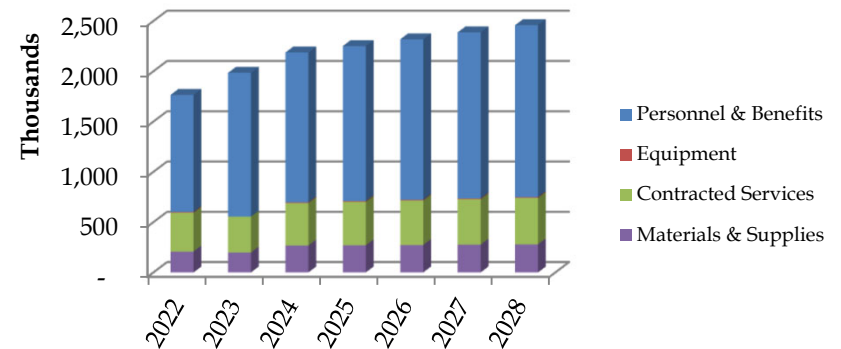
|                                | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>     | <b>4.4</b>     | <b>5.0</b>     | <b>4.5</b>     | <b>6.0</b>     | <b>6.0</b>     | <b>6.0</b>     | <b>6.0</b>     | <b>6.0</b>     |
| <b>Bylaw Enforcement</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits           | 510,614        | 602,800        | 516,577        | 722,900        | 744,420        | 766,690        | 789,720        | 813,560        |
| Equipment                      | 36,720         | 32,050         | 37,296         | 38,000         | 38,000         | 38,000         | 38,000         | 38,000         |
| Contracted Services            | 84,008         | 51,180         | 58,327         | 54,510         | 56,300         | 58,150         | 60,070         | 62,060         |
| Materials & Supplies           | 19,065         | 17,060         | 8,725          | 16,610         | 16,700         | 16,790         | 16,880         | 16,980         |
| <b>Bylaw Enforcement Total</b> | <b>650,407</b> | <b>703,090</b> | <b>620,925</b> | <b>832,020</b> | <b>855,420</b> | <b>879,630</b> | <b>904,670</b> | <b>930,600</b> |

## CORPORATE SERVICES

**Program Description:** This program supplies all of the City's accounting, financial management and information technology requirements which include payroll, accounts payable, tax/utility billing & collection, cost control reporting, financial reporting, cash management, annual budget preparation and maintenance of our information technology services. This program has funding allocated for supplies and services to support the functioning of clerical and management staff for the City's entire operation.

**Output:** Corporate accounting and financial policies. Compiling and reporting bi-weekly, quarterly, annual, ad-hoc and statutory financial information. Manage the wages and benefits of the city's employees and ensure payment every second week. Process supplier payments on a weekly basis. Effectively manage the billing, collection and management of taxes, utilities and all other fees & charges for the City's property folios. The main source of expenditure is Personnel & Benefits which includes 9 full time positions.

6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 57.80 | \$ 64.11 | \$ 69.73 |

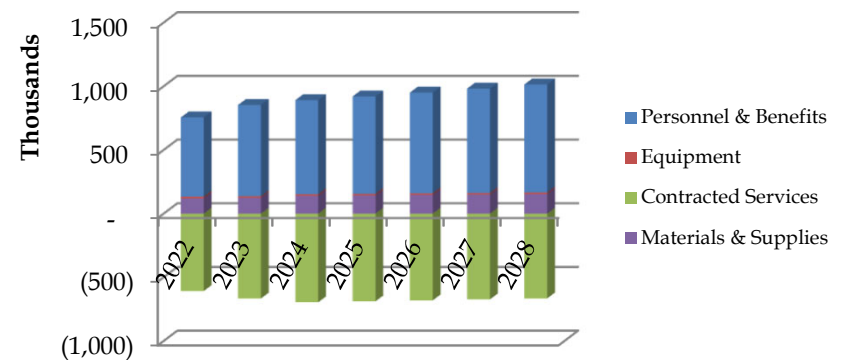
|                          | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)      | 9.5         | 10.5        | 10.0      | 10.5        | 10.5        | 10.5        | 10.5        | 10.5        |
| Corporate Services       |             |             |           |             |             |             |             |             |
| Personnel & Benefits     | 1,164,680   | 1,429,820   | 1,273,360 | 1,489,730   | 1,541,880   | 1,595,820   | 1,651,680   | 1,709,480   |
| Equipment                | 7,140       | -           | 7,252     | 7,500       | 7,500       | 7,500       | 7,500       | 7,500       |
| Contracted Services      | 386,123     | 355,800     | 312,519   | 422,300     | 431,710     | 441,450     | 451,500     | 461,900     |
| Materials & Supplies     | 208,049     | 199,110     | 245,972   | 267,500     | 270,470     | 273,510     | 276,670     | 279,980     |
| Corporate Services Total | 1,765,992   | 1,984,730   | 1,839,103 | 2,187,030   | 2,251,560   | 2,318,280   | 2,387,350   | 2,458,860   |

### CITY HALL MAINTENANCE

**Program Description:** This budget provides funding to maintain City Hall, Timms Community Centre and Library. City Hall maintenance includes budget allocations for janitorial service, electricity and gas, water and sewer, security and alarm monitoring, along with general repairs and maintenance.

**Output:** The City Hall building is maintained by Building Service workers and includes work at the City Hall, Timms Centre, Library and LYFS. The grounds surrounding the hall are maintained by the City Parks & Engineering crews. Security is also onsite seven days a week. All costs associated with the maintenance of City Hall are shared based on floor area with the Timms centre, library and LYFS.

**6 Year Expenditure Comparison**



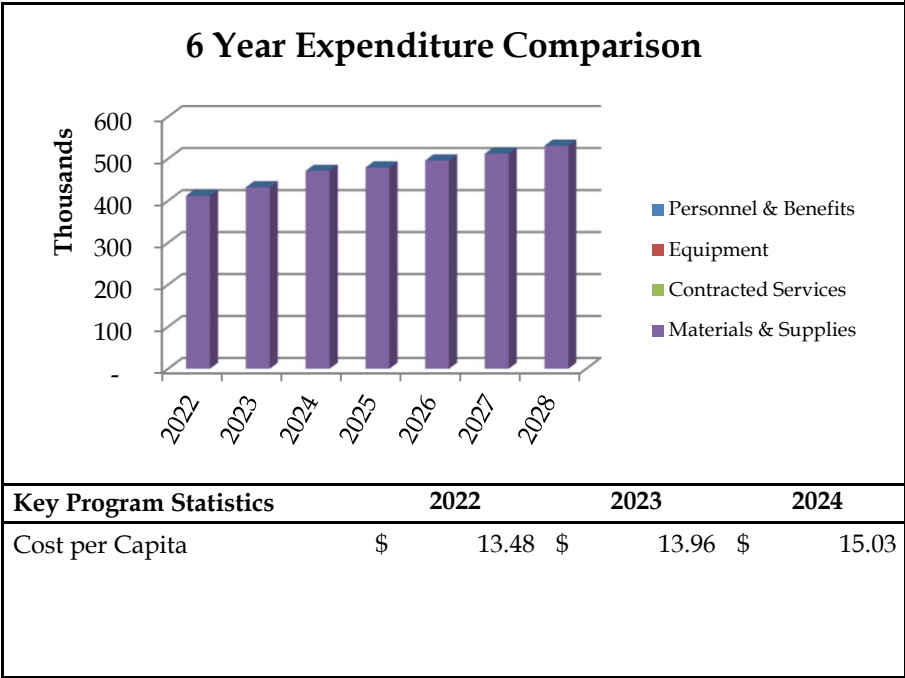
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 3.92 | \$ 4.02 | \$ 4.46 |

|                                    | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)                | 7.3            | 8.0            | 7.3            | 8.0            | 8.0            | 8.0            | 8.0            | 8.0            |
| <b>City Hall Maintenance</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits               | 622,669        | 717,420        | 655,673        | 739,160        | 765,020        | 791,800        | 819,530        | 848,210        |
| Equipment                          | 12,610         | 10,920         | 10,902         | 11,500         | 11,500         | 11,500         | 11,500         | 11,500         |
| Contracted Services                | (607,816)      | (666,270)      | (390,782)      | (695,910)      | (688,690)      | (681,250)      | (673,550)      | (665,550)      |
| Materials & Supplies               | 119,792        | 124,880        | 124,603        | 140,010        | 143,300        | 146,700        | 150,200        | 153,850        |
| <b>City Hall Maintenance Total</b> | <b>147,255</b> | <b>186,950</b> | <b>400,396</b> | <b>194,760</b> | <b>231,130</b> | <b>268,750</b> | <b>307,680</b> | <b>348,010</b> |

PROPERTY & LIABILITY INSURANCE

**Program Description:** The main source of insurance for the City is through the Municipal Insurance Association. Property and liability insurance is purchased to protect the City from economic loss as the result of litigation, accident or natural disaster.

**Output:** Our current policy protects the City up to \$35 Million of liability with a deductible of \$25,000.

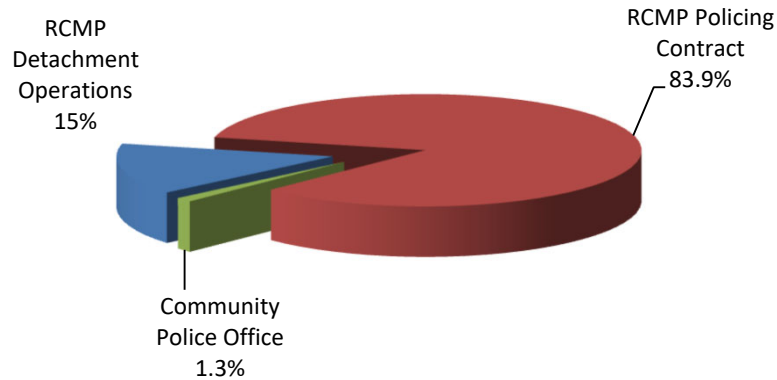


|                                      | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)                  | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Property & Liability Insurance       |             |             |          |             |             |             |             |             |
| Personnel & Benefits                 | -           | -           | -        | -           | -           | -           | -           | -           |
| Equipment                            | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services                  | -           | -           | -        | -           | -           | -           | -           | -           |
| Materials & Supplies                 | 411,936     | 432,300     | 437,649  | 471,450     | 479,430     | 496,090     | 512,290     | 531,060     |
| Property & Liability Insurance Total | 411,936     | 432,300     | 437,649  | 471,450     | 479,430     | 496,090     | 512,290     | 531,060     |

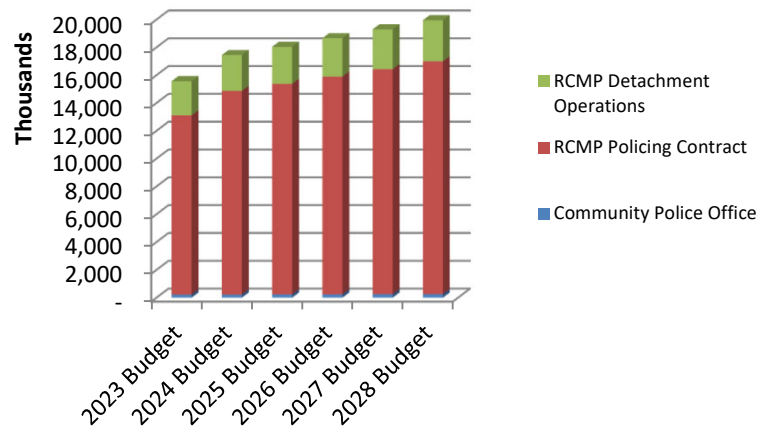
# Policing Services



## Protective Services Budgeted Expenditures



## 6 Year Expenditure Comparison



## Cost Centre Description:

The Langley RCMP is dedicated to protect and serve the citizens of Langley through the prevention and reduction of crime, in partnership with our community.



## POLICING SERVICES

|                            | 2022 Actual          | 2023 Budget          | 2023 YTD            | 2024 Budget          | 2025 Budget          | 2026 Budget          | 2027 Budget          | 2028 Budget          |
|----------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Expenditures</b>        |                      |                      |                     |                      |                      |                      |                      |                      |
| RCMP Detachment Operations | \$ 1,946,764         | \$ 2,455,595         | \$ 926,778          | \$ 2,578,125         | \$ 2,668,370         | \$ 2,761,770         | \$ 2,858,410         | \$ 2,958,450         |
| RCMP Policing Contract     | 12,374,803           | 12,886,910           | 7,724,610           | 14,642,130           | 15,138,510           | 15,652,260           | 16,183,990           | 16,734,330           |
| Community Police Office    | 153,487              | 222,235              | 151,336             | 225,035              | 232,720              | 240,690              | 248,930              | 257,460              |
| Departmental Adjustments   | -                    | -                    | -                   | -                    | -                    | -                    | -                    | -                    |
| <b>Total Expenditures</b>  | <b>\$ 14,475,054</b> | <b>\$ 15,564,740</b> | <b>\$ 8,802,724</b> | <b>\$ 17,445,290</b> | <b>\$ 18,039,600</b> | <b>\$ 18,654,720</b> | <b>\$ 19,291,330</b> | <b>\$ 19,950,240</b> |

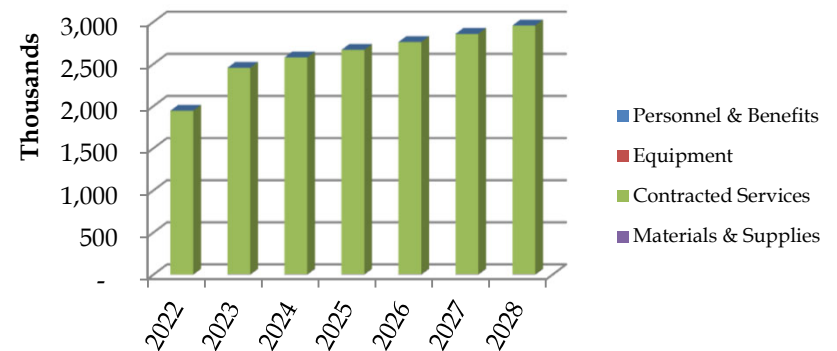
|                               |                      |                      |                     |                      |                      |                      |                      |                      |
|-------------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>DEPT. BUDGET SUMMARY</b>   | <b>2022 Actual</b>   | <b>2023 Budget</b>   | <b>2023 YTD</b>     | <b>2024 Budget</b>   | <b>2025 Budget</b>   | <b>2026 Budget</b>   | <b>2027 Budget</b>   | <b>2028 Budget</b>   |
| <b>Staffing (F.T.E.'s)</b>    | <b>51.5</b>          | <b>51.5</b>          | <b>51.5</b>         | <b>54.5</b>          | <b>54.5</b>          | <b>54.5</b>          | <b>54.5</b>          | <b>54.5</b>          |
| <b>Operating Cost Summary</b> |                      |                      |                     |                      |                      |                      |                      |                      |
| Personnel & Benefits          | \$ 9,390             | \$ 18,660            | \$ 10,157           | \$ 19,230            | \$ 19,900            | \$ 20,590            | \$ 21,310            | \$ 22,060            |
| Equipment                     | -                    | -                    | -                   | -                    | -                    | -                    | -                    | -                    |
| Contracted Services           | 14,369,880           | 15,439,790           | 8,692,161           | 17,322,510           | 17,912,670           | 18,523,490           | 19,155,670           | 19,809,970           |
| Materials & Supplies          | 95,784               | 106,290              | 100,406             | 103,550              | 107,030              | 110,640              | 114,350              | 118,210              |
| <b>Total Operating Cost</b>   | <b>\$ 14,475,054</b> | <b>\$ 15,564,740</b> | <b>\$ 8,802,724</b> | <b>\$ 17,445,290</b> | <b>\$ 18,039,600</b> | <b>\$ 18,654,720</b> | <b>\$ 19,291,330</b> | <b>\$ 19,950,240</b> |

## RCMP DETACHMENT OPERATIONS

**Program Description:** This budget item provides for RCMP support staff in the form of administration, clerical and jail guards and the related office costs associated to these functions. It also provides maintenance to the RCMP building. These services are all performed in partnership with the Township of Langley and are cost shared based on formulas of 25% of the population and 75% of the 5 year rolling average of crime statistics. The City also pays an additional 8% administration charge to the Township for administering this function.

Output:

6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 63.72 | \$ 79.32 | \$ 82.20 |

|   | 2022 Actual      | 2023 Budget      | 2023 YTD       | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|---|------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s)                     | 0.0              | 0.0              | 0.0            | 0.0              | 0.0              | 0.0              | 0.0              | 0.0              |
| RCMP Detachment Operations              |                  |                  |                |                  |                  |                  |                  |                  |
| Personnel & Benefits                    | -                | -                | -              | -                | -                | -                | -                | -                |
| Equipment                               | -                | -                | -              | -                | -                | -                | -                | -                |
| Contracted Services                     | 1,943,464        | 2,450,595        | 923,478        | 2,573,125        | 2,663,190        | 2,756,410        | 2,852,870        | 2,952,710        |
| Materials & Supplies                    | 3,300            | 5,000            | 3,300          | 5,000            | 5,180            | 5,360            | 5,540            | 5,740            |
| <b>RCMP Detachment Operations Total</b> | <b>1,946,764</b> | <b>2,455,595</b> | <b>926,778</b> | <b>2,578,125</b> | <b>2,668,370</b> | <b>2,761,770</b> | <b>2,858,410</b> | <b>2,958,450</b> |

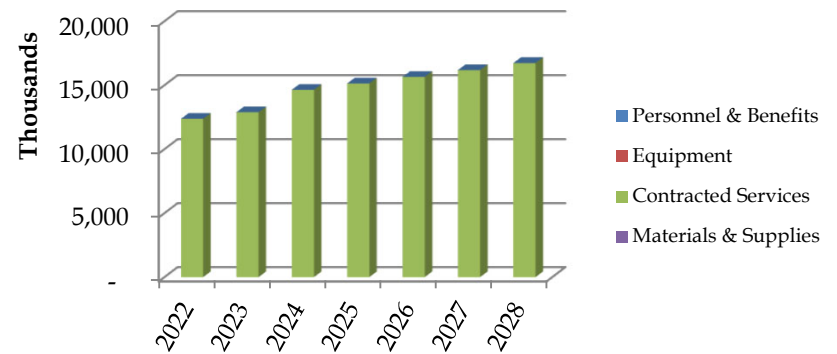


## RCMP POLICING CONTRACT

**Program Description:** Police service for the City is provided by the Royal Canadian Mounted Police. This program is to provide a feeling of security to the citizens of Langley; through the proper management of available resources and with the support of the community as a whole, by the protection of life and property, the apprehension of criminals and crime prevention.

**Output:** The budget provides for a total contract strength to 54.4 members. It also includes a share in the Integrated Homicide Investigation Team (IHIT), Emergency Response Team and Forensics/Traffic Reconstructionist/Dog Patrol. The RCMP uphold the principles of the Canadian Charter of Rights & Freedoms and provide a professional standard of service.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022       | 2023       | 2024       |
|------------------------|------------|------------|------------|
| Cost per Capita        | \$ 405.05  | \$ 416.27  | \$ 466.83  |
| Cost per Member        | \$ 240,755 | \$ 250,718 | \$ 269,157 |

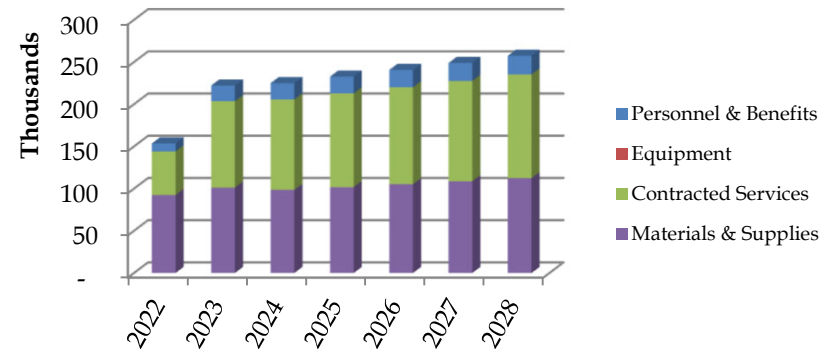
|                                     | 2022 Actual       | 2023 Budget       | 2023 YTD         | 2024 Budget       | 2025 Budget       | 2026 Budget       | 2027 Budget       | 2028 Budget       |
|-------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Staffing (F.T.E.'s)                 | 51.4              | 51.4              | 51.4             | 54.4              | 54.4              | 54.4              | 54.4              | 54.4              |
| RCMP Policing Contract              |                   |                   |                  |                   |                   |                   |                   |                   |
| Personnel & Benefits                | -                 | -                 | -                | -                 | -                 | -                 | -                 | -                 |
| Equipment                           | -                 | -                 | -                | -                 | -                 | -                 | -                 | -                 |
| Contracted Services                 | 12,374,803        | 12,886,910        | 7,724,610        | 14,642,130        | 15,138,510        | 15,652,260        | 16,183,990        | 16,734,330        |
| Materials & Supplies                | -                 | -                 | -                | -                 | -                 | -                 | -                 | -                 |
| <b>RCMP Policing Contract Total</b> | <b>12,374,803</b> | <b>12,886,910</b> | <b>7,724,610</b> | <b>14,642,130</b> | <b>15,138,510</b> | <b>15,652,260</b> | <b>16,183,990</b> | <b>16,734,330</b> |

### COMMUNITY POLICE OFFICE

**Program Description:** The purpose of the Community Police Office is to bring the police closer to the community making it more convenient for citizens to report incidents and it promotes the development of a closer police community relationship which is consistent with the RCMP's commitment to community policing. It also allows the community to play an active role in policing the community through involvement in various volunteer programs.

**Output:** Community Policing is about preventing crime. RCMP members work interactively with the community to mutually identify and resolve community problems. This budget provides for the funding of a Information Officer at the CPO to coordinate volunteers and liaise between the public and RCMP. The Community Police Office is open between 8:30am & 4:30pm Monday to Friday at the office located at 20408 Douglas Crescent.

**6 Year Expenditure Comparison**



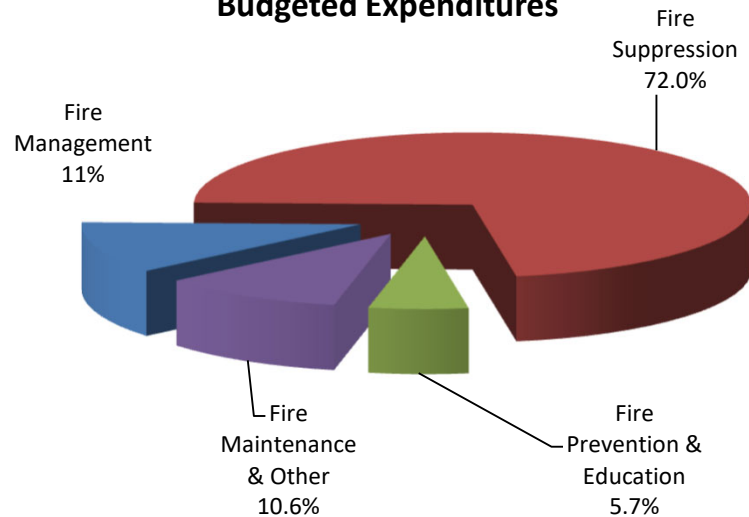
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 5.02 | \$ 7.18 | \$ 7.17 |

|                                      | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>           | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     |
| <b>Community Police Office</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                 | 9,390          | 18,660         | 10,157         | 19,230         | 19,900         | 20,590         | 21,310         | 22,060         |
| Equipment                            | -              | -              | -              | -              | -              | -              | -              | -              |
| Contracted Services                  | 51,613         | 102,285        | 44,073         | 107,255        | 110,970        | 114,820        | 118,810        | 122,930        |
| Materials & Supplies                 | 92,484         | 101,290        | 97,106         | 98,550         | 101,850        | 105,280        | 108,810        | 112,470        |
| <b>Community Police Office Total</b> | <b>153,487</b> | <b>222,235</b> | <b>151,336</b> | <b>225,035</b> | <b>232,720</b> | <b>240,690</b> | <b>248,930</b> | <b>257,460</b> |

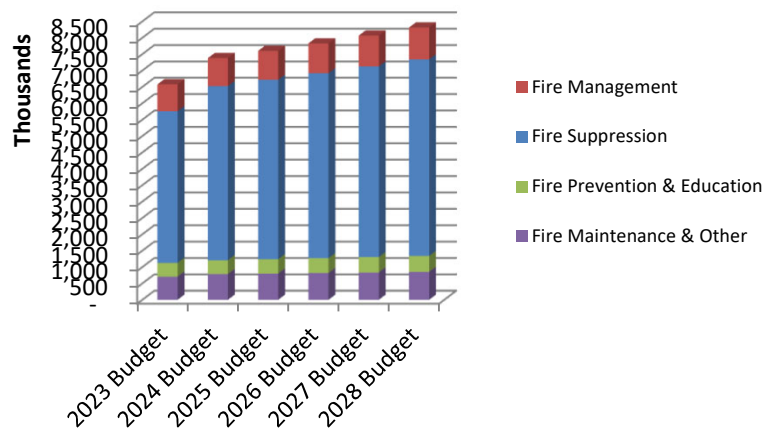
# Fire Rescue Service



## Protective Services Budgeted Expenditures



## 6 Year Expenditure Comparison



## Cost Centre Description:

Our First Response Team consists of twenty (23) staff who maintain coverage twenty-four hours per day. This First Response Team backed up by a compliment of twenty-four paid-on-call firefighters provides for a five minute response time to any fire or medical emergency anywhere within the City of Langley boundaries.

In addition to our Emergency Response Programs, we have a Public Education and Fire Prevention Program under the direction of our Fire Prevention Officer. The FPO and our on-duty crews are out each and every day inspecting retail, commercial and industrial businesses within the City of Langley to ensure that when you enter into those premises as a customer or an employee, that you are operating under a fire safe environment. We also inspect all multi-family residential buildings to ensure safety for residents and visitors.



**FIRE RESCUE SERVICE**

|                             | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Expenditures</b>         |                     |                     |                     |                     |                     |                     |                     |                     |
| Fire Management             | 729,395             | 820,280             | 720,516             | 852,830             | 881,720             | 911,640             | 942,580             | 974,610             |
| Fire Suppression            | 3,911,874           | 4,629,490           | 3,936,286           | 5,314,830           | 5,477,180           | 5,645,290           | 5,819,200           | 5,999,260           |
| Fire Prevention & Education | 174,215             | 420,440             | 200,053             | 424,100             | 438,520             | 453,440             | 468,880             | 484,860             |
| Fire Maintenance & Other    | 622,408             | 707,830             | 676,161             | 785,380             | 801,290             | 818,040             | 835,350             | 854,280             |
| Departmental Adjustments    | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| <b>Total Expenditures</b>   | <b>\$ 5,437,892</b> | <b>\$ 6,578,040</b> | <b>\$ 5,533,016</b> | <b>\$ 7,377,140</b> | <b>\$ 7,598,710</b> | <b>\$ 7,828,410</b> | <b>\$ 8,066,010</b> | <b>\$ 8,313,010</b> |

**DEPT. BUDGET SUMMARY**

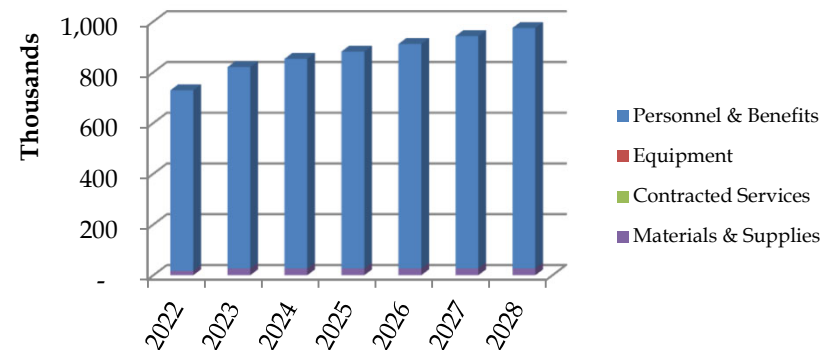
|                               | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>26.5</b>         | <b>31.9</b>         | <b>27.9</b>         | <b>34.9</b>         | <b>34.9</b>         | <b>34.9</b>         | <b>34.9</b>         | <b>34.9</b>         |
| <b>Operating Cost Summary</b> |                     |                     |                     |                     |                     |                     |                     |                     |
| Personnel & Benefits          | \$ 4,698,075        | \$ 5,660,710        | \$ 4,665,278        | \$ 6,367,260        | \$ 6,572,920        | \$ 6,785,870        | \$ 7,006,160        | \$ 7,234,230        |
| Equipment                     | -                   | -                   | 38                  | -                   | -                   | -                   | -                   | -                   |
| Contracted Services           | 277,028             | 374,660             | 376,762             | 404,960             | 418,930             | 433,680             | 448,900             | 465,640             |
| Materials & Supplies          | 462,789             | 542,670             | 490,938             | 604,920             | 606,860             | 608,860             | 610,950             | 613,140             |
| <b>Total Operating Cost</b>   | <b>\$ 5,437,892</b> | <b>\$ 6,578,040</b> | <b>\$ 5,533,016</b> | <b>\$ 7,377,140</b> | <b>\$ 7,598,710</b> | <b>\$ 7,828,410</b> | <b>\$ 8,066,010</b> | <b>\$ 8,313,010</b> |

## FIRE ADMINISTRATION

**Program Description:** Fire Administration is responsible for administration and technical planning, organizing and directing fire fighting, fire prevention and fire fighter training. Other responsibilities include providing initial human resources support in hiring and promotions, budgeting for annual and future requirements, and managing the day to day response of the department. Management is also responsible for maintaining a functional fire fighting team consisting of career and Paid-on-call staff.

**Output:** The main source of expenditure for fire management is Personnel & Benefits which includes the following positions: Fire Chief, Deputy Fire Chief, Asst Fire Chief and an Administrative Assistant. Training is held as needed with the Fire Chiefs involved in Metro Vancouver and Provincial focus groups to stay current.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022         | 2023         | 2024         |
|------------------------|--------------|--------------|--------------|
| Cost per Capita        | \$ 23.87     | \$ 26.50     | \$ 27.19     |
| Cost per Fire Fighter  | \$ 34,733.10 | \$ 32,811.20 | \$ 30,458.21 |

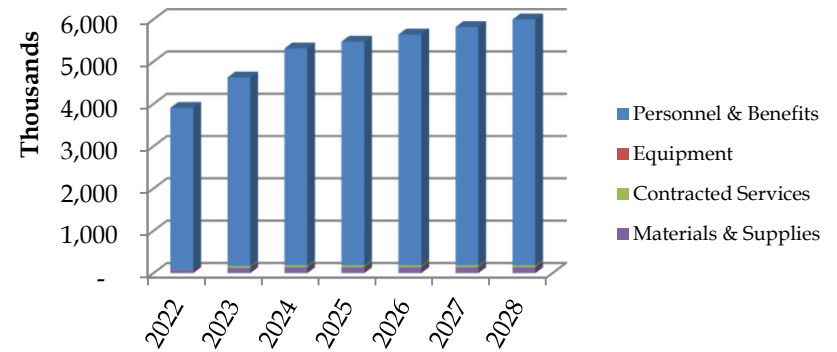
|                                  | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>       | <b>4.5</b>     | <b>4.8</b>     | <b>4.5</b>     | <b>4.8</b>     | <b>4.8</b>     | <b>4.8</b>     | <b>4.8</b>     | <b>4.8</b>     |
| <b>Fire Administration</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits             | 711,941        | 793,280        | 700,441        | 825,830        | 854,720        | 884,640        | 915,580        | 947,610        |
| Equipment                        | -              | -              | -              | -              | -              | -              | -              | -              |
| Contracted Services              | -              | -              | 200            | -              | -              | -              | -              | -              |
| Materials & Supplies             | 17,454         | 27,000         | 19,875         | 27,000         | 27,000         | 27,000         | 27,000         | 27,000         |
| <b>Fire Administration Total</b> | <b>729,395</b> | <b>820,280</b> | <b>720,516</b> | <b>852,830</b> | <b>881,720</b> | <b>911,640</b> | <b>942,580</b> | <b>974,610</b> |

## FIRE SUPPRESSION

**Program Description:** The suppression crews are responsible for providing an efficient and timely response to emergencies for residents of the City of Langley. In addition to fire suppression, these crews assist with pre-hospital emergencies, and maintain an aggressive fire inspection program of local commercial and retail businesses. This program includes career staff wages and benefits as well as paid-on-call training and alarm responses. Also included are the annual costs for dispatching by the Surrey Fire Dept.

**Output:** Service is provided by 4 crews which provide fire suppression service 24 hours a day 7 days a week. Crews work 2 days 2 nights. Each crew consists of 5 firefighters which provide the necessary requirements to do daily inspections, public safety lectures, train on shift to approved national standards. These firefighters respond to every emergency type and provide a 24 hrs day/ 7 days a week service to the community.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022      | 2023      | 2024      |
|------------------------|-----------|-----------|-----------|
| Cost per Capita        | \$ 128.04 | \$ 149.54 | \$ 169.45 |

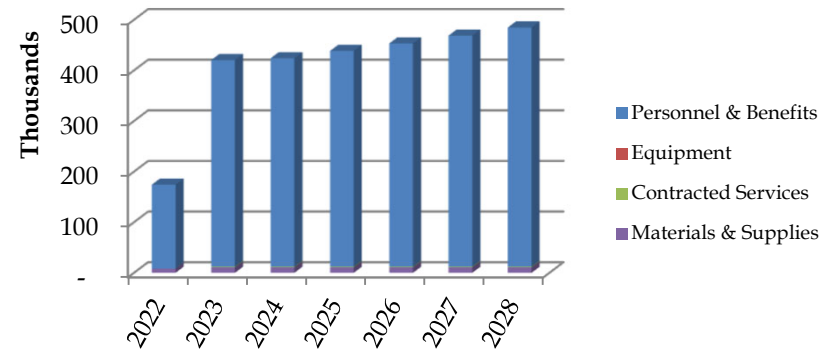
|                               | 2022 Actual      | 2023 Budget      | 2023 YTD         | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>21.0</b>      | <b>25.0</b>      | <b>22.4</b>      | <b>28.0</b>      | <b>28.0</b>      | <b>28.0</b>      | <b>28.0</b>      | <b>28.0</b>      |
| <b>Fire Suppression</b>       |                  |                  |                  |                  |                  |                  |                  |                  |
| Personnel & Benefits          | 3,820,485        | 4,459,190        | 3,771,642        | 5,129,530        | 5,291,880        | 5,459,990        | 5,633,900        | 5,813,960        |
| Equipment                     | -                | -                | -                | -                | -                | -                | -                | -                |
| Contracted Services           | 4,267            | 44,500           | 55,938           | 44,500           | 44,500           | 44,500           | 44,500           | 44,500           |
| Materials & Supplies          | 87,122           | 125,800          | 108,706          | 140,800          | 140,800          | 140,800          | 140,800          | 140,800          |
| <b>Fire Suppression Total</b> | <b>3,911,874</b> | <b>4,629,490</b> | <b>3,936,286</b> | <b>5,314,830</b> | <b>5,477,180</b> | <b>5,645,290</b> | <b>5,819,200</b> | <b>5,999,260</b> |

## PREVENTION & EDUCATION

**Program Description:** This program provides funding for all fire prevention and public education programs; these include: inspections, school programs, community days, fire prevention week activities, and juvenile fire setter programs; the education component provides funding for developing standards, purchase of manuals and audio- visual training aids, administering exams and funding seminars. This program also provides for the Training .

**Output:** Program provides funding for one fire prevention officer Monday to Friday 8:30 - 4:30. Visits each Langley city school twice a year to conduct fire drills, safety lectures and teach children how to deal with fire. The Fire Prevention Officer conducts safety lectures to strata councils, apartment blocks and the general public. This program and its materials give the Langley Firefighters a visible presence in the community and are found present at most community events.

### 6 Year Expenditure Comparison



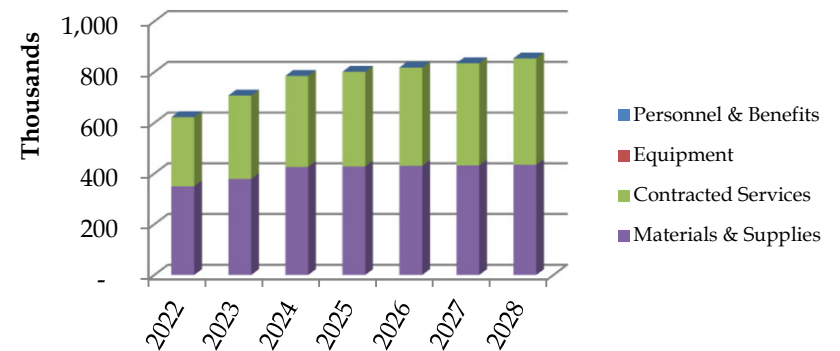
| Key Program Statistics | 2022    | 2023     | 2024     |
|------------------------|---------|----------|----------|
| Cost per Capita        | \$ 5.70 | \$ 13.58 | \$ 13.52 |

|   | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>              | 1.0         | 2.0         | 1.0      | 2.0         | 2.0         | 2.0         | 2.0         | 2.0         |
| <b>Prevention &amp; Education</b>       |             |             |          |             |             |             |             |             |
| Personnel & Benefits                    | 165,649     | 408,240     | 193,048  | 411,900     | 426,320     | 441,240     | 456,680     | 472,660     |
| Equipment                               | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services                     | 178         | 1,400       | -        | 1,400       | 1,400       | 1,400       | 1,400       | 1,400       |
| Materials & Supplies                    | 8,388       | 10,800      | 7,005    | 10,800      | 10,800      | 10,800      | 10,800      | 10,800      |
| <b>Prevention &amp; Education Total</b> | 174,215     | 420,440     | 200,053  | 424,100     | 438,520     | 453,440     | 468,880     | 484,860     |



**FIRE MAINTENANCE & OTHER**

**Program Description:** This program provides funding for the maintenance of grounds, building and equipment, as well as all office expenses. It also provides funding for the annual dispatch operations currently being provided by the City of Surrey.

**Output:****6 Year Expenditure Comparison**

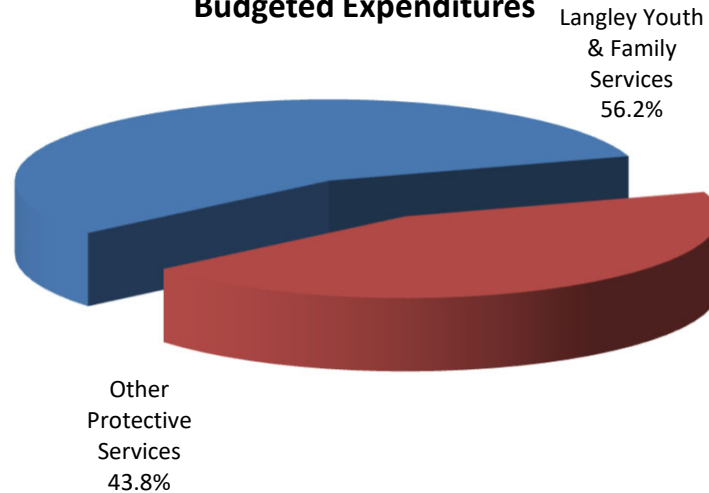
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 20.37 | \$ 22.86 | \$ 25.04 |

|   | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>                | <b>0.0</b>     | <b>0.1</b>     | <b>0.0</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     | <b>0.1</b>     |
| <b>Fire Maintenance &amp; Other</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                      | -              | -              | 147            | -              | -              | -              | -              | -              |
| Equipment                                 | -              | -              | 38             | -              | -              | -              | -              | -              |
| Contracted Services                       | 272,583        | 328,760        | 320,624        | 359,060        | 373,030        | 387,780        | 403,000        | 419,740        |
| Materials & Supplies                      | 349,825        | 379,070        | 355,352        | 426,320        | 428,260        | 430,260        | 432,350        | 434,540        |
| <b>Fire Maintenance &amp; Other Total</b> | <b>622,408</b> | <b>707,830</b> | <b>676,161</b> | <b>785,380</b> | <b>801,290</b> | <b>818,040</b> | <b>835,350</b> | <b>854,280</b> |

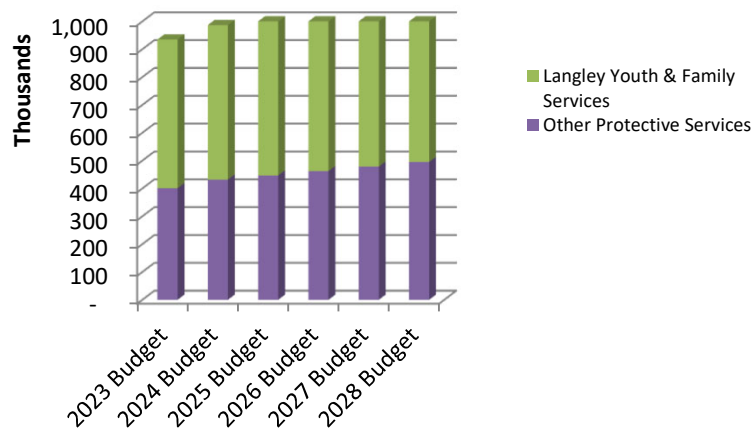
# Other Protective Services



## Protective Services Budgeted Expenditures



## 6 Year Expenditure Comparison



## Cost Centre Description:

Other Protective Services provides funding for, Youth & Family Services, Emergency Planning, Victim/Witness Protection, Search and Rescue, Dog Control as well as Youth & Family Services.



### PROTECTIVE SERVICES

|                                 | 2022 Actual       | 2023 Budget       | 2023 YTD          | 2024 Budget       | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Expenditures</b>             |                   |                   |                   |                   |                     |                     |                     |                     |
| Langley Youth & Family Services | 483,157           | 534,295           | 495,489           | 555,085           | 582,670             | 601,770             | 621,570             | 642,050             |
| Other Protective Services       | 296,758           | 400,650           | 225,594           | 431,750           | 446,780             | 462,310             | 478,380             | 495,010             |
| Departmental Adjustments        | -                 | -                 | -                 | -                 | -                   | -                   | -                   | -                   |
| <b>Total Expenditures</b>       | <b>\$ 779,915</b> | <b>\$ 934,945</b> | <b>\$ 721,083</b> | <b>\$ 986,835</b> | <b>\$ 1,029,450</b> | <b>\$ 1,064,080</b> | <b>\$ 1,099,950</b> | <b>\$ 1,137,060</b> |

### DEPT. BUDGET SUMMARY

|                               | 2022 Actual       | 2023 Budget       | 2023 YTD          | 2024 Budget       | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>1.7</b>        | <b>2.0</b>        | <b>1.7</b>        | <b>2.0</b>        | <b>2.0</b>          | <b>2.0</b>          | <b>2.0</b>          | <b>2.0</b>          |
| <b>Operating Cost Summary</b> |                   |                   |                   |                   |                     |                     |                     |                     |
| Personnel & Benefits          | \$ 141,892        | \$ 174,710        | \$ 136,604        | \$ 263,300        | \$ 272,520          | \$ 282,060          | \$ 291,940          | \$ 302,160          |
| Equipment                     | -                 | -                 | -                 | -                 | -                   | -                   | -                   | -                   |
| Contracted Services           | 623,909           | 749,650           | 571,259           | 709,350           | 742,630             | 767,610             | 793,480             | 820,250             |
| Materials & Supplies          | 14,114            | 10,585            | 13,220            | 14,185            | 14,300              | 14,410              | 14,530              | 14,650              |
| <b>Total Operating Cost</b>   | <b>\$ 779,915</b> | <b>\$ 934,945</b> | <b>\$ 721,083</b> | <b>\$ 986,835</b> | <b>\$ 1,029,450</b> | <b>\$ 1,064,080</b> | <b>\$ 1,099,950</b> | <b>\$ 1,137,060</b> |

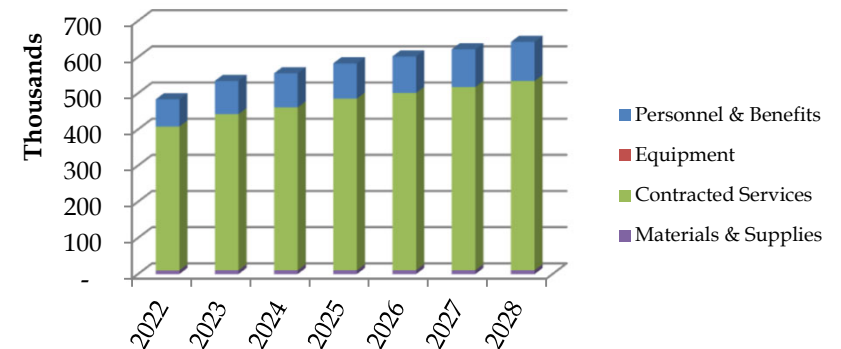
**OTHER PROTECTIVE SERVICES**

## LANGLEY YOUTH & FAMILY SERVICES

**Program Description:** The service is supplied to assist the RCMP in attempting to minimize the entry of youth into the criminal justice system. The mandate of the service is to: coordinate efforts between police, schools and other agencies; provide education and counseling to parents to gain control of their children; provide training and assistance to RCMP members to improve their effectiveness in deal with juveniles and family problems; assist in developing community programs to facilitate crime prevention; work with the school district to identify pre-delinquent behavior; in conjunction with the RCMP Crime Prevention Unit, set up programs aimed at crime prevention.

**Output:** This service has approximately 600 clients with 2000 client visits for counselling services made each year. The budget includes approximately 7,000 hours of counselling services.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 15.81 | \$ 17.26 | \$ 17.70 |

|  | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>                       | <b>0.9</b>     | <b>1.0</b>     | <b>0.9</b>     | <b>1.0</b>     | <b>1.0</b>     | <b>1.0</b>     | <b>1.0</b>     | <b>1.0</b>     |
| <b>Langley Youth &amp; Family Services</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                             | 75,265         | 91,950         | 75,658         | 94,220         | 97,520         | 100,930        | 104,470        | 108,130        |
| Equipment  | -              | -              | -              | -              | -              | -              | -              | -              |
| Contracted Services                              | 397,735        | 432,020        | 408,396        | 450,540        | 474,740        | 490,350        | 506,520        | 523,250        |
| Materials & Supplies                             | 10,157         | 10,325         | 11,435         | 10,325         | 10,410         | 10,490         | 10,580         | 10,670         |
| <b>Langley Youth &amp; Family Services Total</b> | <b>483,157</b> | <b>534,295</b> | <b>495,489</b> | <b>555,085</b> | <b>582,670</b> | <b>601,770</b> | <b>621,570</b> | <b>642,050</b> |

## OTHER PROTECTIVE SERVICES

## Langley City

## 2024 Financial Plan

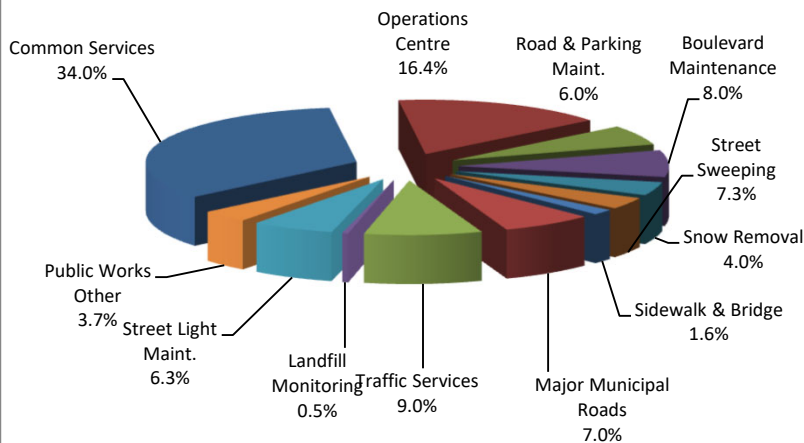
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## OTHER PROTECTIVE SERVICES

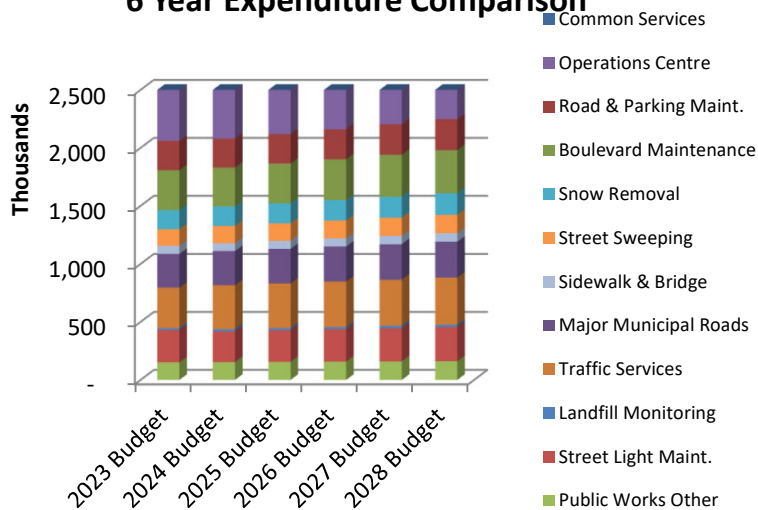
# Engineering & Operations



Engineering & Operations  
Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Engineering and Operations Department is responsible for the ‘hidden’ services that we have all come to rely on as part of our daily lives, whether at work or play. We strive to ensure that our infrastructure is planned and upgraded appropriately and timely to meet the current and future demands of the City; ensure that the roads and sidewalks are maintained in a safe condition to drive and walk on; ensure that our streetlights and traffic signals are properly maintained for safety and traffic flow reasons; ensure that the streets are swept regularly to remove dirt and debris; and ensure that the signage and lane markings are maintained to provide accurate and direct guidance to all road users.





**ENGINEERING & OPERATIONS**

|                           | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Expenditures</b>       |                     |                     |                     |                     |                     |                     |                     |                     |
| Common Services           | \$ 920,789          | \$ 1,286,730        | \$ 1,028,234        | \$ 1,427,730        | \$ 1,475,140        | \$ 1,524,240        | \$ 1,575,070        | \$ 1,627,680        |
| Operations Centre         | 705,001             | 632,500             | 567,081             | 686,630             | 706,800             | 727,640             | 749,250             | 771,590             |
| Road & Parking Maint.     | 251,471             | 252,845             | 227,244             | 249,605             | 254,075             | 258,705             | 263,495             | 268,455             |
| Boulevard Maintenance     | 292,621             | 343,170             | 325,193             | 334,350             | 342,930             | 351,810             | 361,000             | 370,510             |
| Snow Removal              | 286,553             | 165,760             | 128,237             | 168,990             | 172,860             | 176,860             | 181,000             | 185,290             |
| Street Sweeping           | 133,581             | 143,100             | 134,796             | 147,240             | 150,050             | 152,960             | 155,970             | 159,090             |
| Sidewalk & Bridge         | 46,771              | 70,220              | 58,518              | 68,210              | 69,390              | 70,610              | 71,870              | 73,180              |
| Major Municipal Roads     | 299,702             | 290,910             | 178,462             | 295,480             | 298,870             | 302,400             | 306,020             | 309,850             |
| Traffic Services          | 318,888             | 348,050             | 333,700             | 378,030             | 384,290             | 390,760             | 397,470             | 404,400             |
| Landfill Monitoring       | 17,346              | 18,220              | 13,974              | 19,530              | 19,750              | 19,970              | 20,200              | 20,440              |
| Street Light Maint.       | 269,459             | 277,510             | 278,821             | 264,450             | 271,620             | 279,040             | 286,720             | 294,660             |
| Public Works Other        | 108,295             | 151,470             | 153,663             | 153,820             | 155,820             | 157,900             | 160,060             | 162,280             |
| Departmental Adjustments  | (28,735)            | (91,000)            | -                   | (104,980)           | (104,980)           | (104,980)           | (104,980)           | (104,980)           |
| <b>Total Expenditures</b> | <b>\$ 3,621,742</b> | <b>\$ 3,889,485</b> | <b>\$ 3,427,923</b> | <b>\$ 4,089,085</b> | <b>\$ 4,196,615</b> | <b>\$ 4,307,915</b> | <b>\$ 4,423,145</b> | <b>\$ 4,542,445</b> |

**DEPT. BUDGET SUMMARY**

|                            | 2022 Actual | 2023 Budget | 2023 YTD    | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b> | <b>19.6</b> | <b>22.2</b> | <b>18.1</b> | <b>22.2</b> | <b>22.2</b> | <b>22.2</b> | <b>22.2</b> | <b>22.2</b> |

**Operating Cost Summary**

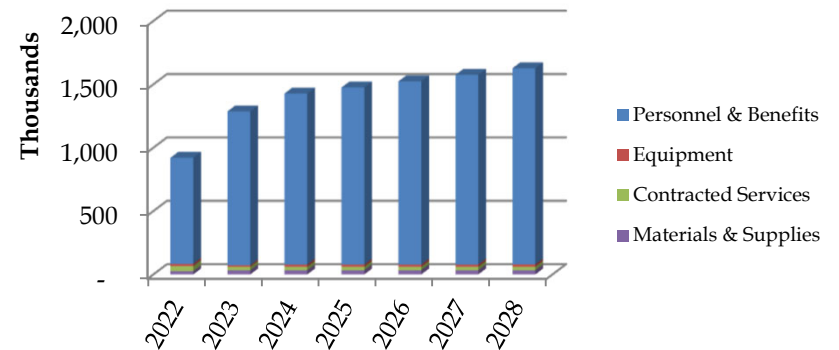
|                             |                     |                     |                     |                     |                     |                     |                     |                     |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel & Benefits        | \$ 2,167,016        | \$ 2,622,550        | \$ 2,084,738        | \$ 2,815,730        | \$ 2,914,230        | \$ 3,016,200        | \$ 3,121,730        | \$ 3,231,020        |
| Equipment                   | 186,592             | 185,400             | 152,007             | 160,000             | 160,000             | 160,000             | 160,000             | 160,000             |
| Contracted Services         | 598,143             | 606,610             | 557,448             | 642,760             | 642,760             | 642,760             | 642,760             | 642,760             |
| Materials & Supplies        | 669,991             | 474,925             | 633,730             | 470,595             | 479,625             | 488,955             | 498,655             | 508,665             |
| <b>Total Operating Cost</b> | <b>\$ 3,621,742</b> | <b>\$ 3,889,485</b> | <b>\$ 3,427,923</b> | <b>\$ 4,089,085</b> | <b>\$ 4,196,615</b> | <b>\$ 4,307,915</b> | <b>\$ 4,423,145</b> | <b>\$ 4,542,445</b> |

## COMMON SERVICES

**Program Description:** This program provides engineering administration and management for various functions and activities within the Engineering and Operations Department.

**Output:** Provides office management and support services including record keeping, and work order controls. Performs survey work and inspection services, prepares engineering studies, ensures City maps are accurate and up to date, prepares conceptual designs and cost estimates for projects, performs capital project management, provides engineering review for all building and rezoning applications and permits.

## 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 30.14 | \$ 41.56 | \$ 45.52 |

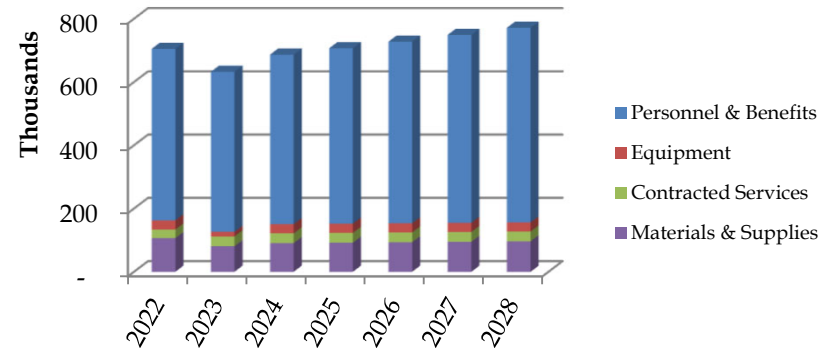
|                              | 2022 Actual    | 2023 Budget      | 2023 YTD         | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|------------------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s)          | 6.5            | 8.6              | 6.9              | 8.6              | 8.6              | 8.6              | 8.6              | 8.6              |
| <b>Common Services</b>       |                |                  |                  |                  |                  |                  |                  |                  |
| Personnel & Benefits         | 836,829        | 1,214,410        | 951,039          | 1,349,660        | 1,396,870        | 1,445,770        | 1,496,380        | 1,548,770        |
| Equipment                    | 17,430         | 12,250           | 18,130           | 18,000           | 18,000           | 18,000           | 18,000           | 18,000           |
| Contracted Services          | 40,708         | 26,910           | 48,006           | 26,910           | 26,910           | 26,910           | 26,910           | 26,910           |
| Materials & Supplies         | 25,822         | 33,160           | 11,059           | 33,160           | 33,360           | 33,560           | 33,780           | 34,000           |
| <b>Common Services Total</b> | <b>920,789</b> | <b>1,286,730</b> | <b>1,028,234</b> | <b>1,427,730</b> | <b>1,475,140</b> | <b>1,524,240</b> | <b>1,575,070</b> | <b>1,627,680</b> |

## OPERATIONS CENTRE

**Program Description:** To provide for the day to day cost of operating the Operations Centre including the cost of the Buyer/Storeskeeper and partial salaries of management and shop labour. Also included in this program are ancillary costs such as hydro, gas, telephone, janitorial services, and supplies.

**Output:** The Operations Centre provides an area to store the maintenance machinery, some water and sewer appurtenances, road salt and sand, and construction aggregate materials, all of which form an essential part of the overall maintenance of the city.

**6 Year Expenditure Comparison**



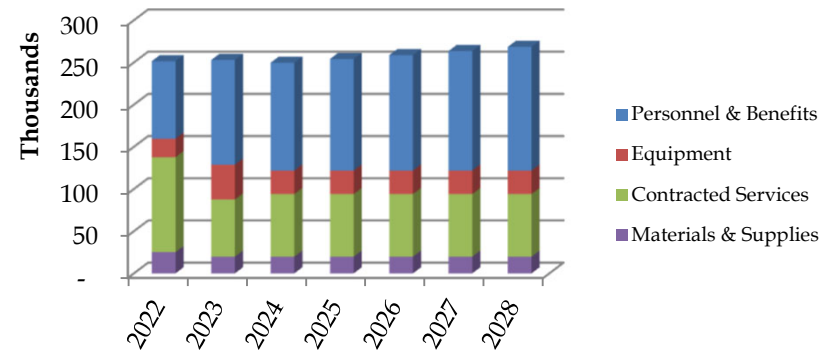
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 23.08 | \$ 20.43 | \$ 21.89 |

|                                | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>     | <b>4.6</b>     | <b>4.5</b>     | <b>3.7</b>     | <b>4.5</b>     | <b>4.5</b>     | <b>4.5</b>     | <b>4.5</b>     | <b>4.5</b>     |
| <b>Operations Centre</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits           | 542,249        | 506,060        | 416,259        | 536,080        | 554,860        | 574,260        | 594,360        | 615,150        |
| Equipment                      | 29,248         | 14,690         | 26,764         | 29,000         | 29,000         | 29,000         | 29,000         | 29,000         |
| Contracted Services            | 27,116         | 30,940         | 30,197         | 30,940         | 30,940         | 30,940         | 30,940         | 30,940         |
| Materials & Supplies           | 106,388        | 80,810         | 93,861         | 90,610         | 92,000         | 93,440         | 94,950         | 96,500         |
| <b>Operations Centre Total</b> | <b>705,001</b> | <b>632,500</b> | <b>567,081</b> | <b>686,630</b> | <b>706,800</b> | <b>727,640</b> | <b>749,250</b> | <b>771,590</b> |

**ROAD & PARKING MAINT.**

**Program Description:** The Road and Parking Maintenance Program includes the maintenance of the road network and parking lot areas to ensure the safe and effective movement of traffic within our city.

**Output:** To ensure vehicles can operate safely while travelling within the city it is necessary for all roads to be structurally sound and free of defects. Some of the strategies that contribute to the road maintenance program include pot-hole repairs, crack sealing, lane grading, shoulder grading, shoulder gravelling, slot grinding and patching, and milling and paving. As well as addressing safety concerns a soundly designed road and parking lot maintenance program can extend the useful service life of some of the pavements, thus delaying capital costs needed for replacement.

**6 Year Expenditure Comparison**

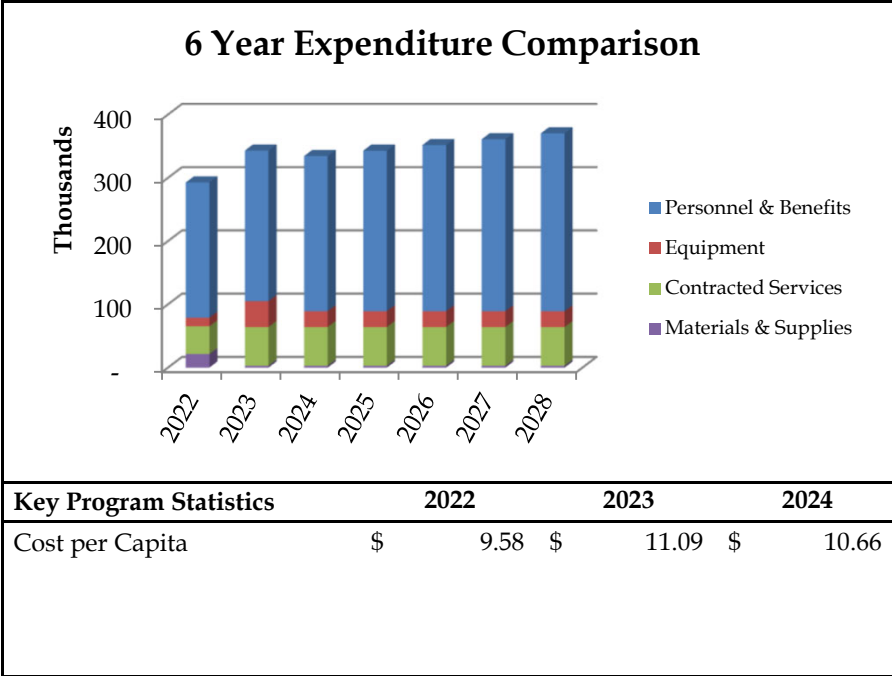
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 8.23 | \$ 8.17 | \$ 7.96 |

|  | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)                    | 1.0            | 1.2            | 0.9            | 1.2            | 1.2            | 1.2            | 1.2            | 1.2            |
| <b>Road &amp; Parking Maint.</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                   | 91,818         | 124,020        | 75,609         | 127,760        | 132,230        | 136,860        | 141,650        | 146,610        |
| Equipment                              | 22,046         | 41,280         | 16,893         | 27,880         | 27,880         | 27,880         | 27,880         | 27,880         |
| Contracted Services                    | 112,483        | 67,745         | 52,334         | 74,165         | 74,165         | 74,165         | 74,165         | 74,165         |
| Materials & Supplies                   | 25,124         | 19,800         | 82,408         | 19,800         | 19,800         | 19,800         | 19,800         | 19,800         |
| <b>Road &amp; Parking Maint. Total</b> | <b>251,471</b> | <b>252,845</b> | <b>227,244</b> | <b>249,605</b> | <b>254,075</b> | <b>258,705</b> | <b>263,495</b> | <b>268,455</b> |

BOULEVARD MAINTENANCE

**Program Description:** The Boulevard Maintenance Program includes the removal of debris, unwanted vegetation, filling of depressions, repairs to curbs and gutters, and suppression of dust.

**Output:** Routine maintenance to boulevards contributes to the overall aesthetic appearance of the city and sets an example for our businesses and residents to follow. Addressing specific shortcomings within the boulevards demonstrates due diligence on our part respecting claims from accidents.

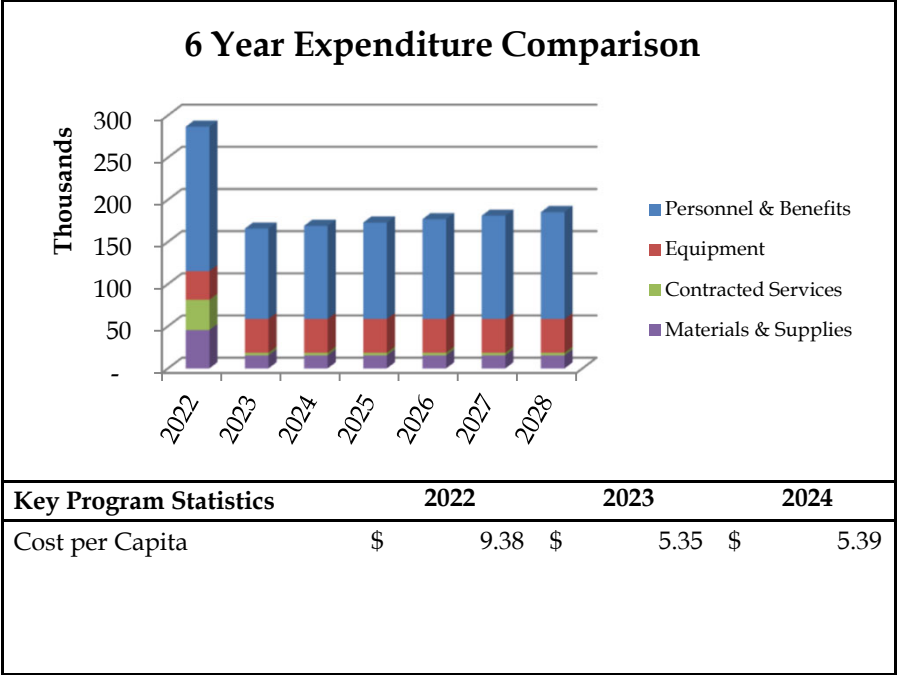


|                             | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-----------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)         | 2.3         | 2.4         | 2.5      | 2.4         | 2.4         | 2.4         | 2.4         | 2.4         |
| Boulevard Maintenance       |             |             |          |             |             |             |             |             |
| Personnel & Benefits        | 213,660     | 238,040     | 258,168  | 245,190     | 253,770     | 262,650     | 271,840     | 281,350     |
| Equipment                   | 13,690      | 40,970      | 14,038   | 25,000      | 25,000      | 25,000      | 25,000      | 25,000      |
| Contracted Services         | 43,785      | 61,160      | 39,457   | 61,160      | 61,160      | 61,160      | 61,160      | 61,160      |
| Materials & Supplies        | 21,486      | 3,000       | 13,530   | 3,000       | 3,000       | 3,000       | 3,000       | 3,000       |
| Boulevard Maintenance Total | 292,621     | 343,170     | 325,193  | 334,350     | 342,930     | 351,810     | 361,000     | 370,510     |

SNOW REMOVAL

**Program Description:** The Snow Removal Program includes the salting and sanding of every street within the city during a snow event. As well as ensuring our residents can move safely within the city it also demonstrates our commitment to them to provide a level of service that is superior to the other lower mainland municipalities.

**Output:** The intent of the Snow Removal Program is to keep the snow from preventing our residents from the free and safe movement within our city.



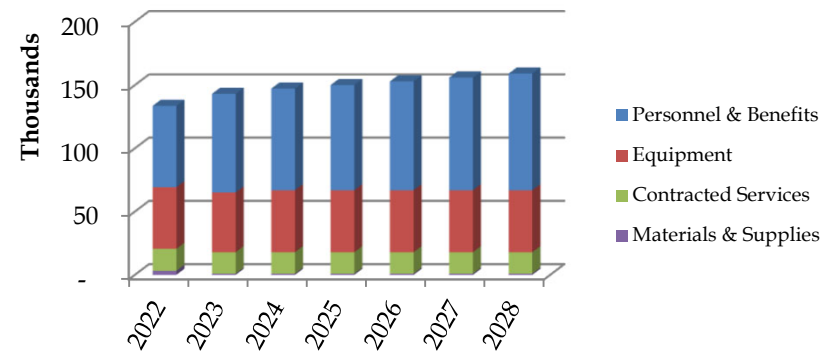
|                      | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)  | 1.8         | 1.1         | 0.7      | 1.1         | 1.1         | 1.1         | 1.1         | 1.1         |
| Snow Removal         |             |             |          |             |             |             |             |             |
| Personnel & Benefits | 171,166     | 107,220     | 67,630   | 110,450     | 114,320     | 118,320     | 122,460     | 126,750     |
| Equipment            | 34,045      | 40,000      | 13,636   | 40,000      | 40,000      | 40,000      | 40,000      | 40,000      |
| Contracted Services  | 35,959      | 3,100       | 3,639    | 3,100       | 3,100       | 3,100       | 3,100       | 3,100       |
| Materials & Supplies | 45,383      | 15,440      | 43,332   | 15,440      | 15,440      | 15,440      | 15,440      | 15,440      |
| Snow Removal Total   | 286,553     | 165,760     | 128,237  | 168,990     | 172,860     | 176,860     | 181,000     | 185,290     |

## STREET SWEEPING

**Program Description:** The Street Sweeping Program, which includes the sweeping of the primary streets in the downtown core 3 days per week, the sweeping of the secondary streets such as 200th and 208th every 10 days, the sweeping of the residential streets on a semi-annual basis, the collection of litter, and the emptying of the garbage containers contributes to the overall aesthetic appearance of the city. A regular sweeping program also shows that we are being diligent with respect to eliminating some of the possible causes of accidents. As well, because the sweeper operates on an early morning shift it allows us to be aware of and react to conditions such as ice and snow or infrastructure failure prior to the morning rush.

**Output:** To ensure the streets are clean, free of debris, the garbage bins are emptied routinely, and litter is picked up on a daily basis.

## 6 Year Expenditure Comparison



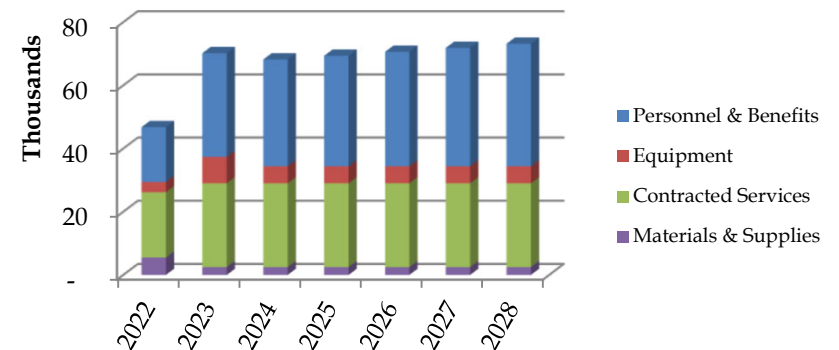
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 4.37 | \$ 4.62 | \$ 4.69 |

|                       | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)   | 0.7         | 0.8         | 0.6      | 0.8         | 0.8         | 0.8         | 0.8         | 0.8         |
| Street Sweeping       |             |             |          |             |             |             |             |             |
| Personnel & Benefits  | 64,316      | 77,990      | 54,710   | 80,330      | 83,140      | 86,050      | 89,060      | 92,180      |
| Equipment             | 48,718      | 47,200      | 25,760   | 49,000      | 49,000      | 49,000      | 49,000      | 49,000      |
| Contracted Services   | 17,322      | 16,910      | 54,326   | 16,910      | 16,910      | 16,910      | 16,910      | 16,910      |
| Materials & Supplies  | 3,225       | 1,000       | -        | 1,000       | 1,000       | 1,000       | 1,000       | 1,000       |
| Street Sweeping Total | 133,581     | 143,100     | 134,796  | 147,240     | 150,050     | 152,960     | 155,970     | 159,090     |

**SIDEWALK & BRIDGE**

**Program Description:** Sidewalk and bridge maintenance includes undertaking the repairs necessary to remedy trip hazards when identified by the public, sidewalk panel replacement due to excessive cracking or other failure, minor repairs to bridges, repairs to handrails, and installation and repair of wheel chair letdowns and other related infrastructure components.

**Output:** Properly maintained sidewalks and bridges allow for the free and safe movement of pedestrian and vehicle traffic throughout the city.

**6 Year Expenditure Comparison**

| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 1.53 | \$ 2.27 | \$ 2.17 |

|                                    | 2022 Actual   | 2023 Budget   | 2023 YTD      | 2024 Budget   | 2025 Budget   | 2026 Budget   | 2027 Budget   | 2028 Budget   |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Staffing (F.T.E.'s)                | 0.2           | 0.3           | 0.2           | 0.3           | 0.3           | 0.3           | 0.3           | 0.3           |
| <b>Sidewalk &amp; Bridge</b>       |               |               |               |               |               |               |               |               |
| Personnel & Benefits               | 17,297        | 32,820        | 17,157        | 33,810        | 34,990        | 36,210        | 37,470        | 38,780        |
| Equipment                          | 3,308         | 8,400         | 3,218         | 5,400         | 5,400         | 5,400         | 5,400         | 5,400         |
| Contracted Services                | 20,662        | 26,500        | 33,404        | 26,500        | 26,500        | 26,500        | 26,500        | 26,500        |
| Materials & Supplies               | 5,504         | 2,500         | 4,739         | 2,500         | 2,500         | 2,500         | 2,500         | 2,500         |
| <b>Sidewalk &amp; Bridge Total</b> | <b>46,771</b> | <b>70,220</b> | <b>58,518</b> | <b>68,210</b> | <b>69,390</b> | <b>70,610</b> | <b>71,870</b> | <b>73,180</b> |

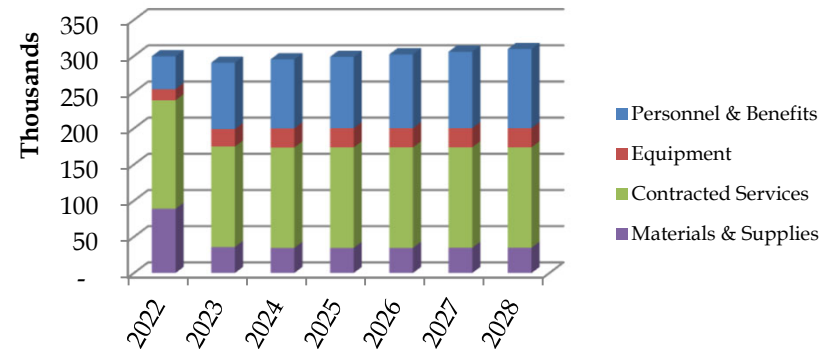


### MAJOR MUNICIPAL ROADS

**Program Description:** Some of the services included in the Major Municipal Roads Program are road milling and paving, asphalt patching, snow removal, boulevard maintenance, curb and gutter repairs, crack sealing, minor bridge repairs, and repairs to sidewalks. Roads included in the program include 200 St, Fraser Hwy (West Municipal border to 203ST), Fraser Hwy (Langley Bypass to Municipal border), portions of Mufford Crescent, 203 Street, from Fraser Highway to Logan Avenue and the 204 St Overpass. Funding to maintain these roads is provided from Translink based on lane Km.

**Output:** An effective maintenance program will help ensure the safe and effective movement of pedestrian, pedestrian handicapped, and vehicle traffic throughout the city.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 9.81 | \$ 9.40 | \$ 9.42 |

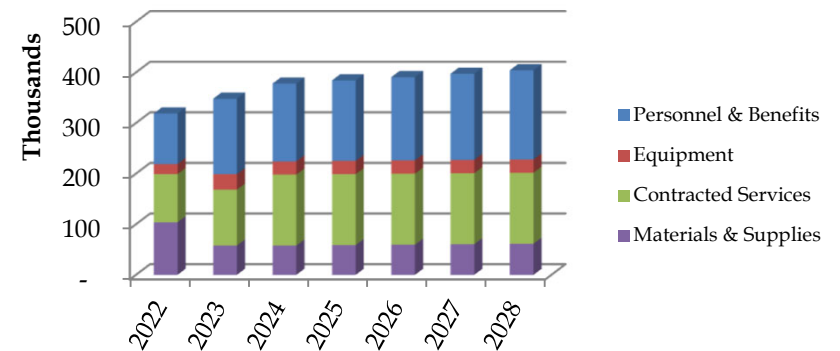
|                                    | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)                | 0.5            | 0.9            | 0.5            | 0.9            | 0.9            | 0.9            | 0.9            | 0.9            |
| <b>Major Municipal Roads</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits               | 45,447         | 91,910         | 51,538         | 95,400         | 98,720         | 102,180        | 105,730        | 109,480        |
| Equipment                          | 15,370         | 24,160         | 10,174         | 26,500         | 26,500         | 26,500         | 26,500         | 26,500         |
| Contracted Services                | 150,058        | 138,865        | 71,945         | 138,865        | 138,865        | 138,865        | 138,865        | 138,865        |
| Materials & Supplies               | 88,827         | 35,975         | 44,805         | 34,715         | 34,785         | 34,855         | 34,925         | 35,005         |
| <b>Major Municipal Roads Total</b> | <b>299,702</b> | <b>290,910</b> | <b>178,462</b> | <b>295,480</b> | <b>298,870</b> | <b>302,400</b> | <b>306,020</b> | <b>309,850</b> |

## TRAFFIC SERVICES

**Program Description:** The Traffic Services Program includes the maintenance of all traffic control devices, street signs, lane marking, curb painting, and crosswalk marking. The proper operation of traffic control devices enables traffic to travel within the city in a safe and expeditious manner. Signs are maintained to ensure they properly display information and are visible in all weather conditions. Curb marking is routinely repainted to discourage parking in front of fire hydrants or in proximity to stop signs. Routine crosswalk marking painting is required to facilitate the safe crossing of roads by pedestrians.

**Output:** To enable the safe and effective movement of vehicular, pedestrian, and pedestrian handicapped traffic throughout the city.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 10.44 | \$ 11.24 | \$ 12.05 |

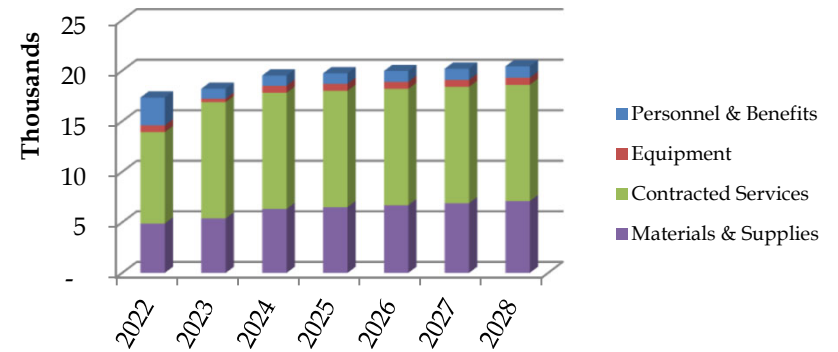
|                               | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>1.1</b>     | <b>1.5</b>     | <b>1.1</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     |
| <b>Traffic Services</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits          | 99,833         | 149,190        | 102,678        | 153,740        | 159,120        | 164,680        | 170,440        | 176,390        |
| Equipment                     | 19,922         | 30,500         | 17,196         | 26,200         | 26,200         | 26,200         | 26,200         | 26,200         |
| Contracted Services           | 95,452         | 110,470        | 129,334        | 140,200        | 140,200        | 140,200        | 140,200        | 140,200        |
| Materials & Supplies          | 103,681        | 57,890         | 84,492         | 57,890         | 58,770         | 59,680         | 60,630         | 61,610         |
| <b>Traffic Services Total</b> | <b>318,888</b> | <b>348,050</b> | <b>333,700</b> | <b>378,030</b> | <b>384,290</b> | <b>390,760</b> | <b>397,470</b> | <b>404,400</b> |

## LANDFILL MONITORING

**Program Description:** The city is required to monitor the groundwater leachage levels from the old landfill site. It is tested monthly for organic constituents, dissolved metals, inorganic nonmetallics, and trace metals. Although the samples are collected and submitted by city staff the testing is conducted by a private laboratory.

**Output:** To meet the Provincial requirements the Landfill Monitoring program is essential to our operation.

### 6 Year Expenditure Comparison



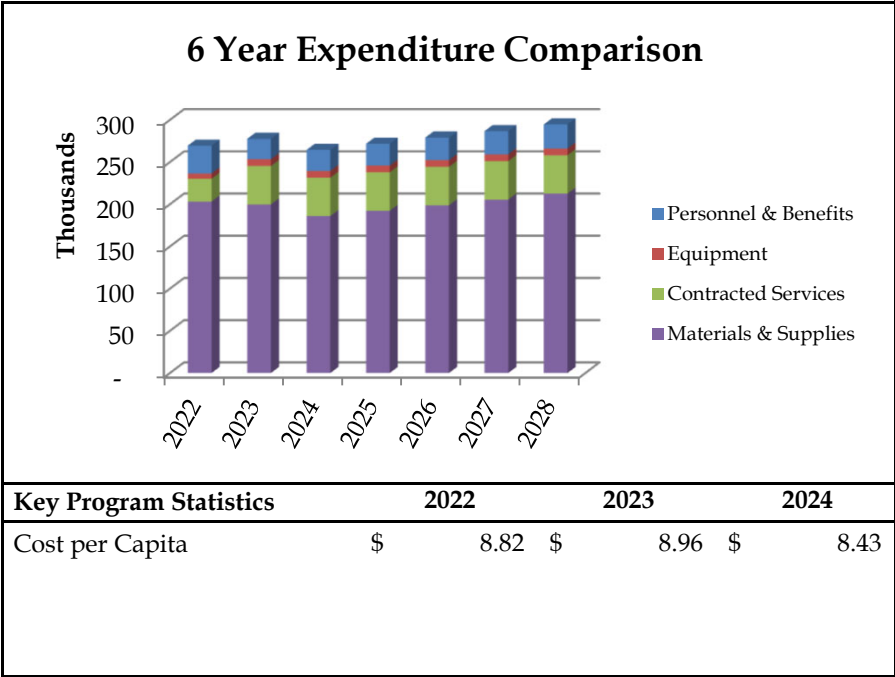
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 0.57 | \$ 0.59 | \$ 0.62 |

|                                  | 2022 Actual   | 2023 Budget   | 2023 YTD      | 2024 Budget   | 2025 Budget   | 2026 Budget   | 2027 Budget   | 2028 Budget   |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Staffing (F.T.E.'s)</b>       | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    | <b>0.1</b>    |
| <b>Landfill Monitoring</b>       |               |               |               |               |               |               |               |               |
| Personnel & Benefits             | 2,747         | 980           | 2,970         | 1,010         | 1,040         | 1,070         | 1,100         | 1,140         |
| Equipment                        | 674           | 350           | 396           | 700           | 700           | 700           | 700           | 700           |
| Contracted Services              | 9,037         | 11,500        | 8,302         | 11,500        | 11,500        | 11,500        | 11,500        | 11,500        |
| Materials & Supplies             | 4,888         | 5,390         | 2,306         | 6,320         | 6,510         | 6,700         | 6,900         | 7,100         |
| <b>Landfill Monitoring Total</b> | <b>17,346</b> | <b>18,220</b> | <b>13,974</b> | <b>19,530</b> | <b>19,750</b> | <b>19,970</b> | <b>20,200</b> | <b>20,440</b> |

STREET LIGHT MAINT.

**Program Description:** The Street Light Maintenance Program includes the replacement of street light bulbs, poles, ballast, and light heads to ensure adequate levels of illumination throughout the city.

**Output:** A properly designed and executed street light program will ensure the streets and sidewalks are adequately illuminated so that our residents can safely navigate the streets and sidewalks after dark

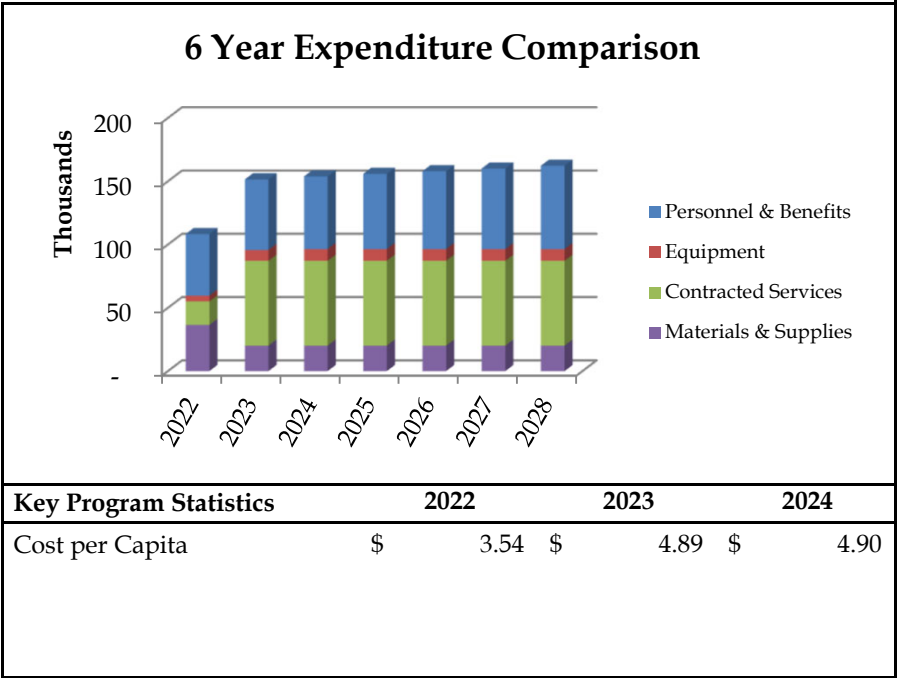


|                           | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)       | 0.3         | 0.2         | 0.3      | 0.2         | 0.2         | 0.2         | 0.2         | 0.2         |
| Street Light Maint.       |             |             |          |             |             |             |             |             |
| Personnel & Benefits      | 33,029      | 24,180      | 27,362   | 24,920      | 25,790      | 26,690      | 27,620      | 28,580      |
| Equipment                 | 6,268       | 8,000       | 3,182    | 8,000       | 8,000       | 8,000       | 8,000       | 8,000       |
| Contracted Services       | 26,985      | 45,530      | 35,153   | 45,530      | 45,530      | 45,530      | 45,530      | 45,530      |
| Materials & Supplies      | 203,177     | 199,800     | 213,124  | 186,000     | 192,300     | 198,820     | 205,570     | 212,550     |
| Street Light Maint. Total | 269,459     | 277,510     | 278,821  | 264,450     | 271,620     | 279,040     | 286,720     | 294,660     |

PUBLIC WORKS OTHER

**Program Description:** The Public Works Other program includes the training of staff so that they meet the current standards respecting safety and system operation, the supply of safety equipment necessary to perform their duties, the repair to city owned property damaged by vandalism, the installation of banners and signs for non-profit organizations, the maintenance of the city bus shelters, fence repairs, and the testing of our potable water as required in the Drinking Water Protection Act.

**Output:** This program helps to ensure we are meeting all regulatory requirements and that our staff are performing their duties in a safe and healthy environment.

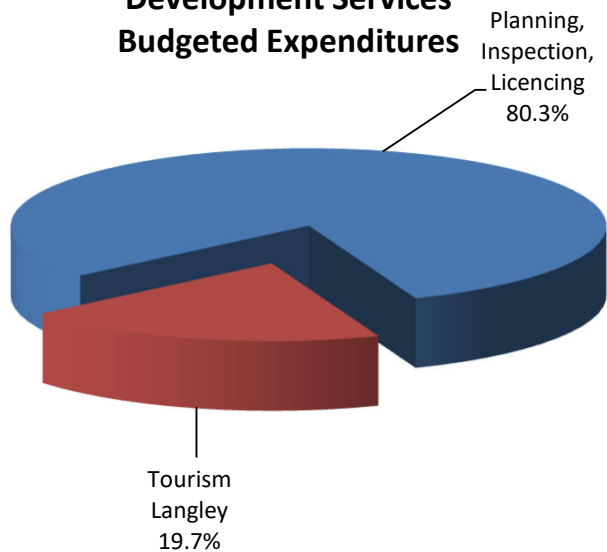


|                          | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)      | 0.5         | 0.6         | 0.6      | 0.6         | 0.6         | 0.6         | 0.6         | 0.6         |
| Public Works Other       |             |             |          |             |             |             |             |             |
| Personnel & Benefits     | 48,625      | 55,730      | 59,618   | 57,380      | 59,380      | 61,460      | 63,620      | 65,840      |
| Equipment                | 4,608       | 8,600       | 2,620    | 9,300       | 9,300       | 9,300       | 9,300       | 9,300       |
| Contracted Services      | 18,576      | 66,980      | 51,351   | 66,980      | 66,980      | 66,980      | 66,980      | 66,980      |
| Materials & Supplies     | 36,486      | 20,160      | 40,074   | 20,160      | 20,160      | 20,160      | 20,160      | 20,160      |
| Public Works Other Total | 108,295     | 151,470     | 153,663  | 153,820     | 155,820     | 157,900     | 160,060     | 162,280     |

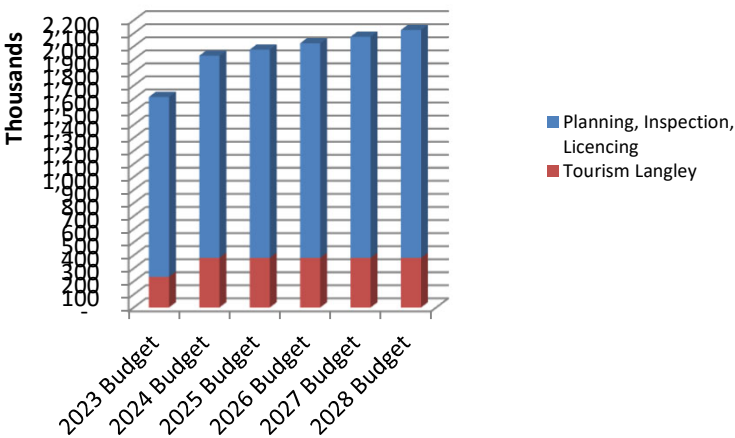
# Development Services



Development Services  
Budgeted Expenditures

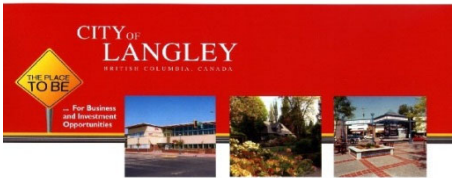


6 Year Expenditure Comparison

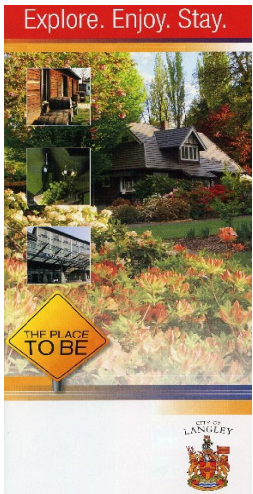
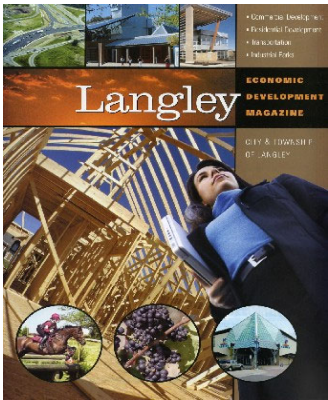


Cost Centre Description:

The Development Services Department (Planning, Building, Business Licence) is responsible for the management and operation of the following activities: 1) Development Application Processing: to ensure development applications comply with City bylaws, policies, and Provincial regulations. 2) Long Range Planning: including research, formulation of strategies and concepts which eventually are reflected in the Official Community Plan. 3) Special Project Planning.



community profile  
site selector database



## DEVELOPMENT SERVICES

|                                 | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Expenditures</b>             |                     |                     |                     |                     |                     |                     |                     |                     |
| Planning, Inspection, Licencing | \$ 1,227,005        | \$ 1,377,310        | \$ 1,237,414        | \$ 1,548,030        | \$ 1,594,770        | \$ 1,643,120        | \$ 1,693,150        | \$ 1,744,930        |
| Tourism Langley                 | 311,520             | 235,270             | 402,428             | 380,270             | 380,270             | 380,270             | 380,270             | 380,270             |
| Departmental Adjustments        | (2,870)             | (9,130)             | -                   | (7,000)             | (7,000)             | (7,000)             | (7,000)             | (7,000)             |
| <b>Total Expenditures</b>       | <b>\$ 1,535,655</b> | <b>\$ 1,603,450</b> | <b>\$ 1,639,842</b> | <b>\$ 1,921,300</b> | <b>\$ 1,968,040</b> | <b>\$ 2,016,390</b> | <b>\$ 2,066,420</b> | <b>\$ 2,118,200</b> |

|                               |                     |                     |                     |                     |                     |                     |                     |                     |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>DEPT. BUDGET SUMMARY</b>   | <b>2022 Actual</b>  | <b>2023 Budget</b>  | <b>2023 YTD</b>     | <b>2024 Budget</b>  | <b>2025 Budget</b>  | <b>2026 Budget</b>  | <b>2027 Budget</b>  | <b>2028 Budget</b>  |
| <b>Staffing (F.T.E.'s)</b>    | <b>7.6</b>          | <b>8.2</b>          | <b>7.4</b>          | <b>9.2</b>          | <b>9.2</b>          | <b>9.2</b>          | <b>9.2</b>          | <b>9.2</b>          |
| <b>Operating Cost Summary</b> |                     |                     |                     |                     |                     |                     |                     |                     |
| Personnel & Benefits          | \$ 1,152,843        | \$ 1,265,820        | \$ 1,131,623        | \$ 1,429,140        | \$ 1,475,710        | \$ 1,523,880        | \$ 1,573,730        | \$ 1,625,320        |
| Equipment                     | 18,634              | 10,470              | 21,756              | 15,000              | 15,000              | 15,000              | 15,000              | 15,000              |
| Contracted Services           | 318,686             | 235,270             | 402,428             | 380,270             | 380,270             | 380,270             | 380,270             | 380,270             |
| Materials & Supplies          | 45,492              | 91,890              | 84,035              | 96,890              | 97,060              | 97,240              | 97,420              | 97,610              |
| <b>Total Operating Cost</b>   | <b>\$ 1,535,655</b> | <b>\$ 1,603,450</b> | <b>\$ 1,639,842</b> | <b>\$ 1,921,300</b> | <b>\$ 1,968,040</b> | <b>\$ 2,016,390</b> | <b>\$ 2,066,420</b> | <b>\$ 2,118,200</b> |

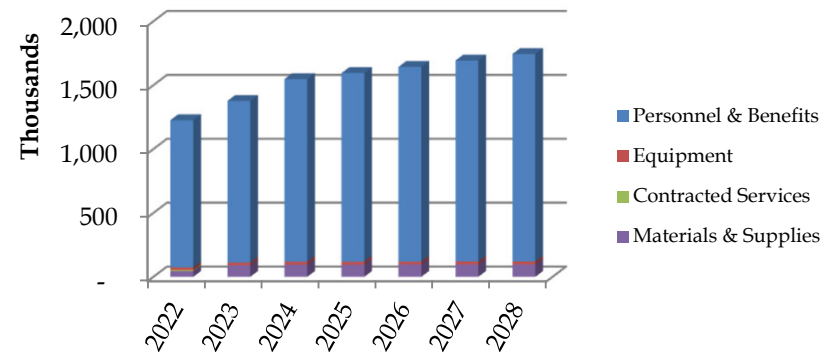


## PLANNING, INSPECTION, LICENCING

**Program Description:** This program supplies services related to the planning and development of the City. The program's activities are directed in four main areas: Community Planning; Building Inspection, Permits and Licenses.

**Output:** The Department is responsible for providing professional planning advice to Council including the preparation of the Official Community Plan (OCP) and other planning policy documents. The Department is also responsible for processing a variety of development applications to ensure effective land-use planning and conformance with regulatory bylaws, policies and legislation, including: OCP Amendments, Zoning Bylaw Amendments, Development Permits, Development Variance Permits, Subdivisions, Land Use Contract Amendments, Building Permits, Plumbing Permits and Sign Permits. In addition, the Department is responsible for Business Licensing to ensure compliance with City bylaws as well as provincial standards and legislation.

### 6 Year Expenditure Comparison



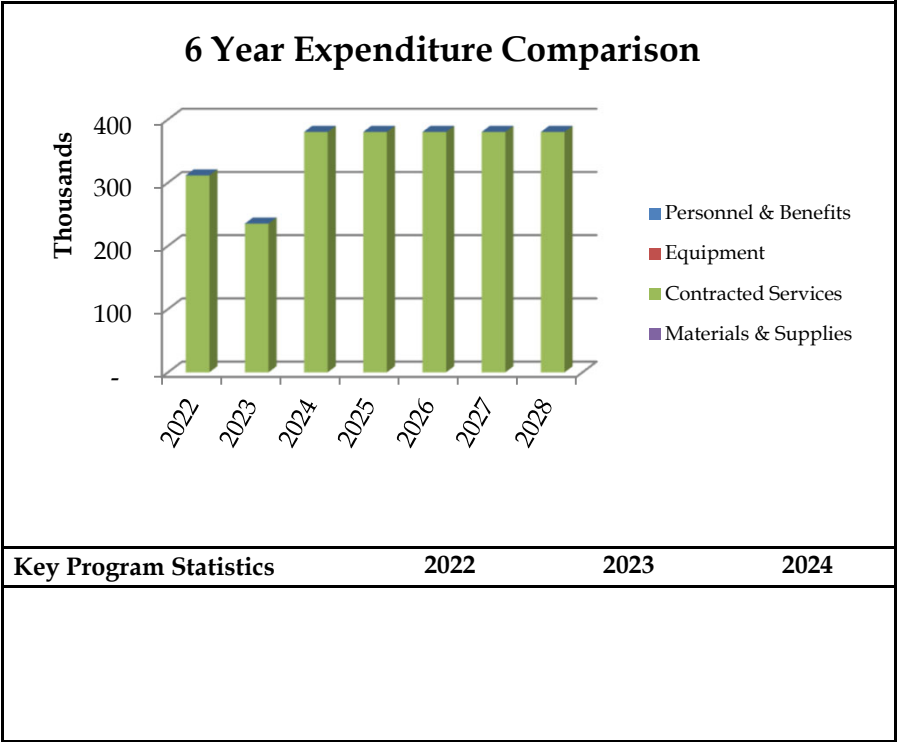
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 40.16 | \$ 44.49 | \$ 49.36 |

|  | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>                 | 7.6         | 8.2         | 7.4       | 9.2         | 9.2         | 9.2         | 9.2         | 9.2         |
| <b>Planning, Inspection, Licencing</b>     |             |             |           |             |             |             |             |             |
| Personnel & Benefits                       | 1,152,843   | 1,265,820   | 1,131,623 | 1,429,140   | 1,475,710   | 1,523,880   | 1,573,730   | 1,625,320   |
| Equipment                                  | 21,504      | 19,600      | 21,756    | 22,000      | 22,000      | 22,000      | 22,000      | 22,000      |
| Contracted Services                        | 7,166       | -           | -         | -           | -           | -           | -           | -           |
| Materials & Supplies                       | 45,492      | 91,890      | 84,035    | 96,890      | 97,060      | 97,240      | 97,420      | 97,610      |
| <b>Planning, Inspection, Licencing Tot</b> | 1,227,005   | 1,377,310   | 1,237,414 | 1,548,030   | 1,594,770   | 1,643,120   | 1,693,150   | 1,744,930   |

TOURISM PROMOTION

**Program Description:** This program provides the funding for an annual allocation to Discover Langley City which provides tourism and promotion services to the City.

**Output:** The City of Langley's commitment to fund the Discover Langley City is limited to reallocating the revenue from the City's 2% Hotel Tax Revenue and a base operating fee.

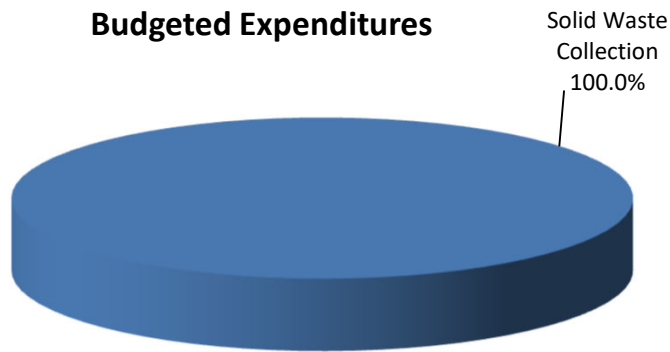


|                         | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)     | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Tourism Promotion       |             |             |          |             |             |             |             |             |
| Personnel & Benefits    | -           | -           | -        | -           | -           | -           | -           | -           |
| Equipment               | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services     | 311,520     | 235,270     | 402,428  | 380,270     | 380,270     | 380,270     | 380,270     | 380,270     |
| Materials & Supplies    | -           | -           | -        | -           | -           | -           | -           | -           |
| Tourism Promotion Total | 311,520     | 235,270     | 402,428  | 380,270     | 380,270     | 380,270     | 380,270     | 380,270     |

# Solid Waste



Solid Waste  
Budgeted Expenditures

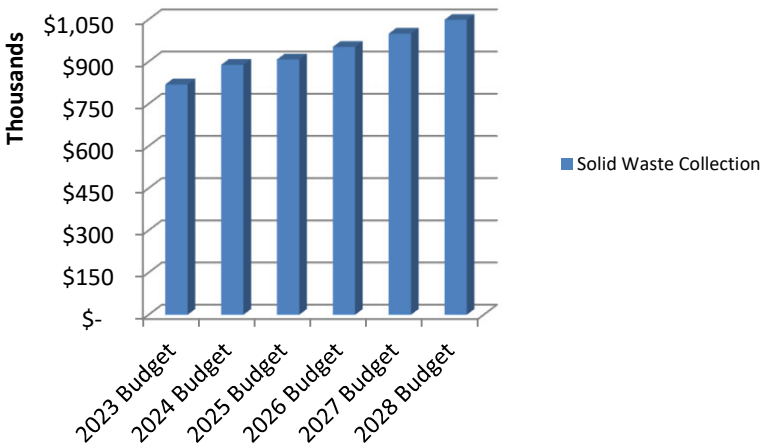


Cost Centre Description:

The City strives to provide reliable bi-weekly garbage and weekly curbside green waste collection and disposal services to the residents of the City. The curbside greenwaste collection program offers our residents an environmental friendly alternative to dispose their greenwaste while reducing the cost of garbage disposal. The City also provides 4 large items to be picked up throughout the year.



6 Year Expenditure Comparison



SOLID WASTE

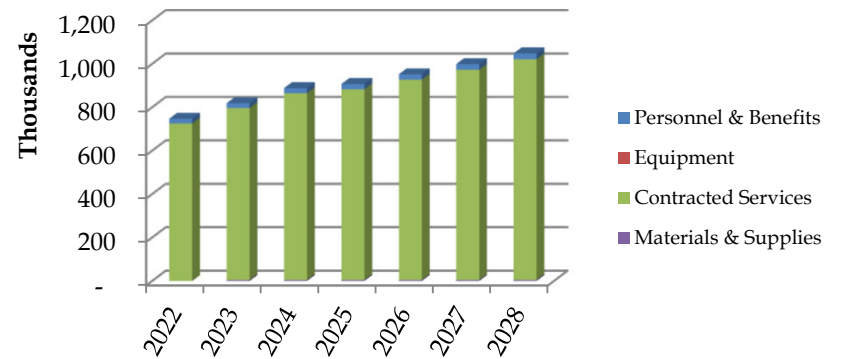
| SOLID WASTE                   |                    |                    |                   |                    |                    |                    |                    |                     |  |
|-------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--|
|                               | 2022 Actual        | 2023 Budget        | 2023 YTD          | 2024 Budget        | 2025 Budget        | 2026 Budget        | 2027 Budget        | 2028 Budget         |  |
| <b>Expenditures</b>           |                    |                    |                   |                    |                    |                    |                    |                     |  |
| Solid Waste Collection        | \$ 747,432         | \$ 819,130         | \$ 786,540        | \$ 888,660         | \$ 907,700         | \$ 952,460         | \$ 999,450         | \$ 1,048,790        |  |
| Departmental Adjustments      | -                  | -                  | -                 | -                  | -                  | -                  | -                  | -                   |  |
| <b>Total Expenditures</b>     | <b>\$ 747,432</b>  | <b>\$ 819,130</b>  | <b>\$ 786,540</b> | <b>\$ 888,660</b>  | <b>\$ 907,700</b>  | <b>\$ 952,460</b>  | <b>\$ 999,450</b>  | <b>\$ 1,048,790</b> |  |
|                               |                    |                    |                   |                    |                    |                    |                    |                     |  |
| <b>DEPT. BUDGET SUMMARY</b>   | <b>2022 Actual</b> | <b>2023 Budget</b> | <b>2023 YTD</b>   | <b>2024 Budget</b> | <b>2025 Budget</b> | <b>2026 Budget</b> | <b>2027 Budget</b> | <b>2028 Budget</b>  |  |
| <b>Staffing (F.T.E.'s)</b>    | <b>0.2</b>         | <b>0.2</b>         | <b>0.2</b>        | <b>0.2</b>         | <b>0.2</b>         | <b>0.2</b>         | <b>0.2</b>         | <b>0.2</b>          |  |
| <b>Operating Cost Summary</b> |                    |                    |                   |                    |                    |                    |                    |                     |  |
| Personnel & Benefits          | \$ 21,645          | \$ 22,190          | \$ 19,125         | \$ 23,740          | \$ 24,570          | \$ 25,430          | \$ 26,320          | \$ 27,240           |  |
| Equipment                     | -                  | -                  | -                 | -                  | -                  | -                  | -                  | -                   |  |
| Contracted Services           | 725,787            | 791,940            | 767,415           | 859,920            | 878,130            | 922,030            | 968,130            | 1,016,550           |  |
| Materials & Supplies          | -                  | 5,000              | -                 | 5,000              | 5,000              | 5,000              | 5,000              | 5,000               |  |
| <b>Total Operating Cost</b>   | <b>\$ 747,432</b>  | <b>\$ 819,130</b>  | <b>\$ 786,540</b> | <b>\$ 888,660</b>  | <b>\$ 907,700</b>  | <b>\$ 952,460</b>  | <b>\$ 999,450</b>  | <b>\$ 1,048,790</b> |  |

## SOLID WASTE COLLECTION

**Program Description:** Provision for City contractors to collect garbage from the City's residential users on a bi-weekly basis and green waste collection on a weekly basis. This program also provides funding for the large item pickup available to residences up to 4 times per year.

**Output:** To maintain garbage collection for approximately 3381 single family homes on a two can/bag limit every two weeks. Residential Strata units and Commercial users are responsible for their own garbage disposal.

**6 Year Expenditure Comparison**



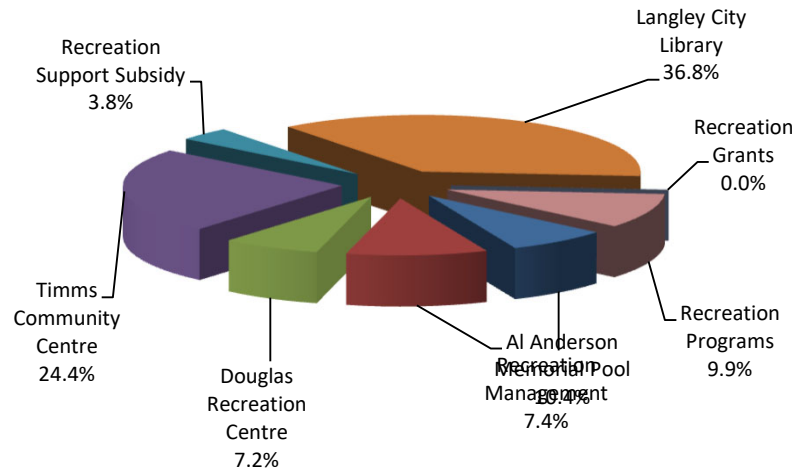
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 24.47 | \$ 26.46 | \$ 28.33 |

|                                     | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget      |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Staffing (F.T.E.'s)                 | 0.2            | 0.2            | 0.2            | 0.2            | 0.2            | 0.2            | 0.2            | 0.2              |
| <b>Solid Waste Collection</b>       |                |                |                |                |                |                |                |                  |
| Personnel & Benefits                | 21,645         | 22,190         | 19,125         | 23,740         | 24,570         | 25,430         | 26,320         | 27,240           |
| Equipment                           | -              | -              | -              | -              | -              | -              | -              | -                |
| Contracted Services                 | 725,787        | 791,940        | 767,415        | 859,920        | 878,130        | 922,030        | 968,130        | 1,016,550        |
| Materials & Supplies                | -              | 5,000          | -              | 5,000          | 5,000          | 5,000          | 5,000          | 5,000            |
| <b>Solid Waste Collection Total</b> | <b>747,432</b> | <b>819,130</b> | <b>786,540</b> | <b>888,660</b> | <b>907,700</b> | <b>952,460</b> | <b>999,450</b> | <b>1,048,790</b> |

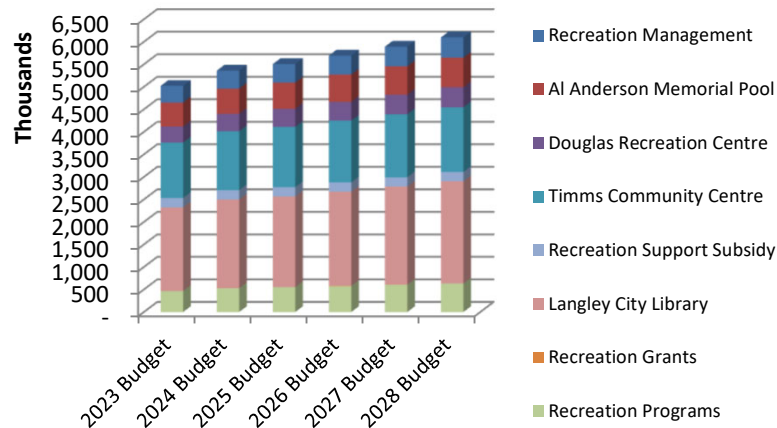
# Recreation, Culture & Community Services



## Recreation, Culture & Community Services Budgeted Expenditures



## 6 Year Expenditure Comparison



## Cost Centre Description:

The Recreation, Culture and Community Services Department strives to provide leisure opportunities for all the citizens of the City; to encourage community pride; to promote a sense of community belonging; to promote a sense of self-worth; to encourage family development; and to develop healthy lifestyles through active living and healthy life choices. We strive to create unique and enjoyable programs in as wide a range of activities as possible.





## RECREATION, CULTURE &amp; COMMUNITY SERVICES

|                            | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Expenditures</b>        |                     |                     |                     |                     |                     |                     |                     |                     |
| Recreation Management      | \$ 351,552          | \$ 369,695          | \$ 357,522          | \$ 399,135          | \$ 411,325          | \$ 423,935          | \$ 436,995          | \$ 450,495          |
| Al Anderson Memorial Pool  | 467,525             | 530,430             | 428,360             | 558,810             | 581,800             | 605,590             | 630,230             | 655,710             |
| Douglas Recreation Centre  | 307,981             | 357,940             | 313,865             | 388,140             | 402,540             | 417,430             | 432,870             | 448,850             |
| Timms Community Centre     | 1,158,068           | 1,232,750           | 935,056             | 1,307,730           | 1,337,760           | 1,368,820           | 1,400,970           | 1,434,250           |
| Recreation Support Subsidy | 206,140             | 206,140             | 206,740             | 206,140             | 206,140             | 206,140             | 206,140             | 206,140             |
| Langley City Library       | 1,806,243           | 1,855,960           | 1,735,442           | 1,970,865           | 2,012,215           | 2,093,615           | 2,179,095           | 2,268,835           |
| Recreation Grants          | 1,010               | 460                 | (422)               | 460                 | 460                 | 460                 | 460                 | 460                 |
| Recreation Programs        | 403,531             | 468,105             | 340,001             | 528,700             | 553,720             | 579,630             | 606,430             | 634,170             |
| Departmental Adjustments   | (66)                | (170)               | -                   | (750)               | (750)               | (750)               | (750)               | (750)               |
| <b>Total Expenditures</b>  | <b>\$ 4,701,984</b> | <b>\$ 5,021,310</b> | <b>\$ 4,316,564</b> | <b>\$ 5,359,230</b> | <b>\$ 5,505,210</b> | <b>\$ 5,694,870</b> | <b>\$ 5,892,440</b> | <b>\$ 6,098,160</b> |

## DEPT. BUDGET SUMMARY

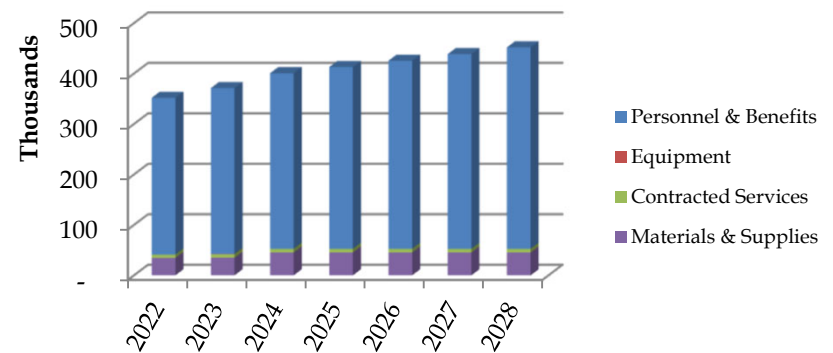
|                               | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>33.6</b>         | <b>35.4</b>         | <b>34.5</b>         | <b>35.4</b>         | <b>35.4</b>         | <b>35.4</b>         | <b>35.4</b>         | <b>35.4</b>         |
| <b>Operating Cost Summary</b> |                     |                     |                     |                     |                     |                     |                     |                     |
| Program Revenues              | (959,806)           | (901,460)           | (1,090,231)         | (901,460)           | (901,460)           | (901,460)           | (901,460)           | (901,460)           |
| Personnel & Benefits          | \$ 2,582,945        | \$ 2,765,405        | \$ 2,569,022        | \$ 2,907,070        | \$ 3,008,830        | \$ 3,114,140        | \$ 3,223,170        | \$ 3,335,970        |
| Equipment                     | 425                 | 1,650               | 1,201               | 350                 | 350                 | 350                 | 350                 | 350                 |
| Contracted Services           | 2,683,993           | 2,744,335           | 2,482,790           | 2,918,780           | 2,959,960           | 3,041,180           | 3,126,470           | 3,216,020           |
| Materials & Supplies          | 394,427             | 411,380             | 353,782             | 434,490             | 437,530             | 440,660             | 443,910             | 447,280             |
| <b>Total Operating Cost</b>   | <b>\$ 4,701,984</b> | <b>\$ 5,021,310</b> | <b>\$ 4,316,564</b> | <b>\$ 5,359,230</b> | <b>\$ 5,505,210</b> | <b>\$ 5,694,870</b> | <b>\$ 5,892,440</b> | <b>\$ 6,098,160</b> |

## RECREATION MANAGEMENT

**Program Description:** This program supplies the City's Recreation, Culture and Community Services Department's management requirements which include overall supervision of Douglas Recreation Centre; Al Anderson Memorial Pool; Timms Community Centre; Nicomekl Community Multipurpose Room; the Parks and Recreation Commission & the Public Art Advisory Committee. The management requirements also include budget preparation for the department, daily cash management, staff scheduling, Point of Pride Programs; community development and event planning.

**Output:** Manage the department's budget including staff timesheets; daily and biweekly cash reports; issuance and approval of purchase orders; weekly staff schedules for 3 facilities; staff training and communication; Leisure Access Grant management; departmental policy and procedures and community development and liaising. The main source of expenditure is Personnel & Benefits for Director of Recreation, Culture and Community Services. Provision for Market in the Park on a weekly basis for 3 months of the year.

### 6 Year Expenditure Comparison



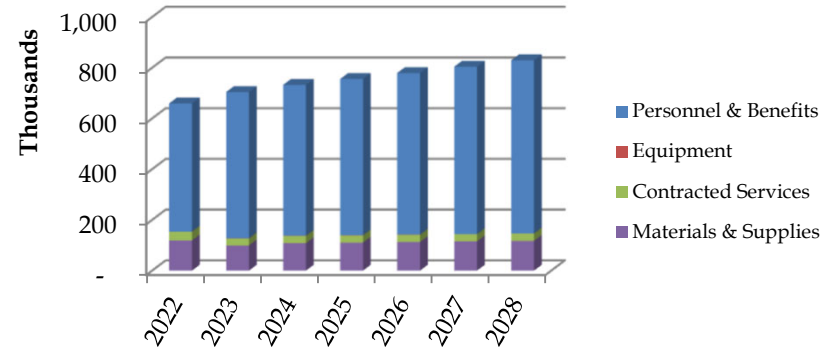
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 11.51 | \$ 11.94 | \$ 12.73 |

|                                    | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>         | 2.0         | 2.0         | 2.0      | 2.0         | 2.0         | 2.0         | 2.0         | 2.0         |
| <b>Recreation Management</b>       |             |             |          |             |             |             |             |             |
| Program Revenues                   | (430)       | (1,530)     | (585)    | (1,530)     | (1,530)     | (1,530)     | (1,530)     | (1,530)     |
| Personnel & Benefits               | 310,789     | 328,760     | 317,200  | 348,120     | 360,310     | 372,920     | 385,980     | 399,480     |
| Equipment                          | -           | 420         | -        | -           | -           | -           | -           | -           |
| Contracted Services                | 6,540       | 7,000       | 6,129    | 7,000       | 7,000       | 7,000       | 7,000       | 7,000       |
| Materials & Supplies               | 34,653      | 35,045      | 34,778   | 45,545      | 45,545      | 45,545      | 45,545      | 45,545      |
| <b>Recreation Management Total</b> | 351,552     | 369,695     | 357,522  | 399,135     | 411,325     | 423,935     | 436,995     | 450,495     |

**AL ANDERSON MEMORIAL POOL**

**Program Description:** This program supplies the entire City with its outdoor aquatic recreation from swimming lessons to public swims to special events. This program has funding allocated for program supplies, facility maintenance, aquatic staff, clerical staff and janitorial staff.

**Output:** 20-week operation open to the public. Over 2500 participants in swimming lessons. Approximately 1400 Operation Waterproof Grade Five swim participants; 8 special events; 1300 hours of public swimming; 24 volunteer positions and 110 season pass holders. The main source of expenditure is Personnel and Benefits which includes the following positions: a Recreation Programmer; 4 Shift Supervisors; 20+ Lifeguards/Instructors; 3 reception staff and 2 Building Service Workers.

**6 Year Expenditure Comparison**

| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 15.30 | \$ 17.13 | \$ 17.82 |

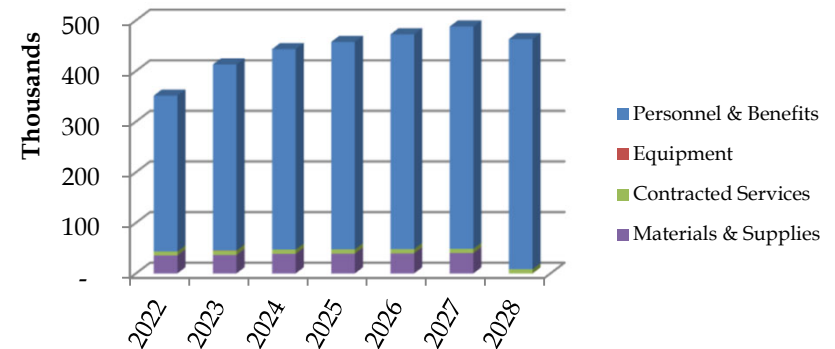
|  | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>             | 7.3         | 8.2         | 7.3       | 8.2         | 8.2         | 8.2         | 8.2         | 8.2         |
| <b>Al Anderson Memorial Pool</b>       |             |             |           |             |             |             |             |             |
| Program Revenues                       | (192,081)   | (173,920)   | (219,688) | (173,920)   | (173,920)   | (173,920)   | (173,920)   | (173,920)   |
| Personnel & Benefits                   | 505,686     | 576,790     | 513,601   | 595,020     | 615,840     | 637,390     | 659,710     | 682,800     |
| Equipment                              | 479         | 600         | 413       | 600         | 600         | 600         | 600         | 600         |
| Contracted Services                    | 34,194      | 27,300      | 32,371    | 28,500      | 28,500      | 28,500      | 28,500      | 28,500      |
| Materials & Supplies                   | 119,247     | 99,660      | 101,663   | 108,610     | 110,780     | 113,020     | 115,340     | 117,730     |
| <b>Al Anderson Memorial Pool Total</b> | 467,525     | 530,430     | 428,360   | 558,810     | 581,800     | 605,590     | 630,230     | 655,710     |

### DOUGLAS RECREATION CENTRE

**Program Description:** This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light.

**Output:** Staffing of the facility 6 days a week. Office hours are Monday to Friday 8:30am to 7pm; Saturday 8:30am to 4:30pm. In addition the facility is open on Sundays 8:30am to 4:30pm May through August. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for preschoolers. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Parties in the Park; Summer/Winter Camps and Pro-D Day programming.

#### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 10.08 | \$ 11.56 | \$ 12.37 |

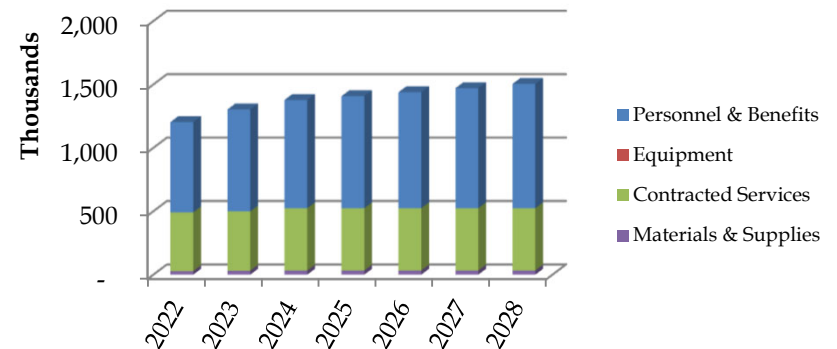
|  | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>             | <b>3.1</b>     | <b>3.8</b>     | <b>3.1</b>     | <b>3.8</b>     | <b>3.8</b>     | <b>3.8</b>     | <b>3.8</b>     | <b>3.8</b>     |
| <b>Douglas Recreation Centre</b>       |                |                |                |                |                |                |                |                |
| Program Revenues                       | (43,374)       | (55,000)       | (33,544)       | (55,000)       | (55,000)       | (55,000)       | (55,000)       | (55,000)       |
| Personnel & Benefits                   | 308,138        | 367,600        | 302,777        | 396,070        | 409,930        | 424,270        | 439,130        | 454,500        |
| Equipment                              | -              | 300            | -              | -              | -              | -              | -              | -              |
| Contracted Services                    | 7,699          | 8,500          | 16,804         | 8,500          | 8,500          | 8,500          | 8,500          | 8,500          |
| Materials & Supplies                   | 35,518         | 36,540         | 27,828         | 38,570         | 39,110         | 39,660         | 40,240         | 40,850         |
| <b>Douglas Recreation Centre Total</b> | <b>307,981</b> | <b>357,940</b> | <b>313,865</b> | <b>388,140</b> | <b>402,540</b> | <b>417,430</b> | <b>432,870</b> | <b>448,850</b> |

**TIMMS COMMUNITY CENTRE**

**Program Description:** This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light. In addition, this program has funding for the maintenance and operating needs of Nicomekl Multipurpose Room.

**Output:** Staffing of the facility 7 days a week. Office hours are Monday to Friday 6:00am to 10:00pm, Saturdays 8:00am to 10:00pm, Sundays and Holidays 8:00am to 8:00pm. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for all age groups. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Maintenance and supervision of a weight room and games rooms. Special events include: Concerts in the Park, TRI-IT Triathlon, Youth Week Celebrations, Youth Odyssey Conference.

**6 Year Expenditure Comparison**



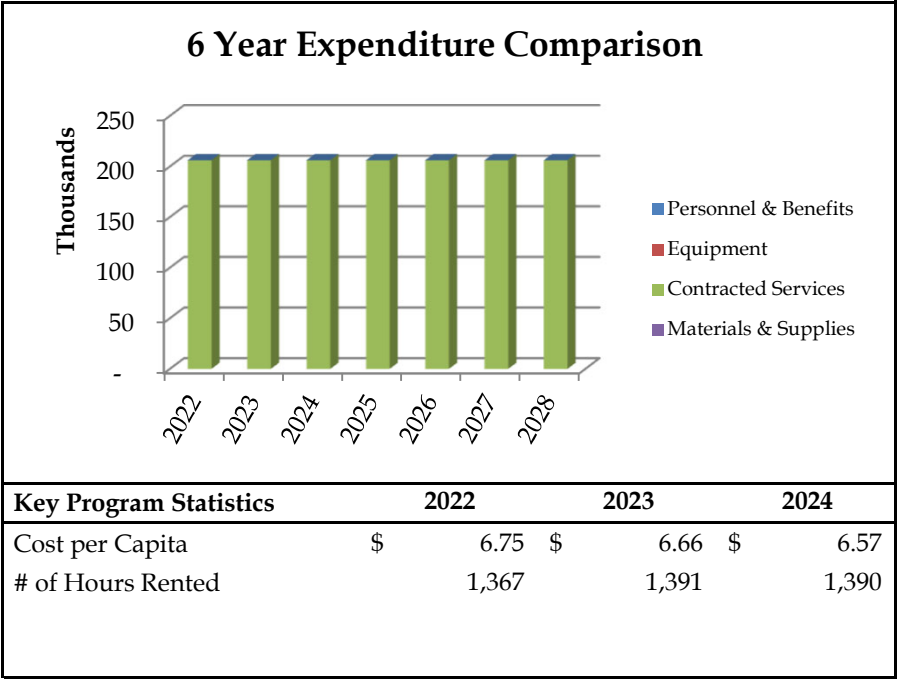
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 37.91 | \$ 39.82 | \$ 41.69 |

|                                     | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>          | 7.7         | 8.8         | 7.1      | 8.8         | 8.8         | 8.8         | 8.8         | 8.8         |
| <b>Timms Community Centre</b>       |             |             |          |             |             |             |             |             |
| Program Revenues                    | (45,382)    | (70,000)    | (49,839) | (70,000)    | (70,000)    | (70,000)    | (70,000)    | (70,000)    |
| Personnel & Benefits                | 712,140     | 803,750     | 653,091  | 853,760     | 883,650     | 914,570     | 946,580     | 979,700     |
| Equipment                           | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services                 | 463,112     | 467,230     | 313,752  | 491,170     | 491,170     | 491,170     | 491,170     | 491,170     |
| Materials & Supplies                | 28,198      | 31,770      | 18,052   | 32,800      | 32,940      | 33,080      | 33,220      | 33,380      |
| <b>Timms Community Centre Total</b> | 1,158,068   | 1,232,750   | 935,056  | 1,307,730   | 1,337,760   | 1,368,820   | 1,400,970   | 1,434,250   |

RECREATION SUPPORT SUBSIDY

**Program Description:** This program supports the recreation subsidy for minor ice users at Canlan Ice Sports.

**Output:** Provision of 10 weeks of spring ice time and 16 weeks of fall ice time.



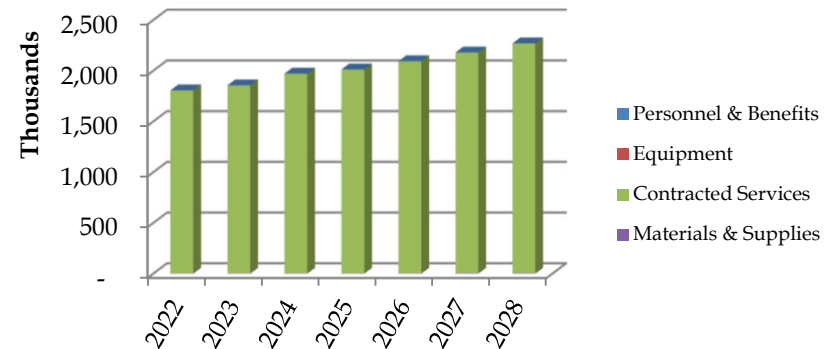
|                                  | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)              | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Recreation Support Subsidy       |             |             |          |             |             |             |             |             |
| Program Revenues                 | -           | -           | -        | -           | -           | -           | -           | -           |
| Personnel & Benefits             | -           | -           | -        | -           | -           | -           | -           | -           |
| Equipment                        | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services              | 206,140     | 206,140     | 206,740  | 206,140     | 206,140     | 206,140     | 206,140     | 206,140     |
| Materials & Supplies             | -           | -           | -        | -           | -           | -           | -           | -           |
| Recreation Support Subsidy Total | 206,140     | 206,140     | 206,740  | 206,140     | 206,140     | 206,140     | 206,140     | 206,140     |

## LANGLEY CITY LIBRARY

**Program Description:** This program supplies City residents with all their library services which includes the facility, book/ material borrowing, reference material, computer access, library programs, meeting rooms and concession. Library service is contracted through the FVRL (Fraser Valley Regional Library) which allows City residents to access books from the entire region instead of being limited to only the content within the individual library.

**Output:** Facility is open 7 days a week. Hours of operation are Monday to Thursday 9am to 9pm; Friday 9am to 5pm; Saturday 10am to 5pm; and Sunday 1pm to 5pm. Approximately 300,000 books are borrowed on an annual basis with about 200,000 visits to the library each year. Since the Library resides in the same building as City Hall, the costs for maintenance and operations are proportionately shared based on floor area.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 59.12 | \$ 59.95 | \$ 62.84 |

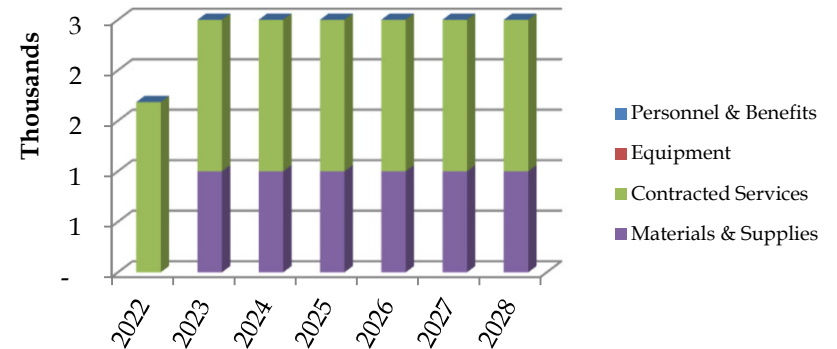
|                            | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)        | 0.0         | 0.0         | 0.0       | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Langley City Library       |             |             |           |             |             |             |             |             |
| Program Revenues           | -           | -           | -         | -           | -           | -           | -           | -           |
| Personnel & Benefits       | -           | -           | -         | -           | -           | -           | -           | -           |
| Equipment                  | -           | -           | -         | -           | -           | -           | -           | -           |
| Contracted Services        | 1,801,248   | 1,851,065   | 1,731,136 | 1,965,370   | 2,006,550   | 2,087,770   | 2,173,060   | 2,262,610   |
| Materials & Supplies       | 4,995       | 4,895       | 4,306     | 5,495       | 5,665       | 5,845       | 6,035       | 6,225       |
| Langley City Library Total | 1,806,243   | 1,855,960   | 1,735,442 | 1,970,865   | 2,012,215   | 2,093,615   | 2,179,095   | 2,268,835   |

## RECREATION GRANTS

**Program Description:** This program provides the Community Stage to community based non profit groups free of charge. IN 2014 the City of Langley made its final contribution to the Langley Seniors Resource Society's mortgage.

**Output:** Supply of the Community Stage to non-profit groups.

6 Year Expenditure Comparison



| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 0.03 | \$ 0.01 | \$ 0.01 |

|                                | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)            | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| <b>Recreation Grants</b>       |             |             |          |             |             |             |             |             |
| Program Revenues               | (675)       | (2,040)     | (450)    | (2,040)     | (2,040)     | (2,040)     | (2,040)     | (2,040)     |
| Personnel & Benefits           | -           | -           | -        | -           | -           | -           | -           | -           |
| Equipment                      | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services            | 1,685       | 1,500       | -        | 1,500       | 1,500       | 1,500       | 1,500       | 1,500       |
| Materials & Supplies           | -           | 1,000       | 28       | 1,000       | 1,000       | 1,000       | 1,000       | 1,000       |
| <b>Recreation Grants Total</b> | 1,010       | 460         | (422)    | 460         | 460         | 460         | 460         | 460         |

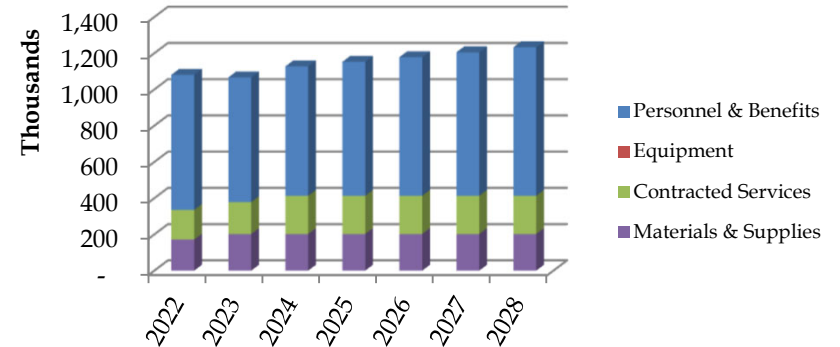


## RECREATION PROGRAMS

**Program Description:** This program provides all the City's land based recreation instructors. In addition, this program supplies the funds for the printing of the quarterly recreation guide, staff training and program supplies.

**Output:** Recreation programs for preschoolers, children, youth, adult, seniors and fitness. Production of the quarterly recreation guide. Approximately 2500 recreation programs offered for registration plus hundreds of drop-in programs for people of all ages. Youth drop-in opportunities 4 nights a week based around crime prevention and youth at risk.

## 6 Year Expenditure Comparison



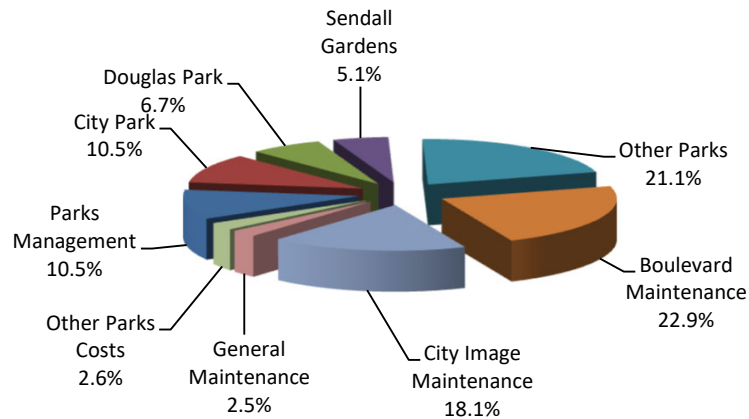
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 13.21 | \$ 15.12 | \$ 16.86 |

|                                  | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>       | 13.5        | 12.6        | 15.0      | 12.6        | 12.6        | 12.6        | 12.6        | 12.6        |
| <b>Recreation Programs</b>       |             |             |           |             |             |             |             |             |
| Program Revenues                 | (677,864)   | (598,970)   | (786,125) | (598,970)   | (598,970)   | (598,970)   | (598,970)   | (598,970)   |
| Personnel & Benefits             | 746,192     | 688,505     | 782,353   | 714,100     | 739,100     | 764,990     | 791,770     | 819,490     |
| Equipment                        | 12          | 500         | 788       | 500         | 500         | 500         | 500         | 500         |
| Contracted Services              | 163,375     | 175,600     | 175,858   | 210,600     | 210,600     | 210,600     | 210,600     | 210,600     |
| Materials & Supplies             | 171,816     | 202,470     | 167,127   | 202,470     | 202,490     | 202,510     | 202,530     | 202,550     |
| <b>Recreation Programs Total</b> | 403,531     | 468,105     | 340,001   | 528,700     | 553,720     | 579,630     | 606,430     | 634,170     |

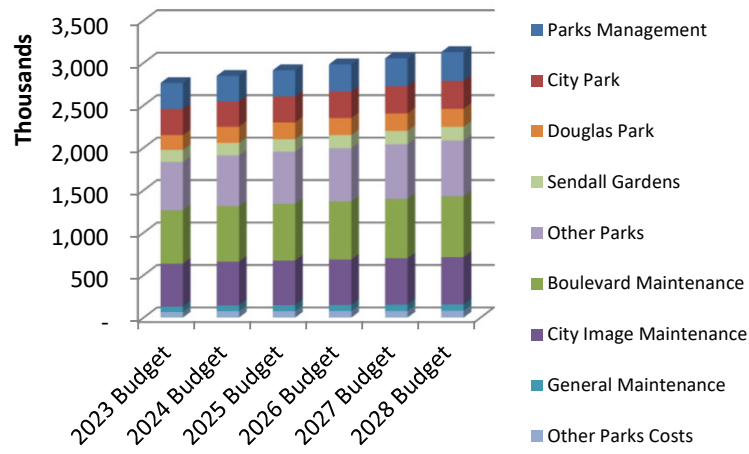
# Parks Operations



## Parks Operations Budgeted Expenditures



## 6 Year Expenditure Comparison



## Cost Centre Description:

The Parks Operations Division strives to provide a high quality of playing condition at our sportsfields for all park users; create an visually attractive environment at our parks with abundance and well-designed floral and landscape displays; maintain our natural trail systems in a safe and welcoming condition; develop play structures at our parks that promote social, physical fitness, and creativity opportunities for children; and develop community pride. We strive to create an environment in our park systems that promote active living and participation.



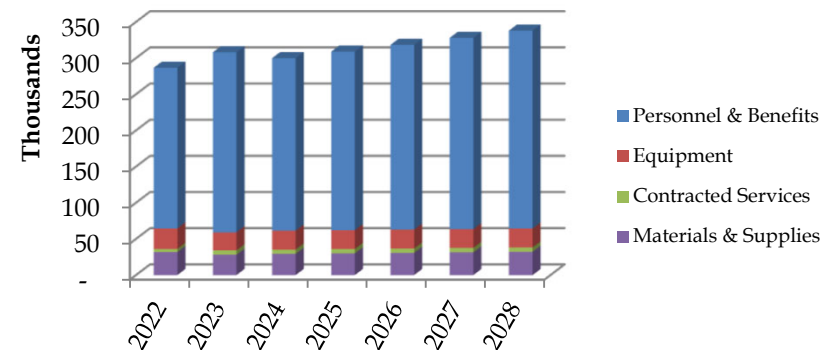
| PARKS OPERATIONS              |                     |                     |                     |                     |                     |                     |                     |                     |  |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
|                               | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |  |
| <b>Expenditures</b>           |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Parks Management              | \$ 286,656          | \$ 308,030          | \$ 247,438          | \$ 299,860          | \$ 308,910          | \$ 318,270          | \$ 327,980          | \$ 338,020          |  |
| City Park                     | 237,713             | 306,465             | 232,040             | 298,005             | 305,605             | 313,475             | 321,625             | 330,055             |  |
| Douglas Park                  | 177,928             | 174,875             | 119,610             | 191,990             | 196,710             | 201,580             | 206,620             | 211,830             |  |
| Sendall Gardens               | 163,399             | 141,360             | 132,268             | 144,970             | 148,790             | 152,730             | 156,810             | 161,050             |  |
| Other Parks                   | 474,436             | 567,455             | 450,484             | 599,810             | 613,550             | 627,790             | 642,520             | 657,740             |  |
| Boulevard Maintenance         | 515,623             | 628,470             | 475,682             | 652,390             | 667,460             | 683,020             | 699,160             | 715,840             |  |
| City Image Maintenance        | 426,116             | 507,150             | 514,854             | 514,280             | 524,460             | 534,990             | 545,900             | 557,180             |  |
| General Maintenance           | 60,984              | 64,700              | 51,682              | 69,990              | 71,540              | 73,150              | 74,830              | 76,540              |  |
| Other Parks Costs             | 63,986              | 64,600              | 64,940              | 75,250              | 76,210              | 77,200              | 78,200              | 79,260              |  |
| Departmental Adjustments      | (39,768)            | (152,500)           | -                   | 10,660              | 10,660              | 10,660              | 10,660              | 10,660              |  |
| <b>Total Expenditures</b>     | <b>\$ 2,367,073</b> | <b>\$ 2,610,605</b> | <b>\$ 2,288,998</b> | <b>\$ 2,857,205</b> | <b>\$ 2,923,895</b> | <b>\$ 2,992,865</b> | <b>\$ 3,064,305</b> | <b>\$ 3,138,175</b> |  |
|                               |                     |                     |                     |                     |                     |                     |                     |                     |  |
| <b>DEPT. BUDGET SUMMARY</b>   | <b>2022 Actual</b>  | <b>2023 Budget</b>  | <b>2023 YTD</b>     | <b>2024 Budget</b>  | <b>2025 Budget</b>  | <b>2026 Budget</b>  | <b>2027 Budget</b>  | <b>2028 Budget</b>  |  |
| <b>Staffing (F.T.E.'s)</b>    | <b>12.6</b>         | <b>16.0</b>         | <b>12.8</b>         | <b>16.1</b>         | <b>16.1</b>         | <b>16.1</b>         | <b>16.1</b>         | <b>16.1</b>         |  |
| <b>Operating Cost Summary</b> |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Personnel & Benefits          | \$ 1,338,928        | \$ 1,704,870        | \$ 1,340,556        | \$ 1,738,270        | \$ 1,799,130        | \$ 1,862,110        | \$ 1,927,330        | \$ 1,994,760        |  |
| Equipment                     | 258,243             | 96,840              | 220,133             | 260,000             | 260,000             | 260,000             | 260,000             | 260,000             |  |
| Contracted Services           | 399,737             | 408,670             | 430,000             | 432,670             | 432,670             | 432,670             | 432,670             | 432,670             |  |
| Materials & Supplies          | 370,165             | 400,225             | 298,309             | 426,265             | 432,095             | 438,085             | 444,305             | 450,745             |  |
| <b>Total Operating Cost</b>   | <b>\$ 2,367,073</b> | <b>\$ 2,610,605</b> | <b>\$ 2,288,998</b> | <b>\$ 2,857,205</b> | <b>\$ 2,923,895</b> | <b>\$ 2,992,865</b> | <b>\$ 3,064,305</b> | <b>\$ 3,138,175</b> |  |

## PARKS MANAGEMENT

**Program Description:** The administration of the Parks Operational and Capital Budgets, by directing the work force. Plan and schedule staff development with in-house training, seminars, and night school. Liaise with sports user groups and provide high quality service and recreational facilities.

**Output:** See staff on a daily basis, meet with Chargehands bi-weekly to review work and plan upcoming projects. Through the summer this includes 1 Construction and Structural Maintenance Chargehand, 1 Horticultural Maintenance Chargehand, 1 Horticultural Gardener Chargehand, 1 Grass Cutting Chargehand and an Arborist.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 9.38 | \$ 9.95 | \$ 9.56 |

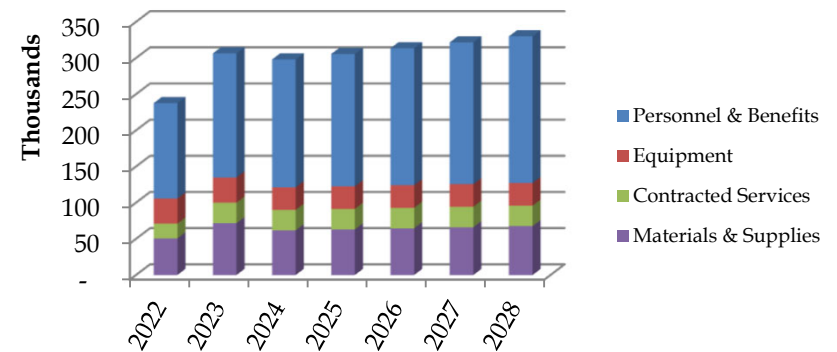
|                               | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>    | <b>1.6</b>     | <b>1.5</b>     | <b>1.2</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     | <b>1.5</b>     |
| <b>Parks Management</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits          | 222,103        | 248,870        | 189,587        | 238,430        | 246,770        | 255,410        | 264,360        | 273,620        |
| Equipment                     | 28,343         | 25,000         | 24,980         | 26,100         | 26,100         | 26,100         | 26,100         | 26,100         |
| Contracted Services           | 4,379          | 6,000          | 14,243         | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          |
| Materials & Supplies          | 31,831         | 28,160         | 18,628         | 29,330         | 30,040         | 30,760         | 31,520         | 32,300         |
| <b>Parks Management Total</b> | <b>286,656</b> | <b>308,030</b> | <b>247,438</b> | <b>299,860</b> | <b>308,910</b> | <b>318,270</b> | <b>327,980</b> | <b>338,020</b> |

## CITY PARK

**Program Description:** To provide grass cutting and leaf collection, maintenance of sandbased soccer field, baseball diamonds, lights for football and baseball, lacrosse box, water park, picnic area, playground and two washroom buildings. Work with sports user groups in a cost share and work share relationship to best enhance the playfields.

**Output:** Provide a high level of maintenance to one of the premier sports parks, cut grass on sports fields every 7 days, cultural turf maintenance including aeration, fertilizing four times annually, liming, overseeding and topdressing annually, cut entire park every 10 days. Litter collection every Monday and Friday. Picnic shelter checked and cleaned every Friday. Ball diamonds receive major tune up each spring. Tree care including inspections, fertilization and pruning. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance.

## 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023      | 2024     |
|------------------------|----------|-----------|----------|
| Cost per Capita        | \$ 7.78  | \$ 9.90   | \$ 9.50  |
| Acres of Park          | 29.92    | 29.92     | 29.92    |
| Cost per Acre          | \$ 7,945 | \$ 10,243 | \$ 9,960 |

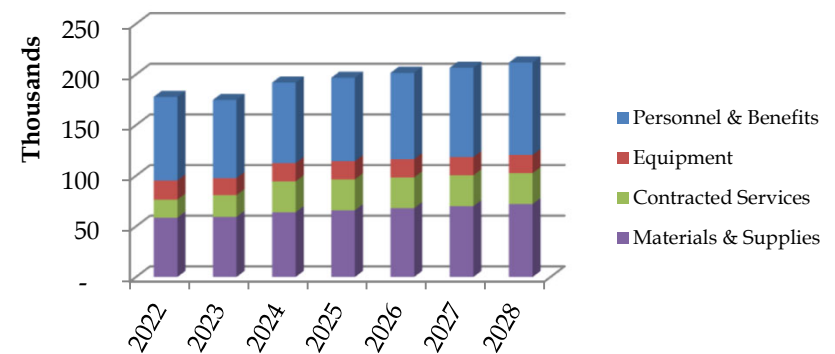
|                            | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b> | <b>1.3</b>     | <b>1.6</b>     | <b>1.4</b>     | <b>1.7</b>     | <b>1.7</b>     | <b>1.7</b>     | <b>1.7</b>     | <b>1.7</b>     |
| <b>City Park</b>           |                |                |                |                |                |                |                |                |
| Personnel & Benefits       | 131,974        | 171,570        | 146,434        | 176,760        | 182,940        | 189,340        | 195,970        | 202,830        |
| Equipment                  | 34,646         | 34,860         | 31,491         | 31,220         | 31,220         | 31,220         | 31,220         | 31,220         |
| Contracted Services        | 20,434         | 28,325         | 15,691         | 28,325         | 28,325         | 28,325         | 28,325         | 28,325         |
| Materials & Supplies       | 50,659         | 71,710         | 38,424         | 61,700         | 63,120         | 64,590         | 66,110         | 67,680         |
| <b>City Park Total</b>     | <b>237,713</b> | <b>306,465</b> | <b>232,040</b> | <b>298,005</b> | <b>305,605</b> | <b>313,475</b> | <b>321,625</b> | <b>330,055</b> |

## DOUGLAS PARK

**Program Description:** To provide grass cutting and leaf collection, maintenance of water park, maintenance of handicap accessible playground as well as the sand based playground, maintenance of sports box and tennis courts, planting and maintaining ornamental garden beds, maintenance of the cenotaph, maintenance of the spirit square, tree care and irrigation system maintenance. To coordinate and schedule park maintenance to fit the needs of special use groups such a Community Days, Cruise In, Market in the Park, etc.

**Output:** Provide a high level of maintenance to a premier multi use park, cut grass every 7 days, fertilize, aerate 2-3 times as required for lush green turf, overseeding and liming annually. Garden beds receive watering deadheading and fertilizing 2-3 times weekly. Litter collection done twice per week. Zero tolerance to graffiti. Sports box checked bi-weekly, cleaned and repaired as required. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.

6 Year Expenditure Comparison



| Key Program Statistics | 2022      | 2023      | 2024      |
|------------------------|-----------|-----------|-----------|
| Cost per Capita        | \$ 5.82   | \$ 5.65   | \$ 6.12   |
| Acres of Park          | 8.24      | 8.24      | 8.24      |
| Cost per Acre          | \$ 21,593 | \$ 21,223 | \$ 23,300 |

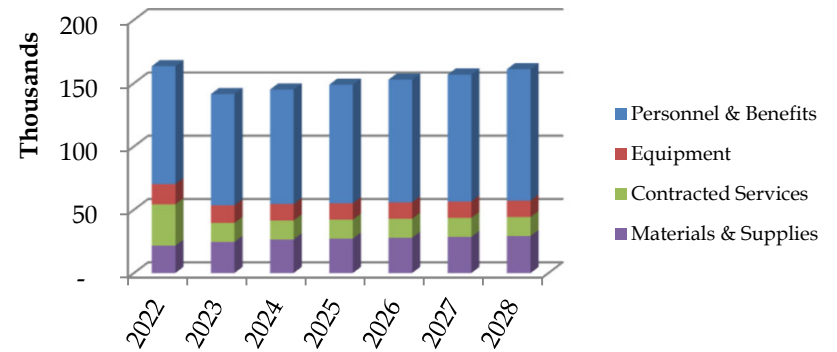
|                            | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b> | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     | <b>0.8</b>     |
| <b>Douglas Park</b>        |                |                |                |                |                |                |                |                |
| Personnel & Benefits       | 82,594         | 77,150         | 77,380         | 79,490         | 82,280         | 85,160         | 88,140         | 91,220         |
| Equipment                  | 18,916         | 16,785         | 13,724         | 18,000         | 18,000         | 18,000         | 18,000         | 18,000         |
| Contracted Services        | 17,806         | 21,500         | 10,635         | 30,500         | 30,500         | 30,500         | 30,500         | 30,500         |
| Materials & Supplies       | 58,612         | 59,440         | 17,871         | 64,000         | 65,930         | 67,920         | 69,980         | 72,110         |
| <b>Douglas Park Total</b>  | <b>177,928</b> | <b>174,875</b> | <b>119,610</b> | <b>191,990</b> | <b>196,710</b> | <b>201,580</b> | <b>206,620</b> | <b>211,830</b> |

## SENDALL GARDENS

**Program Description:** To provide grass cutting and leaf collection, planting and maintaining botanical beds, maintenance of Tropical Greenhouse, Legacy Garden, washroom building and caretaker's house. To enhance the horticultural beauty of this park to suit the needs of wedding photography and the enjoyment of the general public.

**Output:** Provide a high level of maintenance to the botanical garden area. Cut grass every 7 days, fertilize 2-3 times as required for lush green turf. Due to its high usage, this park receives regular maintenance, 3-4 days per week. The Tropical Greenhouse is open daily to the public, pruned and monitored weekly. The fountain is checked and cleaned every Monday and Friday. Litter collection take place on every Monday and Friday. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022      | 2023      | 2024      |
|------------------------|-----------|-----------|-----------|
| Cost per Capita        | \$ 5.35   | \$ 4.57   | \$ 4.62   |
| Acres of Park          | 4.00      | 4.00      | 4.00      |
| Cost per Acre          | \$ 40,850 | \$ 35,340 | \$ 36,243 |

|                              | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| <b>Staffing (F.T.E.'s)</b>   | 0.9         | 0.9         | 0.8      | 0.9         | 0.9         | 0.9         | 0.9         | 0.9         |
| <b>Sendall Gardens</b>       |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 93,121      | 87,770      | 80,081   | 90,440      | 93,610      | 96,880      | 100,270     | 103,780     |
| Equipment                    | 16,012      | 14,000      | 9,996    | 13,000      | 13,000      | 13,000      | 13,000      | 13,000      |
| Contracted Services          | 32,682      | 14,970      | 19,179   | 14,970      | 14,970      | 14,970      | 14,970      | 14,970      |
| Materials & Supplies         | 21,584      | 24,620      | 23,012   | 26,560      | 27,210      | 27,880      | 28,570      | 29,300      |
| <b>Sendall Gardens Total</b> | 163,399     | 141,360     | 132,268  | 144,970     | 148,790     | 152,730     | 156,810     | 161,050     |

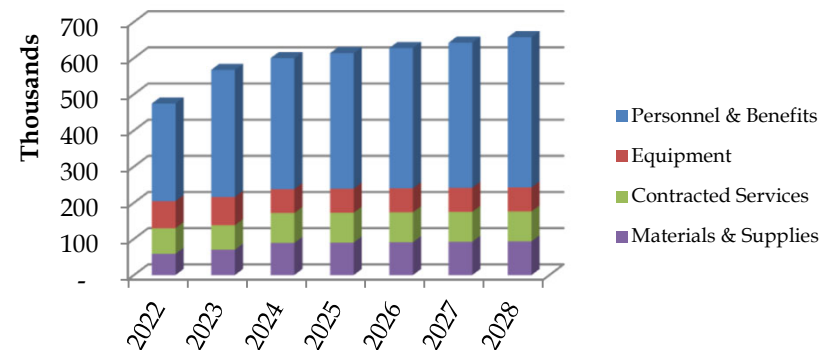


## OTHER PARKS

**Program Description:** To provide regular inspections and maintenance of all playgrounds, bi-weekly maintenance of fountain at Innes Corners, grass cutting and leaf collection and pruning. Maintenance and upgrading of the Nature Trail system and Nicomekl Floodplain system, clean and resurface trails as required. Install all donated items initiated through the Langley Parks Foundation Gift Program. Upgrade park amenities as required: Fountains, basketball hoops, etc.

**Output:** Regular bi-weekly inspections of all playground equipment, walking trails, park washrooms. Inspection and maintenance of all irrigation systems, and 3 Water Parks. Regular maintenance to softball diamonds and other soccer fields, fertilized once and aerated twice. Annually repair, sand and refinish the City's wooden benches and picnic tables. Tree assessments performed annually.

6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 15.53 | \$ 18.33 | \$ 19.12 |

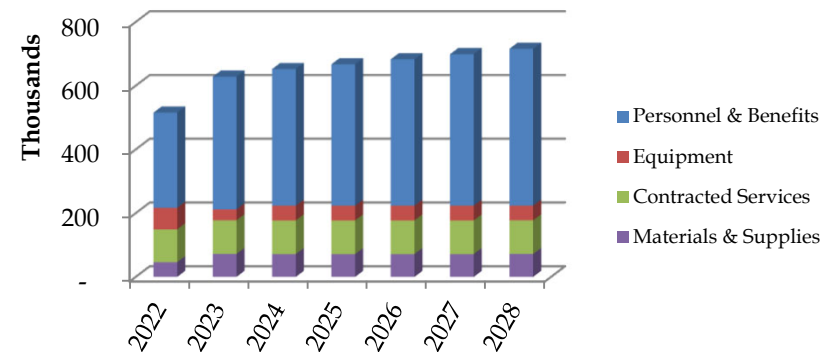
|                      | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)  | 2.6         | 3.3         | 2.5      | 3.3         | 3.3         | 3.3         | 3.3         | 3.3         |
| Other Parks          |             |             |          |             |             |             |             |             |
| Personnel & Benefits | 269,959     | 351,300     | 261,957  | 361,960     | 374,620     | 387,760     | 401,340     | 415,370     |
| Equipment            | 74,704      | 78,415      | 56,681   | 66,300      | 66,300      | 66,300      | 66,300      | 66,300      |
| Contracted Services  | 70,983      | 67,620      | 95,057   | 82,620      | 82,620      | 82,620      | 82,620      | 82,620      |
| Materials & Supplies | 58,790      | 70,120      | 36,789   | 88,930      | 90,010      | 91,110      | 92,260      | 93,450      |
| Other Parks Total    | 474,436     | 567,455     | 450,484  | 599,810     | 613,550     | 627,790     | 642,520     | 657,740     |

## BOULEVARD MAINTENANCE

**Program Description:** To plant, monitor, and maintain the City's street trees, implement and maintain hanging basket program, enhance and maintain boulevards and centre medians, Plant and maintain seasonal colour in Downtown planters. To implement and maintain the City's Integrated Pest Management Policy, the monitoring and initiating of new maintenance practices. This program also provides for the annual Christmas light displays.

**Output:** Regular maintenance to enhance the City's streetscapes, removal of weeds and debris from main thoroughfares. Plant and maintain 30 planters in the Downtown area, water, fertilize and deadhead 3 times per week. Manage and maintain 1,800 Street Trees, includes monitoring for pests and regular pruning. Plan and plant additional 50 trees per year. Approximately 210 moss hanging baskets receive water and fertilizer 4 times per week, are monitored for pests, and deadheaded 3 times during the season. Safety and sightline work, hedging and maintenance to Boulevard plantings. Integrated Pest Management (IPM) practices applied to turf, trees and plantings. Irrigation system maintenance. Service request work performed.

### 6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 16.88 | \$ 20.30 | \$ 20.80 |

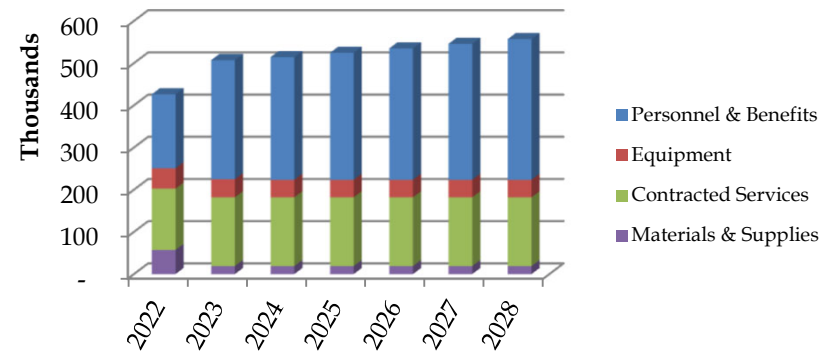
|                                    | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>         | <b>2.9</b>     | <b>4.1</b>     | <b>2.7</b>     | <b>4.1</b>     | <b>4.1</b>     | <b>4.1</b>     | <b>4.1</b>     | <b>4.1</b>     |
| <b>Boulevard Maintenance</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits               | 298,686        | 416,440        | 271,249        | 428,800        | 443,830        | 459,350        | 475,450        | 492,090        |
| Equipment                          | 67,590         | 34,230         | 35,159         | 46,220         | 46,220         | 46,220         | 46,220         | 46,220         |
| Contracted Services                | 103,055        | 105,550        | 122,712        | 105,550        | 105,550        | 105,550        | 105,550        | 105,550        |
| Materials & Supplies               | 46,292         | 72,250         | 46,562         | 71,820         | 71,860         | 71,900         | 71,940         | 71,980         |
| <b>Boulevard Maintenance Total</b> | <b>515,623</b> | <b>628,470</b> | <b>475,682</b> | <b>652,390</b> | <b>667,460</b> | <b>683,020</b> | <b>699,160</b> | <b>715,840</b> |

### CITY IMAGE MAINTENANCE

**Program Description:** Beautification of City using plantings and maintaining garden beds at various parks. Provide a high level of horticulture maintenance at Sendall Gardens for botanical beds and tropical greenhouse. Maintain and cut park turf on a regular basis. Remove graffiti and repair vandalism in an efficient and timely manner. Continually investigate new inovative methods to effeciently enhance the City.

**Output:** Grass cutting in most parks is done every 10 -12 days. Regular litter collection occurs every Monday and Friday, all Park garbage containers are emptied and stray litter is picked up in all parks. Routine graffiti and vandalism patrol on Mondays, graffiti removal and over painting are done as required in a timely and efficient manor. Plant 50 new trees annually. Innes corners fountain is cleaned and maintained every Monday and Friday. Innes Corners pressure washed twice annually.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 13.95 | \$ 16.38 | \$ 16.40 |

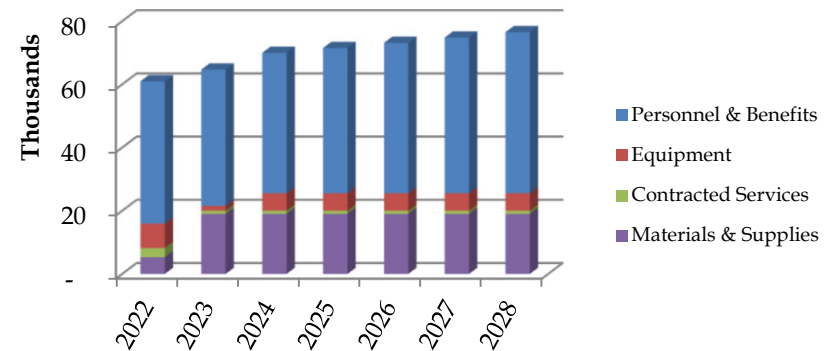
|                                     | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)                 | 1.9            | 3.1            | 2.7            | 3.1            | 3.1            | 3.1            | 3.1            | 3.1            |
| <b>City Image Maintenance</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                | 175,497        | 282,250        | 243,640        | 290,780        | 300,960        | 311,490        | 322,400        | 333,680        |
| Equipment                           | 48,168         | 42,900         | 42,444         | 41,500         | 41,500         | 41,500         | 41,500         | 41,500         |
| Contracted Services                 | 145,331        | 163,000        | 150,395        | 163,000        | 163,000        | 163,000        | 163,000        | 163,000        |
| Materials & Supplies                | 57,120         | 19,000         | 78,375         | 19,000         | 19,000         | 19,000         | 19,000         | 19,000         |
| <b>City Image Maintenance Total</b> | <b>426,116</b> | <b>507,150</b> | <b>514,854</b> | <b>514,280</b> | <b>524,460</b> | <b>534,990</b> | <b>545,900</b> | <b>557,180</b> |

## GENERAL MAINTENANCE

**Program Description:** To plant around and enhance "Welcome to Langley" signs and to maintain all other parks signage. Purchase tools, equipment and supplies to perform tasks in an a cost effective manner. Cover dumping fees from excavation and park clean up.

**Output:** Clean and repair City signage as required. Purchase and install new signage as needed, such as Dog signs and Trail signs. Purchase replacement tools and equipment as required for the work force to perform their tasks in an efficient and timely manner. Purchase and distribute a variety of supplies, such as fertilizer, paint, lumber etc.

## 6 Year Expenditure Comparison



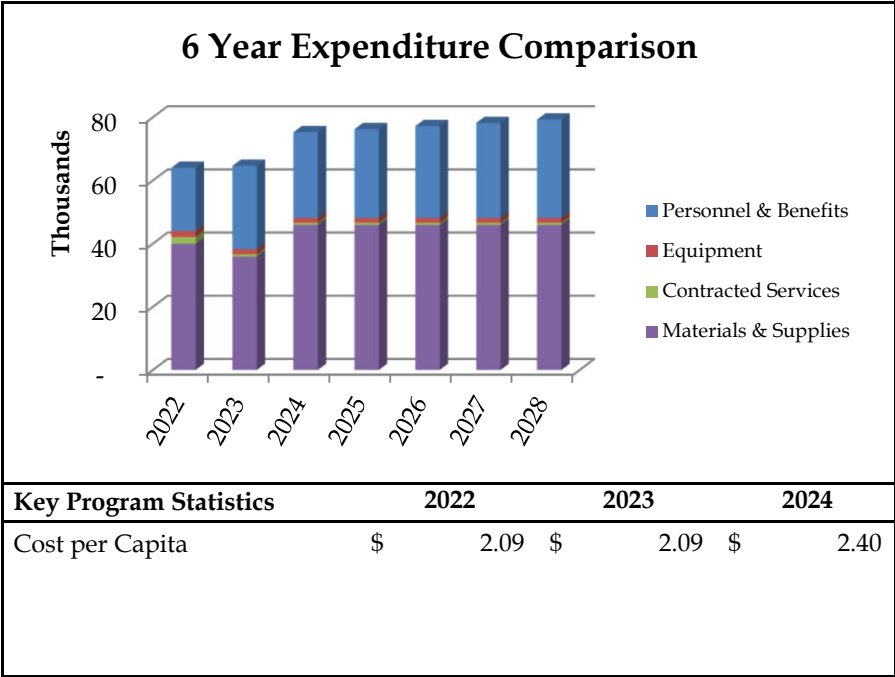
| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 2.00 | \$ 2.09 | \$ 2.23 |

|                                  | 2022 Actual   | 2023 Budget   | 2023 YTD      | 2024 Budget   | 2025 Budget   | 2026 Budget   | 2027 Budget   | 2028 Budget   |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Staffing (F.T.E.'s)</b>       | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    | <b>0.4</b>    |
| <b>General Maintenance</b>       |               |               |               |               |               |               |               |               |
| Personnel & Benefits             | 45,020        | 43,170        | 42,555        | 44,460        | 46,010        | 47,620        | 49,300        | 51,010        |
| Equipment                        | 7,739         | 1,500         | 4,610         | 5,500         | 5,500         | 5,500         | 5,500         | 5,500         |
| Contracted Services              | 2,908         | 1,000         | -             | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Materials & Supplies             | 5,317         | 19,030        | 4,517         | 19,030        | 19,030        | 19,030        | 19,030        | 19,030        |
| <b>General Maintenance Total</b> | <b>60,984</b> | <b>64,700</b> | <b>51,682</b> | <b>69,990</b> | <b>71,540</b> | <b>73,150</b> | <b>74,830</b> | <b>76,540</b> |

OTHER PARKS COSTS

**Program Description:** To cover miscellaneous items, special events, unforeseen circumstances, new initiatives. Bi-annual clean up of all City walkways that interconnect neighbourhood and schools throughout the City.

**Output:** City Walkways receive regular maintenance and overall clean up, once in the Spring and again in the Fall. Travel costs and dumping fees from site excavations, tree and shrub removal, general park clean up and hauling to a dump site. Upgrades to school facilities that are being utilized by City user groups. Assist with volunteer initiatives within the City, such as the Point of Pride Program.



|                         | 2022 Actual | 2023 Budget | 2023 YTD | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)     | 0.2         | 0.3         | 0.3      | 0.3         | 0.3         | 0.3         | 0.3         | 0.3         |
| Other Parks Costs       |             |             |          |             |             |             |             |             |
| Personnel & Benefits    | 19,974      | 26,350      | 27,673   | 27,150      | 28,110      | 29,100      | 30,100      | 31,160      |
| Equipment               | 1,893       | 1,650       | 1,048    | 1,500       | 1,500       | 1,500       | 1,500       | 1,500       |
| Contracted Services     | 2,159       | 705         | 2,088    | 705         | 705         | 705         | 705         | 705         |
| Materials & Supplies    | 39,960      | 35,895      | 34,131   | 45,895      | 45,895      | 45,895      | 45,895      | 45,895      |
| Other Parks Costs Total | 63,986      | 64,600      | 64,940   | 75,250      | 76,210      | 77,200      | 78,200      | 79,260      |

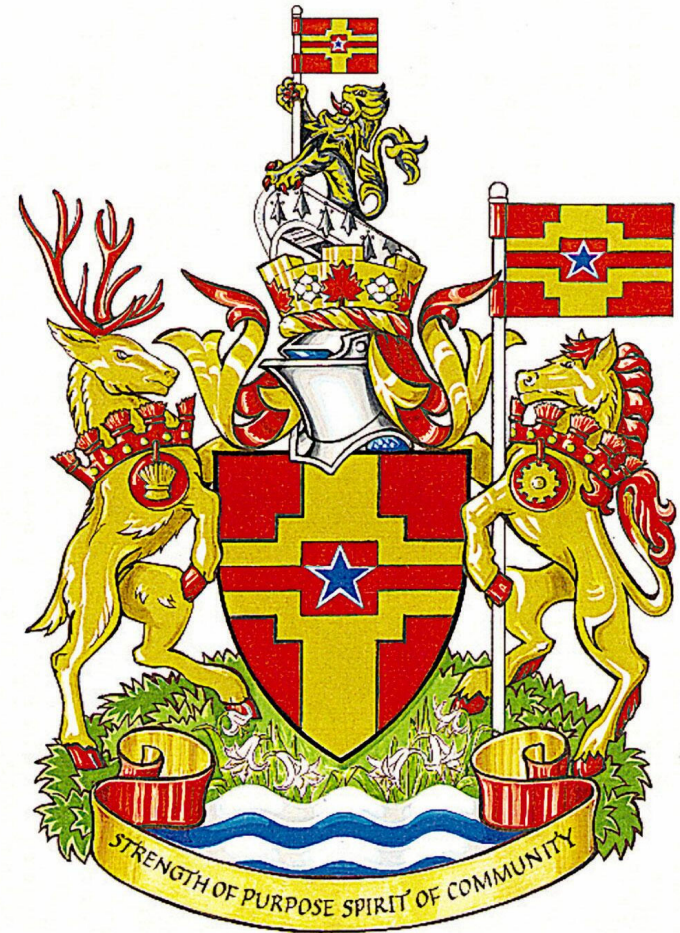
# Reserve Transfers



| RESERVE TRANSFERS                      |                      |                     |                     |                     |                     |                     |                     |                     |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|  | 2022 Actual          | 2023                | 2023 YTD            | 2024                | 2025                | 2026                | 2027                | 2028                |
| <b>Reserve Transfers</b>               |                      |                     |                     |                     |                     |                     |                     |                     |
| <i>Financial Services</i>              |                      |                     |                     |                     |                     |                     |                     |                     |
| Banking Fees & Tax Prepayment Interest | 55,293               | 180,650             | 195,996             | 245,400             | 245,400             | 245,400             | 245,400             | 245,400             |
|  | 55,293               | 180,650             | 195,996             | 245,400             | 245,400             | 245,400             | 245,400             | 245,400             |
| <i>Debt Servicing</i>                  |                      |                     |                     |                     |                     |                     |                     |                     |
| Interest                               | 184,154              | 1,014,000           | 252,000             | 1,014,000           | 1,014,000           | 1,014,000           | 1,014,000           | 1,014,000           |
| Debt Repayment                         | -                    | 935,180             | 418,248             | 935,180             | 935,180             | 935,180             | 935,180             | 935,180             |
|  | 184,154              | 1,949,180           | 670,248             | 1,949,180           | 1,949,180           | 1,949,180           | 1,949,180           | 1,949,180           |
| <i>Transfer to Reserve Accounts</i>    |                      |                     |                     |                     |                     |                     |                     |                     |
| Investment Income Reserve              | 696,219              | 600,000             | -                   | 600,000             | 600,000             | 600,000             | 600,000             | 600,000             |
| Gaming Proceeds                        | 8,070,079            | 7,500,000           | 6,137,901           | 7,500,000           | 7,500,000           | 7,500,000           | 7,500,000           | 7,500,000           |
| Tax Rate Stabalization                 | 419,761              | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Future Policing Costs                  | 462,716              | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Community Works Fund                   | 138,864              | 133,880             | -                   | 133,880             | 133,880             | 133,880             | 133,880             | 133,880             |
| Prosperity Fund                        | -                    | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| MRN Rehabilitation                     | 384,298              | 392,930             | -                   | 400,600             | 400,600             | 400,600             | 400,600             | 400,600             |
|  | 10,171,937           | 8,626,810           | 6,137,901           | 8,634,480           | 8,634,480           | 8,634,480           | 8,634,480           | 8,634,480           |
| <i>Transfer to Statutory Reserves</i>  |                      |                     |                     |                     |                     |                     |                     |                     |
| Fire Department Equipment              | 55,000               | 55,000              | 55,000              | 55,000              | 55,000              | 55,000              | 55,000              | 55,000              |
| Capital Works                          | 1,904,450            | 1,338,100           | 1,338,100           | 1,713,100           | 1,713,100           | 1,713,100           | 1,713,100           | 1,713,100           |
| Machinery Replacement                  | 270,176              | 492,530             | (396,179)           | 492,530             | 492,530             | 492,530             | 492,530             | 492,530             |
| Off Street Parking                     | 10,935               | 11,520              | 8,100               | 11,520              | 11,520              | 11,520              | 11,520              | 11,520              |
| Office Equipment Replacement           | 46,500               | 46,500              | 46,500              | 46,500              | 46,500              | 46,500              | 46,500              | 46,500              |
| Parks and Recreation                   | 177,500              | 177,500             | 177,500             | 177,500             | 177,500             | 177,500             | 177,500             | 177,500             |
|  | 2,464,561            | 2,121,150           | 1,229,021           | 2,496,150           | 2,496,150           | 2,496,150           | 2,496,150           | 2,496,150           |
| <i>Transfer from Reserve Accounts</i>  |                      |                     |                     |                     |                     |                     |                     |                     |
| Gaming Proceeds                        | 653,368              | 792,565             | -                   | 792,565             | 792,565             | 792,565             | 792,565             | 792,565             |
| Tax Rate Stabalization                 | -                    | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Sewer Insurance Claim                  | -                    | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Future Policing Costs                  | -                    | 135,000             | -                   | 135,000             | 135,000             | 135,000             | 135,000             | 135,000             |
| MRN Rehabilitation                     | -                    | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
|  | 653,368              | 927,565             | -                   | 927,565             | 927,565             | 927,565             | 927,565             | 927,565             |
| <i>Transfer from Surplus</i>           |                      |                     |                     |                     |                     |                     |                     |                     |
| Operating Surplus                      | -                    | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| <b>Total Reserve Transfers</b>         | <b>\$ 12,222,577</b> | <b>\$11,950,225</b> | <b>\$ 8,233,166</b> | <b>\$12,397,645</b> | <b>\$12,397,645</b> | <b>\$12,397,645</b> | <b>\$12,397,645</b> | <b>\$12,397,645</b> |

# Sewerage & Drainage Fund

2024-2028 Financial Plan





**SEWER & DRAINAGE FUND**

The sewer user rate structure in 2024 will increase by \$0.26/CM. The sewer rate increase is to offset a 28% increase in the GVS&DD sewer treatment levy, increased allocation of administrative costs from the general fund and increases in wages and supplies. Future years volume based rates for customers for 2025-2028 are estimated to increase between 13.1-15.4% annually.

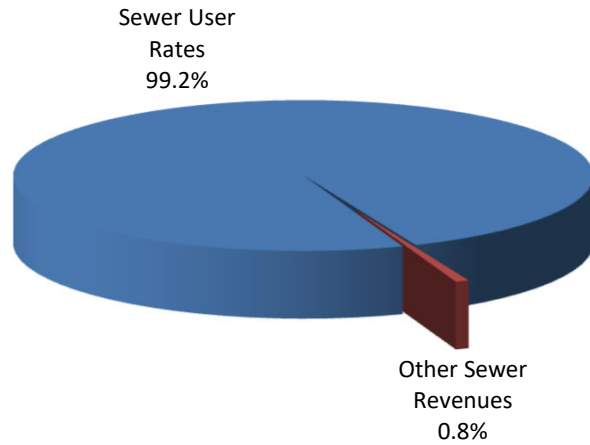
The consumption based charge will increase to \$1.82 per cubic meter (based on 80% of water consumption) and the flat fee will remain at \$75. Sewerage and Drainage rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2024 will be \$555.48 (an increase of \$68.64 over 2023), and \$351.64 (an increase of \$39.52 over 2023) for a Strata Dwelling.

Other Sewer revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes.

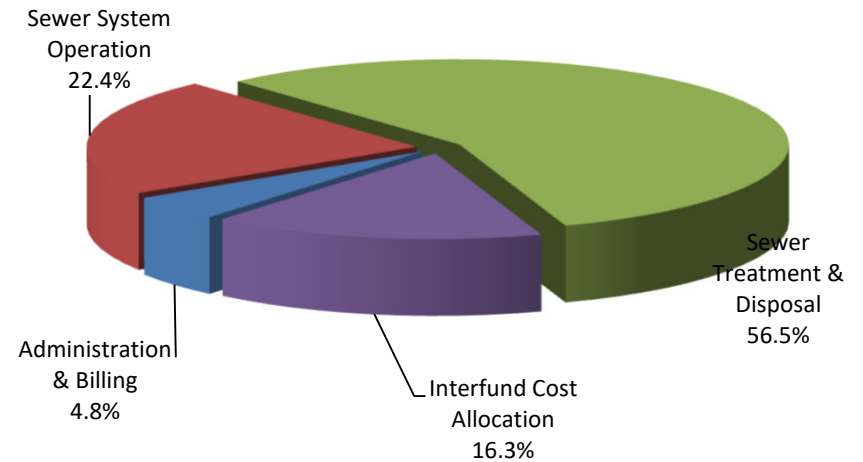
An annual levy from the GVS&DD for sewer treatment and disposal, accounts for over 56.6% of the expenditures in this fund. The GVS&DD has increased this levy by \$635,530 in 2024. The GVS&DD has indicated that there will be annual increases in sewer costs between 17-30% over the next five years to allow for upgrades and improvements to treatment facilities.

Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

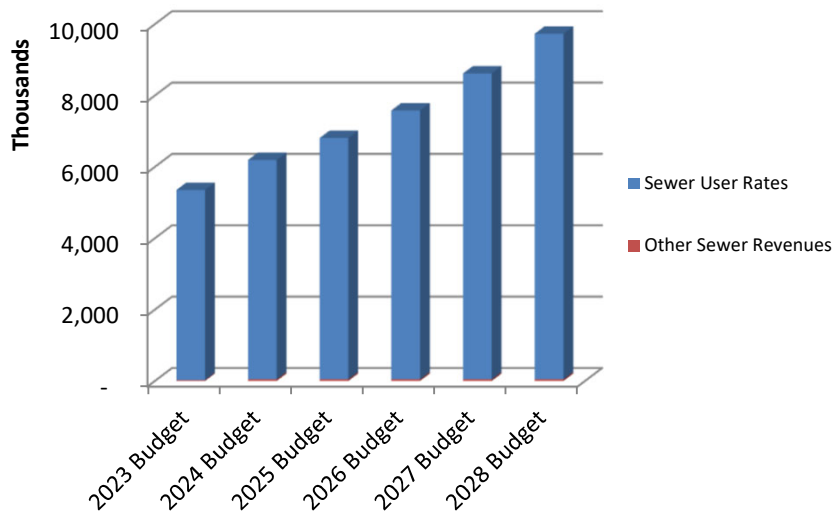
## Sewer & Drainage Fund Revenues



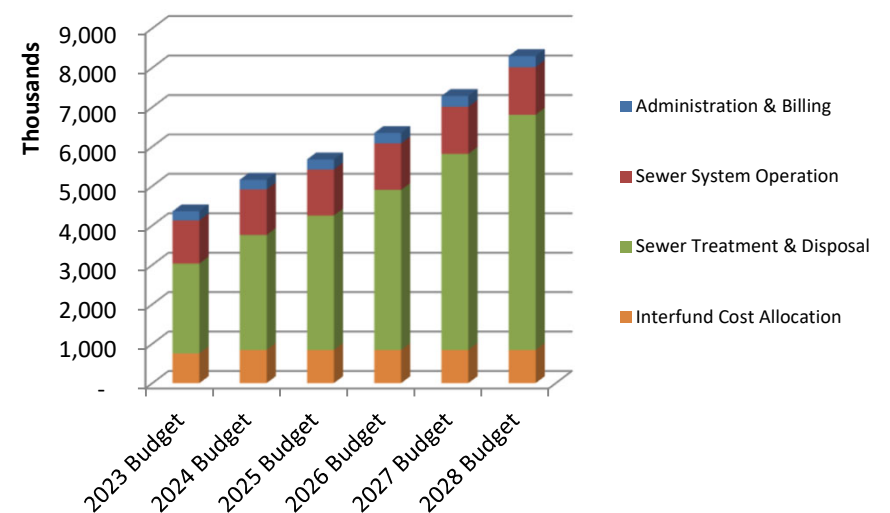
## Sewer & Drainage Fund Expenditures



## 6 Year Revenue Comparison



## 6 Year Expenditure Comparison



## SEWER &amp; DRAINAGE FUND

|                                  | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Revenues</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |
| Sewer User Rates                 | \$ 5,113,916        | \$ 5,324,820        | \$ 5,048,460        | \$ 6,146,690        | \$ 6,762,070        | \$ 7,533,740        | \$ 8,572,050        | \$ 9,685,330        |
| Other Sewer Revenues             | 39,394              | 26,500              | 6,500               | 46,500              | 46,500              | 46,500              | 46,500              | 46,500              |
| <b>Total Revenues</b>            | <b>\$ 5,153,310</b> | <b>\$ 5,351,320</b> | <b>\$ 5,054,960</b> | <b>\$ 6,193,190</b> | <b>\$ 6,808,570</b> | <b>\$ 7,580,240</b> | <b>\$ 8,618,550</b> | <b>\$ 9,731,830</b> |
| <b>Expenditures</b>              |                     |                     |                     |                     |                     |                     |                     |                     |
| Administration & Billing         | \$ 185,019          | \$ 230,850          | \$ 187,071          | \$ 246,620          | \$ 254,980          | \$ 263,640          | \$ 272,600          | \$ 281,860          |
| Sewer System Operation           | 902,115             | 1,093,140           | 783,950             | 1,153,540           | 1,166,510           | 1,179,940           | 1,193,840           | 1,208,210           |
| Sewer Treatment & Disposal       | 2,061,212           | 2,280,970           | 2,267,181           | 2,916,500           | 3,410,550           | 4,060,130           | 4,975,580           | 5,965,230           |
| Interfund Cost Allocation        | 699,820             | 753,750             | 565,312             | 841,610             | 841,610             | 841,610             | 841,610             | 841,610             |
| Departmental Adjustments         | (10,784)            | (27,390)            | -                   | (5,080)             | (5,080)             | (5,080)             | (5,080)             | (5,080)             |
| <b>Total Expenditures</b>        | <b>\$ 3,837,382</b> | <b>\$ 4,331,320</b> | <b>\$ 3,803,514</b> | <b>\$ 5,153,190</b> | <b>\$ 5,668,570</b> | <b>\$ 6,340,240</b> | <b>\$ 7,278,550</b> | <b>\$ 8,291,830</b> |
|                                  | <b>1,315,928</b>    | <b>1,020,000</b>    | <b>1,251,446</b>    | <b>1,040,000</b>    | <b>1,140,000</b>    | <b>1,240,000</b>    | <b>1,340,000</b>    | <b>1,440,000</b>    |
| <b>Add:</b>                      |                     |                     |                     |                     |                     |                     |                     |                     |
| Transfer from Reserve Accounts   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Transfer from Statutory Reserves | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Transfer from Surplus            | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
|                                  | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| <b>Deduct:</b>                   |                     |                     |                     |                     |                     |                     |                     |                     |
| Transfer to Reserve Accounts     | 1,307,894           | 1,020,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000           |
| Transfer to Statutory Reserves   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
|                                  | 1,307,894           | 1,020,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000           |
| <b>Surplus (Deficit)</b>         | <b>\$ 8,034</b>     | <b>\$ -</b>         | <b>\$ 251,446</b>   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         |

# Langley City

# 2024 Financial Plan

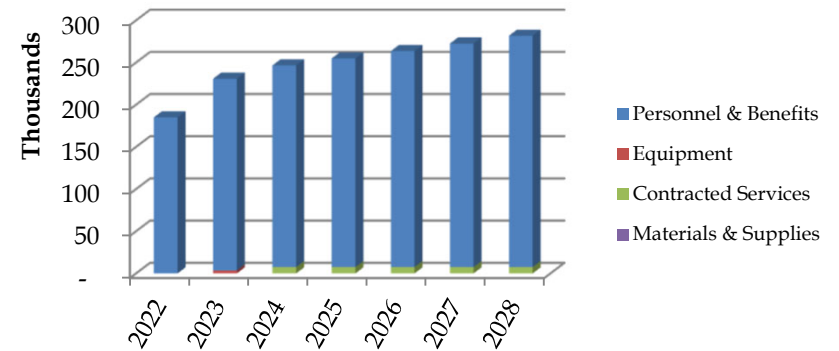
| DEPT. BUDGET SUMMARY      | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|---------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)       | 4.3            | 4.8            | 3.9            | 4.8            | 4.8            | 4.8            | 4.8            | 4.8            |
| Operating Cost Summary    |                |                |                |                |                |                |                |                |
| Sewer & Drainage Revenues | \$ (5,153,310) | \$ (5,351,320) | \$ (5,054,960) | \$ (6,193,190) | \$ (6,808,570) | \$ (7,580,240) | \$ (8,618,550) | \$ (9,731,830) |
| Personnel & Benefits      | 493,728        | 573,280        | 454,459        | 587,450        | 608,010        | 629,300        | 651,330        | 674,100        |
| Equipment                 | 70,024         | 38,190         | 51,865         | 65,000         | 65,000         | 65,000         | 65,000         | 65,000         |
| Contracted Services       | 2,493,012      | 2,887,470      | 2,652,164      | 3,580,500      | 4,074,550      | 4,724,130      | 5,639,580      | 6,629,230      |
| Materials & Supplies      | 2,088,512      | 1,852,380      | 1,645,026      | 1,960,240      | 2,061,010      | 2,161,810      | 2,262,640      | 2,363,500      |
| Total Operating Cost      | \$ (8,034)     | \$ -           | \$ (251,446)   | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           |

### ADMINISTRATION & BILLING

**Program Description:** Costs are for the provision of the following services: Administration of Sewerage & Drainage maintenance, Billing and Collection.

**Output:** The primary expenditure in this program is Personnel costs. These costs are associated with administering the maintenance of the sewer system, and other costs associated with billing and collection of sewerage revenues.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 6.06 | \$ 7.46 | \$ 7.86 |

|   | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>                | <b>1.2</b>     | <b>1.4</b>     | <b>1.2</b>     | <b>1.4</b>     | <b>1.4</b>     | <b>1.4</b>     | <b>1.4</b>     | <b>1.4</b>     |
| <b>Administration &amp; Billing</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                      | 185,019        | 227,350        | 187,071        | 239,120        | 247,480        | 256,140        | 265,100        | 274,360        |
| Equipment                                 | -              | 3,500          | -              | -              | -              | -              | -              | -              |
| Contracted Services                       | -              | -              | -              | 7,500          | 7,500          | 7,500          | 7,500          | 7,500          |
| Materials & Supplies                      | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Administration &amp; Billing Total</b> | <b>185,019</b> | <b>230,850</b> | <b>187,071</b> | <b>246,620</b> | <b>254,980</b> | <b>263,640</b> | <b>272,600</b> | <b>281,860</b> |

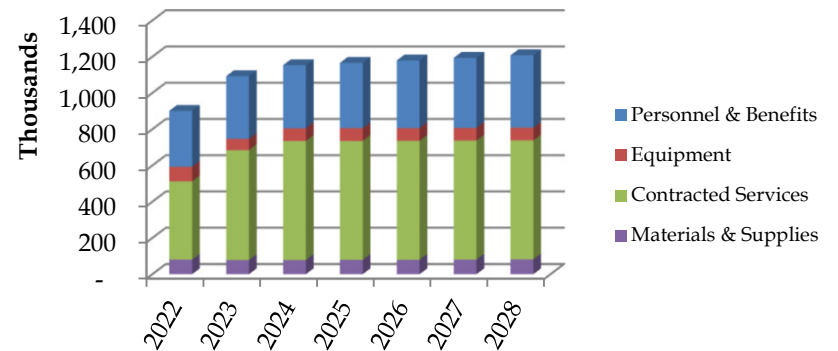
### SEWER AND DRAINAGE EXPENDITURES

## SEWER SYSTEM OPERATION

**Program Description:** Provides for the maintenance and repair of the community's sanitary sewer and drainage systems. Services include sanitary sewer flushing of mains, repairing plugged services, locating and adjusting manholes, repairing sanitary and drainage mains and manholes. There is also regular monitoring of the amount of flow in the sanitary sewer system to determine if there is an inflow and infiltration problem in the system.

**Output:** To maintain the drainage, storm sewer and sanitary sewer system to remove impediments in order to operate effectively during peak demand and flood conditions. To maintain our four sanitary lift stations that form a key part of our sanitary sewerage distribution system. These stations convey liquid waste from some of the lower lying areas within the city, through a series of pumps, to the Greater Vancouver Sewer & Drainage District transmission mains. Regular maintenance to the pumps and other components of the lift station is required to minimize the threat of sanitary backups to businesses and residences in these areas.

**6 Year Expenditure Comparison**



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 29.53 | \$ 35.31 | \$ 36.78 |

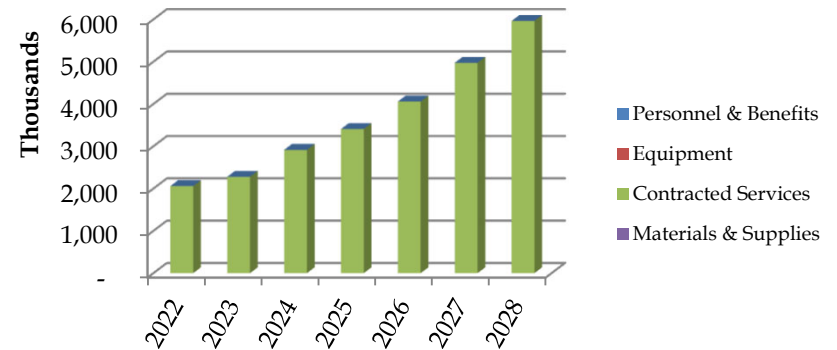
|                                     | 2022 Actual    | 2023 Budget      | 2023 YTD       | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|-------------------------------------|----------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| <b>Staffing (F.T.E.'s)</b>          | <b>3.1</b>     | <b>3.4</b>       | <b>2.7</b>     | <b>3.4</b>       | <b>3.4</b>       | <b>3.4</b>       | <b>3.4</b>       | <b>3.4</b>       |
| <b>Sewer System Operation</b>       |                |                  |                |                  |                  |                  |                  |                  |
| Personnel & Benefits                | 308,709        | 345,930          | 267,388        | 348,330          | 360,530          | 373,160          | 386,230          | 399,740          |
| Equipment                           | 80,808         | 62,080           | 51,865         | 70,080           | 70,080           | 70,080           | 70,080           | 70,080           |
| Contracted Services                 | 431,800        | 606,500          | 384,983        | 656,500          | 656,500          | 656,500          | 656,500          | 656,500          |
| Materials & Supplies                | 80,798         | 78,630           | 79,714         | 78,630           | 79,400           | 80,200           | 81,030           | 81,890           |
| <b>Sewer System Operation Total</b> | <b>902,115</b> | <b>1,093,140</b> | <b>783,950</b> | <b>1,153,540</b> | <b>1,166,510</b> | <b>1,179,940</b> | <b>1,193,840</b> | <b>1,208,210</b> |

## SEWER TREATMENT &amp; DISPOSAL

**Program Description:** The City's sanitary discharge is dumped to the Annasis Island treatment plant, which is operated by the GVS&DD. An annual levy is charged by the GVS&DD to recover the operating cost for the treatment plant. The GVS&DD will be starting to meter the actual sanitary discharge from the City, therefore the annual levy will be phased out over the next five years and the City will be charged on actual discharge volume.

Output:

6 Year Expenditure Comparison



| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 67.47 | \$ 73.68 | \$ 92.99 |

|   | 2022 Actual      | 2023 Budget      | 2023 YTD         | 2024 Budget      | 2025 Budget      | 2026 Budget      | 2027 Budget      | 2028 Budget      |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s)                         | 0.0              | 0.0              | 0.0              | 0.0              | 0.0              | 0.0              | 0.0              | 0.0              |
| Sewer Treatment & Disposal                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Personnel & Benefits                        | -                | -                | -                | -                | -                | -                | -                | -                |
| Equipment                                   | -                | -                | -                | -                | -                | -                | -                | -                |
| Contracted Services                         | 2,061,212        | 2,280,970        | 2,267,181        | 2,916,500        | 3,410,550        | 4,060,130        | 4,975,580        | 5,965,230        |
| Materials & Supplies                        | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Sewer Treatment &amp; Disposal Total</b> | <b>2,061,212</b> | <b>2,280,970</b> | <b>2,267,181</b> | <b>2,916,500</b> | <b>3,410,550</b> | <b>4,060,130</b> | <b>4,975,580</b> | <b>5,965,230</b> |

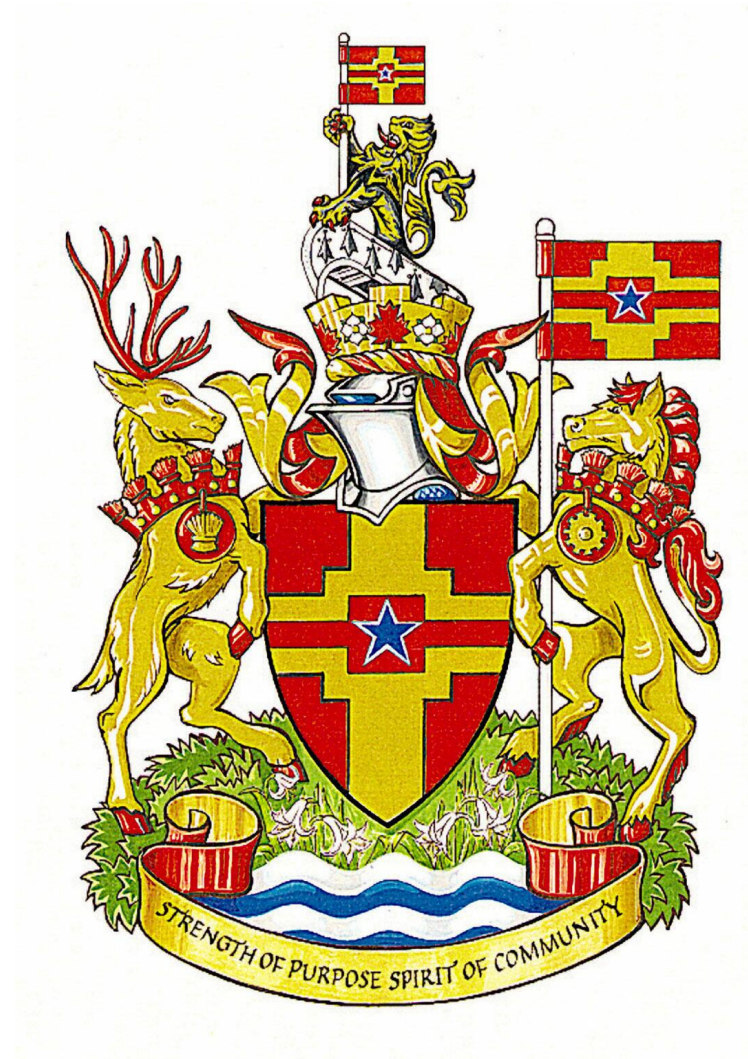
## SEWER AND DRAINAGE EXPENDITURES

| SEWER & DRAINAGE FUND RESERVE TRANSFERS |                     |                     |                     |                     |                     |                     |                     |                    |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|
|   | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget        |
| <b>Reserve Transfers</b>                |                     |                     |                     |                     |                     |                     |                     |                    |
| <i>Financial Services</i>               |                     |                     |                     |                     |                     |                     |                     |                    |
| N/A                                     | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                  |
|   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                  |
| <i>Interfund Transfers</i>              |                     |                     |                     |                     |                     |                     |                     |                    |
| Interfund Cost Allocation               | 699,820             | 753,750             | 565,312             | 841,610             | 841,610             | 841,610             | 841,610             | 841,610            |
|   | 699,820             | 753,750             | 565,312             | 841,610             | 841,610             | 841,610             | 841,610             | 841,610            |
| <i>Allocation to Reserve Accounts</i>   |                     |                     |                     |                     |                     |                     |                     |                    |
| Investment Income Reserve               | 32,894              | 20,000              | -                   | 40,000              | 40,000              | 40,000              | 40,000              | 40,000             |
| Reserve - Sewer Future Capital          | 1,275,000           | 1,000,000           | 1,000,000           | 1,000,000           | 1,100,000           | 1,200,000           | 1,300,000           | 1,400,000          |
|   | 1,307,894           | 1,020,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000          |
| <b>Total Reserve Transfers</b>          | <b>\$ 2,007,714</b> | <b>\$ 1,773,750</b> | <b>\$ 1,565,312</b> | <b>\$ 1,881,610</b> | <b>\$ 1,981,610</b> | <b>\$ 2,081,610</b> | <b>\$ 2,181,610</b> | <b>\$2,281,610</b> |



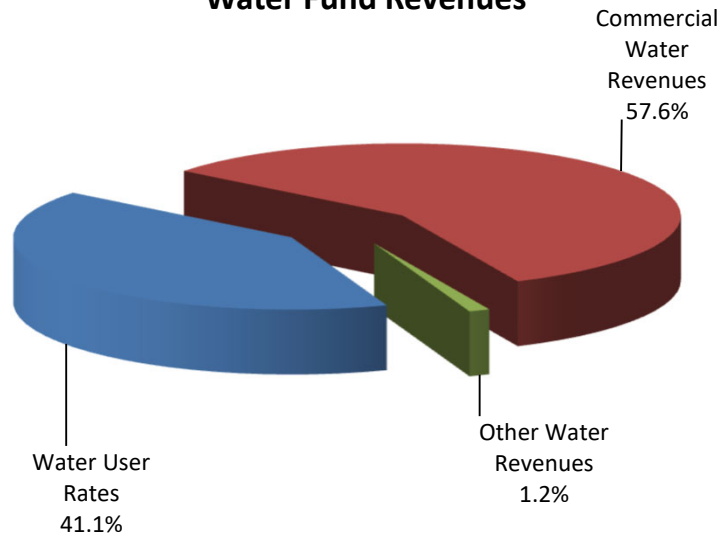
# Water Fund

## 2024-2028 Financial Plan

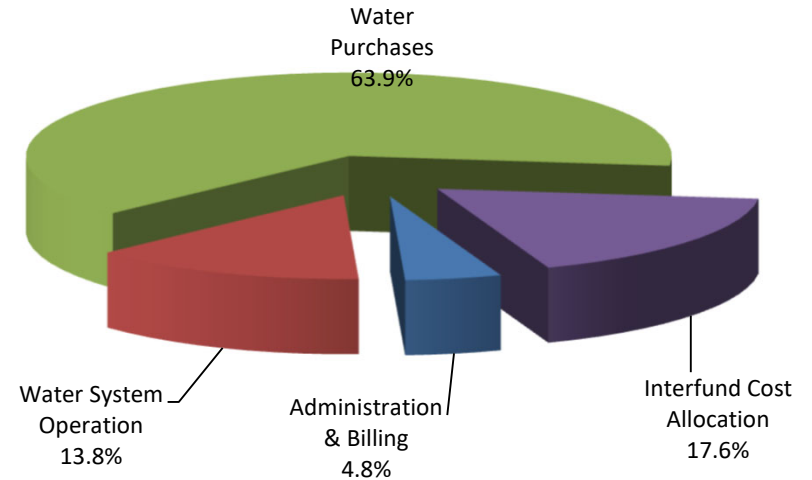


| WATER FUND   |  |
|--|--|
| <p>Water fees are made up of two components, a flat fee and a volume based fee. Volume is based on the property's metered water consumption, which is then billed on an annual basis for most residential properties and low consumption commercial properties. The consumption based charge will increase \$0.17/CM in 2024. Future years volume based rates for customers for 2025-2028 are estimated to increase between 12.7-14.9% annually.</p> <p>The rate increase is to offset an increased allocation of administrative costs from the general fund, increase in the GVWD water rates and an increases in wages and supplies.</p> <p>Water rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2024 will be \$665.70(an increase of \$56.10 over 2023), and \$415.10 (an increase of \$32.30 over 2023) for a Strata Dwelling.</p> <p>Commercial Water usage is also metered, but is billed on a bi-monthly basis instead of annually. If the bi-monthly bill is paid before the discount date the rates are comparable to residential rates, otherwise they are 10% higher.</p> <p>Other Water revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes. Also included is a recovery fee for the maintenance and operation of fire hydrants.</p> <p>Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.</p> <p>The GVWD has indicated that there will be increases in water costs over the next 5 years to allow for improved water infrastructure, the plan presented includes an increase of 17.0% in rates for 2024. The water purchase cost of \$3.7 million makes up 63.9% of the expenditures in the water fund. The plan presented allows additional increases in the next four years (2025-2028) of an average of 13.2% annually.</p> |  |

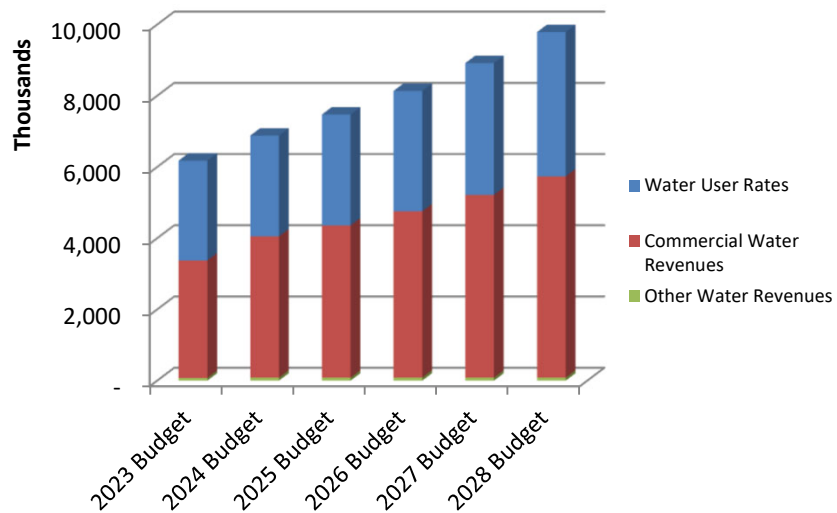
## Water Fund Revenues



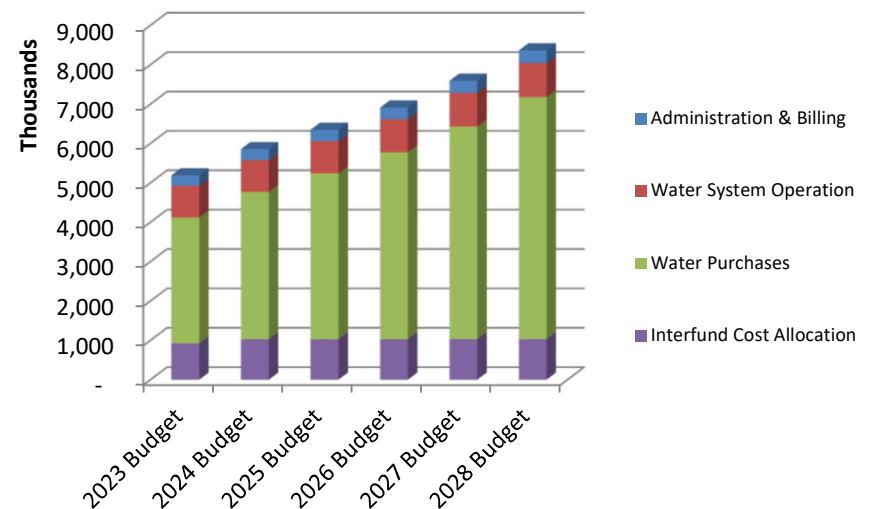
## Water Fund Expenditures



## 6 Year Revenue Comparison



## 6 Year Expenditure Comparison



## Langley City

## 2024 Financial Plan

| WATER FUND                       |                     |                     |                     |                     |                     |                     |                     |                     |  |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
|                                  | 2022 Actual         | 2023 Budget         | 2023 YTD            | 2024 Budget         | 2025 Budget         | 2026 Budget         | 2027 Budget         | 2028 Budget         |  |
| <b>Revenues</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Water User Rates                 | \$ 2,843,778        | \$ 2,805,130        | \$ 2,613,354        | \$ 2,832,090        | \$ 3,115,390        | \$ 3,383,140        | \$ 3,698,280        | \$ 4,050,280        |  |
| Commercial Water Revenues        | 3,237,739           | 3,300,540           | 3,206,473           | 3,966,670           | 4,275,040           | 4,670,050           | 5,134,940           | 5,654,230           |  |
| Other Water Revenues             | 76,870              | 74,000              | 35,135              | 84,000              | 84,000              | 84,000              | 84,000              | 84,000              |  |
| <b>Total Revenues</b>            | <b>\$ 6,158,387</b> | <b>\$ 6,179,670</b> | <b>\$ 5,854,962</b> | <b>\$ 6,882,760</b> | <b>\$ 7,474,430</b> | <b>\$ 8,137,190</b> | <b>\$ 8,917,220</b> | <b>\$ 9,788,510</b> |  |
| <b>Expenditures</b>              |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Administration & Billing         | \$ 211,421          | \$ 266,120          | \$ 215,872          | \$ 281,640          | \$ 290,750          | \$ 300,190          | \$ 309,960          | \$ 320,060          |  |
| Water System Operation           | 845,677             | 803,510             | 703,547             | 806,210             | 820,410             | 835,100             | 850,320             | 866,070             |  |
| Water Purchases                  | 3,280,150           | 3,197,810           | 3,101,893           | 3,740,170           | 4,208,530           | 4,747,160           | 5,402,200           | 6,147,640           |  |
| Interfund Cost Allocation        | 855,340             | 921,250             | 690,938             | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           |  |
| Departmental Adjustments         | (12,279)            | (39,020)            | -                   | (13,900)            | (13,900)            | (13,900)            | (13,900)            | (13,900)            |  |
| <b>Total Expenditures</b>        | <b>\$ 5,180,309</b> | <b>\$ 5,149,670</b> | <b>\$ 4,712,250</b> | <b>\$ 5,842,760</b> | <b>\$ 6,334,430</b> | <b>\$ 6,897,190</b> | <b>\$ 7,577,220</b> | <b>\$ 8,348,510</b> |  |
|                                  | <b>978,078</b>      | <b>1,030,000</b>    | <b>1,142,712</b>    | <b>1,040,000</b>    | <b>1,140,000</b>    | <b>1,240,000</b>    | <b>1,340,000</b>    | <b>1,440,000</b>    |  |
| <b>Add:</b>                      |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Transfer from Reserve Accounts   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |  |
| Transfer from Statutory Reserves | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |  |
| Transfer from Surplus            | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |  |
|                                  | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |  |
| <b>Deduct:</b>                   |                     |                     |                     |                     |                     |                     |                     |                     |  |
| Transfer to Reserve Accounts     | 966,880             | 1,030,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000           |  |
| Transfer to Statutory Reserves   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |  |
|                                  | 966,880             | 1,030,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000           |  |
| <b>Surplus (Deficit)</b>         | <b>\$ 11,198</b>    | <b>\$ -</b>         | <b>\$ 142,712</b>   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         |  |

WATER FUND

# Langley City

# 2024 Financial Plan

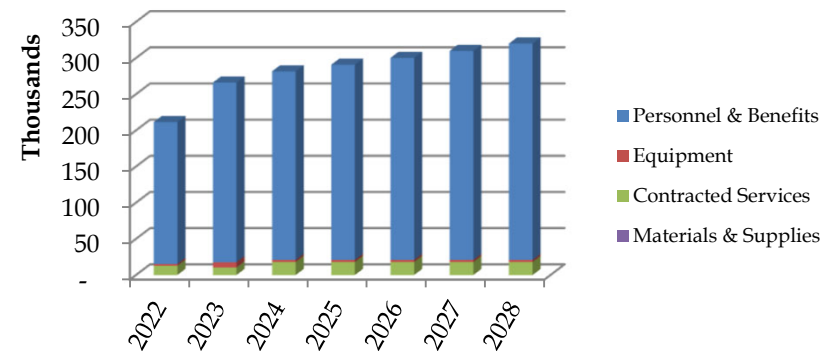
| DEPT. BUDGET SUMMARY   | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)    | 4.9            | 5.1            | 4.7            | 5.1            | 5.1            | 5.1            | 5.1            | 5.1            |
| Operating Cost Summary |                |                |                |                |                |                |                |                |
| Water Revenues         | \$ (6,158,387) | \$ (6,179,670) | \$ (5,854,962) | \$ (6,882,760) | \$ (7,474,430) | \$ (8,137,190) | \$ (8,917,220) | \$ (9,788,510) |
| Personnel & Benefits   | 576,219        | 598,870        | 538,956        | 606,820        | 628,040        | 650,010        | 672,760        | 696,290        |
| Equipment              | 79,733         | 43,460         | 58,814         | 80,000         | 80,000         | 80,000         | 80,000         | 80,000         |
| Contracted Services    | 3,482,361      | 3,428,825      | 3,277,843      | 3,978,685      | 4,447,025      | 4,985,635      | 5,640,655      | 6,386,075      |
| Materials & Supplies   | 2,008,876      | 2,108,515      | 1,836,637      | 2,217,255      | 2,319,365      | 2,421,545      | 2,523,805      | 2,626,145      |
| Total Operating Cost   | \$ (11,198)    | \$ -           | \$ (142,712)   | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           |

### ADMINISTRATION & BILLING

**Program Description:** This program provides funding for Administration, as well as billing and collections of the City's water system. Provision for reading residential water meters once a year and reading commercial water meters once every two months. Water meter reading and maintenance is currently contracted to Neptune Technologies Inc.

**Output:** Water consumption is broken down into two categories, Residential and Commercial. Residential is currently read once a year and is billed on the annual property tax notice. Commercial accounts are read and billed on a bi-monthly basis. This program's main expenditure is for Wages & Benefits which includes a proportion of the Director of Engineering and the Manager of Engineering Operations.

#### 6 Year Expenditure Comparison



| Key Program Statistics | 2022    | 2023    | 2024    |
|------------------------|---------|---------|---------|
| Cost per Capita        | \$ 6.92 | \$ 8.60 | \$ 8.98 |

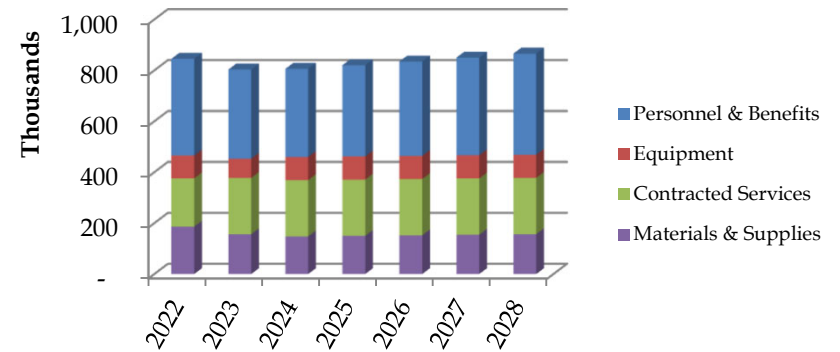
|   | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>                | <b>1.2</b>     | <b>1.6</b>     | <b>1.2</b>     | <b>1.6</b>     | <b>1.6</b>     | <b>1.6</b>     | <b>1.6</b>     | <b>1.6</b>     |
| <b>Administration &amp; Billing</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                      | 196,165        | 248,320        | 197,619        | 260,740        | 269,850        | 279,290        | 289,060        | 299,160        |
| Equipment                                 | 2,406          | 7,300          | 1,842          | 2,900          | 2,900          | 2,900          | 2,900          | 2,900          |
| Contracted Services                       | 12,850         | 10,500         | 16,411         | 18,000         | 18,000         | 18,000         | 18,000         | 18,000         |
| Materials & Supplies                      | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Administration &amp; Billing Total</b> | <b>211,421</b> | <b>266,120</b> | <b>215,872</b> | <b>281,640</b> | <b>290,750</b> | <b>300,190</b> | <b>309,960</b> | <b>320,060</b> |

## WATER SYSTEM OPERATION

**Program Description:** To ensure proper operation of all facets of the water distribution system by undertaking a detailed maintenance program including: water mains, fire hydrants, line and lateral valves, PRV's, reservoir, pumps, backflow preventers, water metres and air valves.

**Output:** To provide excellent quality water to residents of the City; adhere to requirements set out in the Drinking Water Protection Act; and to extend the useful life of distribution infrastructure. To ensure the supply of potable water to the residents is uninterrupted and the quality is safe for consumption. To maintain fire hydrants and line valves annually. Water mains require flushing at least once per year to remove bio-deposits that can negatively affect water quality and provide a growth medium for harmful micro-organisms in the event they are introduced into the system. PRVs require maintenance to ensure system pressures do not fluctuate excessively. Maintain reservoir and pump stations to provide water storage, additional supply and pressure during peak demand.

### 6 Year Expenditure Comparison



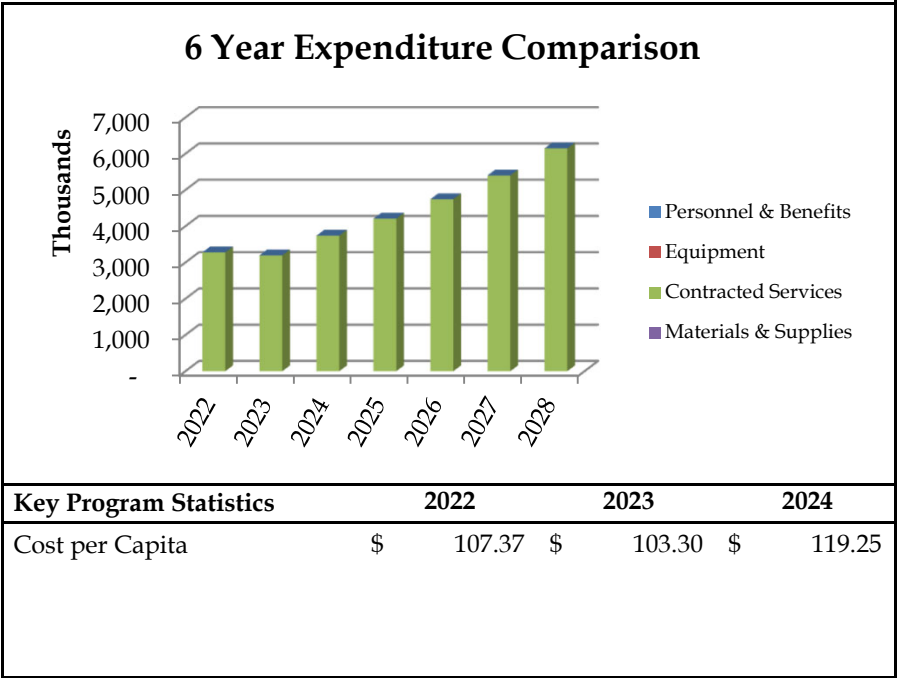
| Key Program Statistics | 2022     | 2023     | 2024     |
|------------------------|----------|----------|----------|
| Cost per Capita        | \$ 27.68 | \$ 25.95 | \$ 25.70 |

|                                     | 2022 Actual    | 2023 Budget    | 2023 YTD       | 2024 Budget    | 2025 Budget    | 2026 Budget    | 2027 Budget    | 2028 Budget    |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Staffing (F.T.E.'s)</b>          | 3.7            | 3.5            | 3.5            | 3.5            | 3.5            | 3.5            | 3.5            | 3.5            |
| <b>Water System Operation</b>       |                |                |                |                |                |                |                |                |
| Personnel & Benefits                | 380,054        | 350,550        | 341,337        | 346,080        | 358,190        | 370,720        | 383,700        | 397,130        |
| Equipment                           | 89,606         | 75,180         | 56,972         | 91,000         | 91,000         | 91,000         | 91,000         | 91,000         |
| Contracted Services                 | 189,769        | 221,125        | 159,866        | 221,125        | 221,125        | 221,125        | 221,125        | 221,125        |
| Materials & Supplies                | 186,248        | 156,655        | 145,372        | 148,005        | 150,095        | 152,255        | 154,495        | 156,815        |
| <b>Water System Operation Total</b> | <b>845,677</b> | <b>803,510</b> | <b>703,547</b> | <b>806,210</b> | <b>820,410</b> | <b>835,100</b> | <b>850,320</b> | <b>866,070</b> |

WATER PURCHASES

**Program Description:** The City purchases water from the GVWD (Greater Vancouver Water District) for all residential, industrial, commercial, and institutional properties. The City's water consumption is measured by a single meter from the GVWD and is billed on a monthly basis.

**Output:** All water is purchased from the GVWD to supply the residents of Langley. The City maintains a water reservoir to ensure supply of water to City residents in the case of any temporary stoppage in supply from the GVWD.



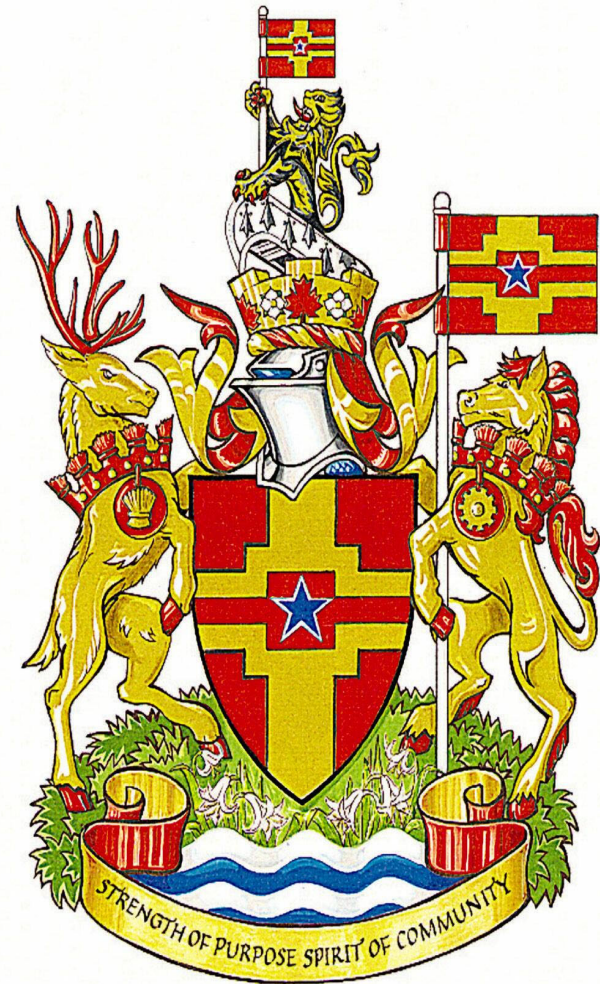
|                       | 2022 Actual | 2023 Budget | 2023 YTD  | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-----------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)   | 0.0         | 0.0         | 0.0       | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Water Purchases       |             |             |           |             |             |             |             |             |
| Personnel & Benefits  | -           | -           | -         | -           | -           | -           | -           | -           |
| Equipment             | -           | -           | -         | -           | -           | -           | -           | -           |
| Contracted Services   | 3,279,742   | 3,197,200   | 3,101,566 | 3,739,560   | 4,207,900   | 4,746,510   | 5,401,530   | 6,146,950   |
| Materials & Supplies  | 408         | 610         | 327       | 610         | 630         | 650         | 670         | 690         |
| Water Purchases Total | 3,280,150   | 3,197,810   | 3,101,893 | 3,740,170   | 4,208,530   | 4,747,160   | 5,402,200   | 6,147,640   |



**WATER FUND RESERVE TRANSFERS**

|                                       | <b>2022 Actual</b>  | <b>2023 Budget</b>  | <b>2023 YTD</b>     | <b>2024 Budget</b>  | <b>2025 Budget</b>  | <b>2026 Budget</b>  | <b>2027 Budget</b>  | <b>2028 Budget</b>  |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Reserve Transfers</b>              |                     |                     |                     |                     |                     |                     |                     |                     |
| <i>Financial Services</i>             |                     |                     |                     |                     |                     |                     |                     |                     |
| N/A                                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
|                                       | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| <i>Interfund Transfers</i>            |                     |                     |                     |                     |                     |                     |                     |                     |
| Interfund Cost Allocation             | 855,340             | 921,250             | 690,938             | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           |
|                                       | 855,340             | 921,250             | 690,938             | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           | 1,028,640           |
| <i>Allocation to Reserve Accounts</i> |                     |                     |                     |                     |                     |                     |                     |                     |
| Investment Income Reserve             | 36,880              | 30,000              | -                   | 40,000              | 40,000              | 40,000              | 40,000              | 40,000              |
| Reserve - Water Future Capital        | 930,000             | 1,000,000           | 1,000,000           | 1,000,000           | 1,100,000           | 1,200,000           | 1,300,000           | 1,400,000           |
|                                       | 966,880             | 1,030,000           | 1,000,000           | 1,040,000           | 1,140,000           | 1,240,000           | 1,340,000           | 1,440,000           |
| <b>Total Reserve Transfers</b>        | <b>\$ 1,822,220</b> | <b>\$ 1,951,250</b> | <b>\$ 1,690,938</b> | <b>\$ 2,068,640</b> | <b>\$ 2,168,640</b> | <b>\$ 2,268,640</b> | <b>\$ 2,368,640</b> | <b>\$ 2,468,640</b> |

# Capital Improvement Plan 2024 - 2033



### CAPITAL IMPROVEMENT PLAN - SUMMARY

| Capital Projects                     | 2024       | 2025       | 2026       | 2027       | 2028       | 2029       | 2030       | 2031       | 2032       | 2033       |
|--------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| General Government                   | 1,039,290  | 420,000    | 290,000    | 95,000     | 305,000    | 95,000     | 245,000    | 270,000    | 165,000    | 285,000    |
| Protective Services                  | 14,437,370 | 221,440    | 30,886,440 | 31,196,440 | 12,050,000 | 50,000     | 50,000     | 50,000     | 50,000     | 50,000     |
| Engineering Operations               | 2,878,800  | 34,972,000 | 2,406,000  | 3,948,000  | 2,524,000  | 4,925,000  | 5,615,000  | 7,949,000  | 5,563,000  | 6,442,000  |
| Parks                                | 1,408,125  | 375,375    | 250,000    | 1,802,500  | 1,842,550  | 2,262,715  | 12,139,155 | 347,500    | 1,437,500  | 12,105,780 |
| Recreation                           | 661,750    | 50,000     | 50,000     | 50,000     | 50,000     | 30,000     | 50,000     | 30,000     | 50,000     | 30,000     |
| Sewer & Drainage Utility             | 2,550,000  | 2,780,000  | 3,254,250  | 5,421,750  | 5,802,500  | 6,492,500  | 1,644,000  | 2,962,000  | 1,064,000  | 4,568,000  |
| Water Utility                        | 2,725,000  | 3,590,400  | 5,660,000  | 5,534,000  | 1,106,000  | 1,812,740  | 1,800,560  | 2,483,225  | 2,011,000  | 1,150,000  |
| Total Projects                       | 25,700,335 | 42,409,215 | 42,796,690 | 48,047,690 | 23,680,050 | 15,667,955 | 21,543,715 | 14,091,725 | 10,340,500 | 24,630,780 |
| <b>Available funding</b>             |            |            |            |            |            |            |            |            |            |            |
| Capital Works Reserve                | 10,691,590 | 1,194,338  | 659,069    | 2,350,527  | 1,283,822  | 1,069,247  | 1,383,457  | 1,368,844  | 1,317,977  | 1,333,953  |
| Casino Revenues                      | 8,495,160  | 5,807,435  | 7,817,435  | 7,680,435  | 6,007,435  | 7,407,435  | 3,587,435  | 5,407,435  | 3,707,435  | 9,640,000  |
| Community Amenity Funds              | 879,385    | 30,000     | 20,000     | 930,000    | 40,000     | -          | 40,000     | -          | 40,000     | -          |
| Community Works (Gas Tax)            | 140,000    | 133,800    | 133,800    | 133,800    | 133,800    | 133,800    | 133,800    | 133,800    | 133,800    | 133,800    |
| DCC's                                | 1,417,540  | 2,677,167  | 1,606,800  | 4,386,901  | 3,878,333  | 4,315,514  | 12,553,115 | 4,638,694  | 2,716,484  | 10,796,029 |
| Fire Department Equipment            | 200,000    | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| Future Police Cost Reserve           | 181,440    | 181,440    | 181,440    | 181,440    | 35,000     | 35,000     | 35,000     | 35,000     | 35,000     | 35,000     |
| Grants                               | 370,220    | -          | -          | 10,000,000 | -          | -          | 1,120,000  | -          | -          | -          |
| Machinery Replacement                | 595,000    | 180,000    | 180,000    | 180,000    | 205,000    | 430,000    | 230,000    | 530,000    | 230,000    | 230,000    |
| Municipal Road Network Reserve       | 300,000    | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| Office Equipment                     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     | 45,000     |
| Parks & Recreation                   | 181,750    | 230,573    | 156,935    | 197,971    | 172,264    | 181,059    | 183,713    | 175,702    | 158,504    | 181,818    |
| Prosperity Fund                      | -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| Sewer Future Capital                 | 1,000,000  | 980,000    | 998,481    | 977,616    | 1,020,896  | 993,275    | 1,026,190  | 742,420    | 956,090    | 1,332,680  |
| Special Bond Reserve                 | -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| Water Future Capital                 | 1,203,250  | 949,462    | 997,730    | 984,000    | 858,500    | 1,057,625  | 1,206,005  | 1,014,830  | 1,000,210  | 902,500    |
| Total Funding                        | 25,700,335 | 12,409,215 | 12,796,690 | 28,047,690 | 13,680,050 | 15,667,955 | 21,543,715 | 14,091,725 | 10,340,500 | 24,630,780 |
| Project Specific Borrowing           | -          | 30,000,000 | 30,000,000 | 20,000,000 | 10,000,000 | -          | -          | -          | -          | -          |
| Unfunded Projects                    | -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| <b>Debt Require to Fund Projects</b> | -          | 30,000,000 | 30,000,000 | 20,000,000 | 10,000,000 | -          | -          | -          | -          | -          |

|                                  |      |           |           |           |           |           |           |           |           |           |
|----------------------------------|------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| <b>Debt Cost</b>                 |      |           |           |           |           |           |           |           |           |           |
| Repayment @ 5.5% over 20 yrs     | -    | 2,699,977 | 2,699,977 | 1,799,985 | 899,992   | -         | -         | -         | -         | -         |
| Cumulative Repayment             | -    | 2,699,977 | 5,399,954 | 7,199,939 | 8,099,931 | 8,099,931 | 8,099,931 | 8,099,931 | 8,099,931 | 8,099,931 |
| Cumulative Tax Impact Percentage | 0.0% | 7.2%      | 14.3%     | 19.1%     | 21.5%     | 21.5%     | 21.5%     | 21.5%     | 21.5%     | 21.5%     |

Casino Proceeds

|                       | 2017         | 2018         | 2019         | 2020         | 2021         | 2022         | 2023         | 2024         |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| January 30            | \$ 1,669,856 | \$ 1,966,102 | \$ 1,871,869 | \$ 1,946,018 | \$ -         | \$ 1,839,492 | \$ 1,891,232 | \$ 1,875,000 |
| April 30              | 1,835,615    | 1,945,901    | 1,693,364    | 1,533,582    | -            | \$ 1,926,708 | \$ 2,173,395 | \$ 1,875,000 |
| July 30               | 1,782,760    | 1,960,561    | 1,946,028    | -            | -            | \$ 2,123,100 | \$ 1,972,618 | \$ 1,875,000 |
| October 30            | 1,992,956    | 1,974,265    | 1,905,577    | -            | 2,263,885    | \$ 2,129,039 | \$ 1,991,888 | \$ 1,875,000 |
| Casino Proceeds       | \$ 7,281,185 | \$ 7,846,828 | \$ 7,416,838 | \$ 3,479,600 | \$ 2,263,885 | \$ 8,018,339 | \$ 8,029,133 | \$ 7,500,000 |
| Enterprise Allocation | \$ 168,000   | \$ 168,000   | \$ 168,000   | \$ 168,000   | \$ 168,000   | \$ 168,000   | \$ 168,000   | \$ 168,000   |
| Community Grants      | 517,790      | 608,565      | 608,565      | 624,565      | 624,565      | 624,565      | 624,565      | 624,565      |
| Capital               | 6,595,395    | 7,070,263    | 6,640,273    | 2,687,035    | 1,471,320    | 7,225,774    | 7,236,568    | 6,707,435    |
|                       | \$ 7,281,185 | \$ 7,846,828 | \$ 7,416,838 | \$ 3,479,600 | \$ 2,263,885 | \$ 8,018,339 | \$ 8,029,133 | \$ 7,500,000 |

## Casino Proceeds

Tax rate effect if debt is repaid over 20 years through MFA at 5.08% interest

|                         | Projects<br>Completed | Annual<br>Interest  | Principal<br>Repayment | Total Annual<br>Repayment | Property Tax<br>Effect |
|-------------------------|-----------------------|---------------------|------------------------|---------------------------|------------------------|
| Previous years Projects | \$ 77,604,530         | \$ 3,942,310        | \$ 2,674,415           | \$ 6,616,725              | 19.83%                 |
| 2024 projects           | 8,495,160             | 431,554             | 292,761                | 724,315                   | 2.17%                  |
|                         | <u>\$ 86,099,690</u>  | <u>\$ 4,373,864</u> | <u>\$ 2,967,176</u>    | <u>\$ 7,341,040</u>       | <u>22.00%</u>          |

Every \$1 in debt generates another \$1.02 in interest cost over 20 years. So if we borrow \$1 million today we will repay \$1.71 million in interest and principal over the next 20 years. If we avoid \$1M in debt by using casino proceeds (as per the policy) we will have an additional \$1,016,000 available for infrastructure renewal.

| Capital Projects funded with Casino Proceeds in 2024 |  | Projects<br>Completed | Annual<br>Interest | Principal<br>Repayment | Total Annual<br>Repayment | Property Tax<br>Effect |
|--|--|-----------------------|--------------------|------------------------|---------------------------|------------------------|
| RP3  | RCMP City Detachment                   | \$ 1,600,000          | \$ 81,280          | \$ 55,139              | \$ 136,419                | 0.409%                 |
| FD3  | LCFRS Ladder Truck Replacement         | \$ 2,800,000          | \$ 142,240         | \$ 96,494              | \$ 238,734                | 0.716%                 |
| E5   | Bicycle Facilities (DCC-T) 29%         | \$ 285,160            | \$ 14,486          | \$ 9,827               | \$ 24,313                 | 0.073%                 |
| E7   | Road Rehabilitation                    | \$ 510,000            | \$ 25,908          | \$ 17,576              | \$ 43,484                 | 0.130%                 |
| P5   | Urban Park                             | \$ 150,000            | \$ 7,620           | \$ 5,169               | \$ 12,789                 | 0.038%                 |
| R12  | City Hall/Timms Generator              | \$ 400,000            | \$ 20,320          | \$ 13,785              | \$ 34,105                 | 0.102%                 |
| S1   | Sewer Upgrades - Various               | \$ 450,000            | \$ 22,860          | \$ 15,508              | \$ 38,368                 | 0.115%                 |
| S6   | 200 St Culvert, Brydon Cr & Michaud Cr | \$ 1,100,000          | \$ 55,880          | \$ 37,908              | \$ 93,788                 | 0.281%                 |
| W4   | Fraser Hwy, 201A to 203 St             | \$ 1,200,000          | \$ 60,960          | \$ 41,355              | \$ 102,315                | 0.307%                 |
|  |  |                       | \$ -               | \$ -                   | \$ -                      |                        |
|  |  | <u>\$ 8,495,160</u>   | <u>\$ 431,554</u>  | <u>\$ 292,761</u>      | <u>\$ 724,315</u>         | <u>2.171%</u>          |

**CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS**

| Item                                 | Description                                     | Year | Budget<br>Amount | Office<br>Equipment<br>Replacement | Capital<br>Works | Grants  | Casino         | Machinery | Borrowing |
|--------------------------------------|---|------|------------------|------------------------------------|------------------|---------|----------------|-----------|-----------|
|                                      |   |      |                  | 209                                | Reserve 200      |         | Proceed<br>510 | Equip 207 |           |
| General Government Services Projects |   |      |                  |                                    |                  |         |                |           |           |
| GG1                                  | IT Computer Workstation Upgrade                 | 2024 | 50,000           | 30,000                             | 20,000           |         |                |           |           |
| GG2                                  | IT Infrastructure Upgrade                       | 2024 | 160,000          |                                    | 160,000          |         |                |           |           |
| GG3                                  | Office Equipment Replacement                    | 2024 | 15,000           | 15,000                             |                  |         |                |           |           |
| GG4                                  | Cyber Security (Managed Threat Detection & Resp | 2024 | 20,000           |                                    | 20,000           |         |                |           |           |
| GG5                                  | Sharepoint                                      | 2024 | 20,000           |                                    | 20,000           |         |                |           |           |
| GG6                                  | CCTV  | 2024 | 30,000           |                                    | 30,000           |         |                |           |           |
| GG7                                  | 911 Next Generation                             | 2024 | 45,000           |                                    |                  | 45,000  |                |           |           |
| GG8                                  | Freedom of Information & Protection of Privacy  | 2024 | 50,000           |                                    | 50,000           |         |                |           |           |
| GG9                                  | Socio-Cultural & Economic Development Framewo   | 2024 | 50,000           |                                    | 50,000           |         |                |           |           |
| GG10                                 | Intranet / Employee Portal Site                 | 2024 | 20,000           |                                    | 20,000           |         |                |           |           |
| GG11                                 | Tempest Prospero                                | 2024 | 175,000          |                                    | 175,000          |         |                |           |           |
| GG12                                 | Social Planning                                 | 2024 | 65,000           |                                    | 65,000           |         |                |           |           |
| GG13                                 | Communication                                   | 2024 | 150,000          |                                    | 150,000          |         |                |           |           |
| GG14                                 | Development Services Planning Projects          | 2024 | 189,290          |                                    |                  | 189,290 |                |           |           |
|                                      |   |      | 1,039,290        | 45,000                             | 760,000          | 234,290 | -              | -         | -         |

## General Government Services Capital Improvement Plan 2025 - 2033

| Item | Description                     | 2025    | 2026    | 2027   | 2028    | 2029   | 2030    | 2031    | 2032    | 2033    |
|------|---------------------------------|---------|---------|--------|---------|--------|---------|---------|---------|---------|
| GG1  | IT Computer Workstation Upgrade | 30,000  | 30,000  | 30,000 | 30,000  | 30,000 | 30,000  | 30,000  | 40,000  | 40,000  |
| GG2  | IT Infrastructure Upgrade       | 125,000 | 210,000 | -      | -       | 50,000 | 185,000 | 225,000 | 110,000 | 175,000 |
| GG3  | Office Equipment Replacement    | 15,000  | 15,000  | 30,000 | 20,000  | 15,000 | 15,000  | 15,000  | 15,000  | 50,000  |
| GG6  | CCTV                            | 40,000  | 20,000  | 20,000 |         |        | 15,000  |         |         | 20,000  |
| GG12 | Social Planning                 | 65,000  |         |        |         |        |         |         |         |         |
| GG15 | Tempest Software                | 40,000  |         |        | 200,000 |        |         |         |         |         |
| GG16 | Tempest eApply Dashboard        | 15,000  | 15,000  | 15,000 | 15,000  |        |         |         |         |         |
| GG17 | Unit 4 Agresso                  | 50,000  |         |        |         |        |         |         |         |         |
| GG18 | ActiveNet                       | 40,000  |         |        | 40,000  |        |         |         |         |         |
|      |                                 | 420,000 | 290,000 | 95,000 | 305,000 | 95,000 | 245,000 | 270,000 | 165,000 | 285,000 |

| Funding Sources              |           | 2025    | 2026    | 2027   | 2028    | 2029   | 2030    | 2031    | 2032    | 2033    |
|------------------------------|-----------|---------|---------|--------|---------|--------|---------|---------|---------|---------|
| Office Equipment Replacement | 405,000   | 45,000  | 45,000  | 45,000 | 45,000  | 45,000 | 45,000  | 45,000  | 45,000  | 45,000  |
| Capital Works Reserve        | 1,765,000 | 375,000 | 245,000 | 50,000 | 260,000 | 50,000 | 200,000 | 225,000 | 120,000 | 240,000 |
| Parks & Recreation Reserve   | -         | -       | -       | -      | -       | -      | -       | -       | -       | -       |
| Machinery Replacement        | -         | -       | -       | -      | -       | -      | -       | -       | -       | -       |
| Grants                       | -         | -       | -       | -      | -       | -      | -       | -       | -       | -       |
| Casino Proceeds              | -         |         | -       | -      | -       | -      | -       | -       | -       | -       |
| Borrowing                    | -         |         |         |        |         |        | -       | -       | -       | -       |
|                              | 2,170,000 | 420,000 | 290,000 | 95,000 | 305,000 | 95,000 | 245,000 | 270,000 | 165,000 | 285,000 |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item  | Project Name                                   | Description   | Budget Amount | Financial Plan Impacts |
|---|--|---|---------------|------------------------|
| <b>General Government Services Projects</b> |  |   |               |                        |
| GG1   | IT Computer Workstation Upgrade                | Workstations are replaced after five years of service.  | 50,000        | None.                  |
| GG2   | IT Infrastructure Upgrade                      | Various server and software upgrades  | 160,000       | None.                  |
| GG3   | Office Equipment Replacement                   | Ongoing office equipment replacements.  | 15,000        | None.                  |
| GG4   | Cyber Security (Managed Threat Detection & I   | Undertake a cyber security audit of the managed threat detection & response system.   | 20,000        | None.                  |
| GG5   | Sharepoint                                     | Implement Sharepoint and migrate the services to the cloud.   | 20,000        | None.                  |
| GG6   | CCTV   | Enhance CCTV integration at City building facilities  | 30,000        | None.                  |
| GG7   | 911 Next Generation                            | Public education on new generation 911 service to better determine location, mapping and GIS, training of new system for first responders     | 45,000        | None.                  |
| GG8   | Freedom of Information & Protection of Privacy | Implement a Privacy Management Program and use a consultant to assist with complex freedom of information and protection of privacy requests. | 50,000        | None.                  |
| GG9   | Socio-Cultural & Economic Development Fran     | Create a socio-cultural & economic framework  | 50,000        | None.                  |
| GG10  | Intranet / Employee Portal Site                | Enhance the internal employee portal site   | 20,000        | None.                  |
| GG11  | Tempest Prospero                               | Undertake a workflow and procedure efficiency audit to re-configure the Tempest Prospero module.  | 175,000       | None.                  |
| GG12  | Social Planning                                | Provide consulting fees to assist with the socio-cultural and community based asset development.  | 65,000        | None.                  |
| GG13  | Communication                                  | Enhance the communication capacity of the organization.   | 150,000       | None.                  |
| GG14  | Development Services Planning Projects         | The Province allocated funding to implement the legislative changes to support housing initiatives.   | 189,290       | None.                  |
| GG15  | Tempest Software                               | Upgrade the Tempest software  | 40,000        | None.                  |
| GG16  | Tempest eApply Dashboard                       | Implement the Tempest eApply Dashboard  | 15,000        | None.                  |
| GG17  | Unit 4 Agresso                                 | Upgrade the Unit 4 Agresso financial software   | 50,000        | None.                  |
| GG18  | ActiveNet                                      | Upgrade the ActiveNet recreation software   | 40,000        | None.                  |



**CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS**

| Item                                | Description                              | Year | Budget<br>Amount | Equipment<br>Fire Dept. 212 | Machinery<br>Replacement<br>Reserve 207 | Future Police<br>Costs Reserve<br>501 | Borrowing | Grants | Capital<br>Works 200 | Casino<br>Proceeds |
|-------------------------------------|--|------|------------------|-----------------------------|---|---------------------------------------|-----------|--------|----------------------|--------------------|
| <b>Protective Services Projects</b> |  |      |                  |                             |   |                                       |           |        |                      |                    |
| RP1                                 | RCMP Office Equipment & Computers        | 2024 | 30,240           |                             |   | 30,240                                |           |        |                      |                    |
| RP2                                 | RCMP Joint Detachment Repairs            | 2024 | 151,200          |                             |   | 151,200                               |           |        |                      |                    |
| RP3                                 | RCMP City Detachment                     | 2024 | 11,000,000       |                             |   |                                       |           |        | 9,400,000            | 1,600,000          |
| FD1                                 | LCFRS Hose & Nozzles                     | 2024 | 15,000           |                             |   |                                       |           |        | 15,000               |                    |
| FD2                                 | Fire Station HVAC                        | 2024 | 40,000           |                             |   |                                       |           |        | 40,000               |                    |
| FD3                                 | LCFRS Ladder Truck Replacement           | 2024 | 3,000,000        | 200,000                     |   |                                       |           |        |                      | 2,800,000          |
| FD4                                 | Rail Notification System                 | 2024 | 25,000           |                             |   |                                       |           |        | 25,000               |                    |
| FD5                                 | Traffic Control Pre-emption System       | 2024 | 75,000           |                             |   |                                       |           |        | 75,000               |                    |
| FD6                                 | Automatic External Defibrillators (AED)  | 2024 | 25,000           |                             |   |                                       |           |        | 25,000               |                    |
| FD7                                 | Fire Station Exterior Lighting           | 2024 | 10,000           |                             |   |                                       |           |        | 10,000               |                    |
| FD8                                 | Community Emergency Preparedness Project | 2024 | 25,930           |                             |   |                                       |           | 25,930 |                      |                    |
| FD9                                 | Emergency Mgmt - Indigenous Engagement   | 2024 | 40,000           |                             |   |                                       |           | 40,000 |                      |                    |
|                                     |  |      | 14,437,370       | 200,000                     | -                                       | 181,440                               | -         | 65,930 | 9,590,000            | 4,400,000          |

## Protective Services Capital Improvement Plan 2025 - 2033

| Item | Description                         | 2025    | 2026       | 2027       | 2028       | 2029   | 2030   | 2031   | 2032   | 2033   |
|------|-------------------------------------|---------|------------|------------|------------|--------|--------|--------|--------|--------|
| RP1  | RCMP Office Equipment & Computers   | 30,240  | 30,240     | 30,240     | 35,000     | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| RP2  | RCMP Joint Detachment Repairs       | 151,200 | 151,200    | 151,200    |            |        |        |        |        |        |
| RP3  | RCMP City Detachment                |         | 30,000,000 | 30,000,000 |            |        |        |        |        |        |
| FD1  | LCFRS Hose & Nozzles                | 15,000  | 15,000     | 15,000     | 15,000     | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| FD10 | Tablet Replacements                 | 25,000  |            |            |            |        |        |        |        |        |
| FD11 | Heavy Duty Washer/Extractor         |         | 60,000     |            |            |        |        |        |        |        |
| FD12 | LCFRS Furniture                     |         | 10,000     |            |            |        |        |        |        |        |
| FD13 | 2 Officer Vehicle Replacements      |         | 220,000    |            |            |        |        |        |        |        |
| FD14 | Portable & Mobile Radio Replacement |         | 400,000    |            |            |        |        |        |        |        |
| FD15 | Rehab Vehicle Replacement           |         |            | 1,000,000  |            |        |        |        |        |        |
| FD16 | Fire Hall Expansion                 |         |            |            | 10,000,000 |        |        |        |        |        |
| FD17 | Fire Engine Replacement             |         |            |            | 2,000,000  |        |        |        |        |        |
|      |                                     | 221,440 | 30,886,440 | 31,196,440 | 12,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

| Funding Sources                  |            | 2025    | 2026       | 2027       | 2028       | 2029   | 2030   | 2031   | 2032   | 2033   |
|----------------------------------|------------|---------|------------|------------|------------|--------|--------|--------|--------|--------|
| Equipment Replacement Fire Dept. | -          | -       | -          | -          | -          | -      | -      | -      | -      | -      |
| Machinery Replacement Reserve    | -          | -       | -          | -          | -          | -      | -      | -      | -      | -      |
| Capital Works Reserve            | 450,000    | 40,000  | 305,000    | 15,000     | 15,000     | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Future Police Cost Reserve       | 754,320    | 181,440 | 181,440    | 181,440    | 35,000     | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Grants                           | 10,000,000 |         |            | 10,000,000 |            |        |        |        |        |        |
| Casino Proceeds                  | 3,400,000  |         | 400,000    | 1,000,000  | 2,000,000  | -      | -      | -      | -      | -      |
| Borrowing                        | 60,000,000 |         | 30,000,000 | 20,000,000 | 10,000,000 | -      | -      | -      | -      | -      |
|                                  | 74,604,320 | 221,440 | 30,886,440 | 31,196,440 | 12,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                                | Project Name                             | Description  | Budget Amount | Financial Plan Impacts   |
|-------------------------------------|--|--|---------------|--|
| <b>Protective Services Projects</b> |  |  |               |  |
| RP1                                 | RCMP Office Equipment & Computers        | To provide funding for computers, furniture and equipment replacements at the RCMP detachment, including hydraulic work stations for the Telecom (911 dispatch) room. Includes a \$10,000 allowance for unanticipated purchases. | 30,240        | None.  |
| RP2                                 | RCMP Building Improvements               | Repair the main RCMP detachment building   | 151,200       | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| RP3                                 | Public Safety Building Design            | Purchase land and design a public safety building.   | 11,000,000    | Incremental operating costs would be required to operate the new building.                     |
| FD1                                 | LCFRS Hose & Nozzles                     | Replace hose and obsolete nozzles.   | 15,000        | None.  |
| FD2                                 | Fire Station HVAC                        | Replace roof top HVAC units on Fire Station  | 40,000        | None.  |
| FD3                                 | Fire Ladder Truck Replacement            | Replace 20 year old fire truck   | 3,000,000     | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD4                                 | Rail Notification System                 | Implement a real time information system to determine trail location to select best route for emergency response.  | 25,000        | Incremental operating costs would be required to annually licence the software.                |
| FD5                                 | Traffic Signal Control Preemption        | Add traffic control pre-emption system receivers to 10 traffic signals in high traffic areas and add system to 4 existing fire support vehicles.   | 75,000        | None.  |
| FD6                                 | Automatic External Defibrillators (AED)  | Replace existing AED devices as the current models are reaching the end of useful life.  | 25,000        | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD7                                 | Fire Station Exterior Lighting           | Replace exterior lighting with high efficiency lights to improve firehall security and lighting for night training exercises   | 10,000        | None.  |
| FD8                                 | Community Emergency Preparedness Project | The UBCM has provided a grant to undertake community risk reduction through public education and wildfire training.  | 25,930        | None.  |
| FD9                                 | Emergency Mgmt - Indigenous Engagement   | Provincial grant funding to undertake consultation and coordination with Indigenous governing bodies with respect to emergency management plans to develop relationships and support collaboration.                              | 40,000        | None.  |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name                        | Description  | Budget Amount | Financial Plan Impacts   |
|------|-------------------------------------|--|---------------|--|
| FD10 | Tablet Replacements                 | Replace existing CADD tablets and install tablets in the Duty Chief vehicles   | 25,000        | Incremental operating costs would be required to annually licence the software.                |
| FD11 | Heavy Duty Washer/Extractor         | Replace aging washer/extractor for firefighter Personal Protective Equipment (PPE).  | 60,000        | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD12 | LCFRS Furniture                     | Replace damaged and worn office and sleeping quarters furniture  | 10,000        | None.  |
| FD13 | 2 Officer Vehicle Replacements      | Replace 10 year old pick up trucks used by the Dut   | 220,000       | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD14 | Portable & Mobile Radio Replacement | Replace existing portable and mobile radios  | 400,000       | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD15 | Rehab Vehicle Replacement           | Replace 30 year old rehab unit   | 1,000,000     | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD16 | Fire Hall Expansion                 | Expansion of the existing firehall to facilitate seismic upgrades and provide additional space for staff, apparatus and Emergency Operation Centre | 10,000,000    | Incremental operating costs would be required to maintain a larger building.                   |
| FD17 | Fire Engine Replacement             | Replace 25 year old fire engine  | 2,000,000     | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |

**CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS**

| DCC  |  |      |           |             |           |               |         |          |       | Communi | Commun  |           |
|------|--|------|-----------|-------------|-----------|---------------|---------|----------|-------|---------|---------|-----------|
|      |  |      | Budget    | Capital     | MRN       | Transportatio | Machine | Casino   |       | ty      | ity     |           |
| Item | Description  | Year | Amount    | Reserve 200 | Roads 511 | n Unallocated | Replace | Proceeds | Grant | Amenity | Works   | Borrowing |
|      | Engineering Projects                                 |      |           |             |           |               |         |          |       |         |         |           |
| E1   | Equipment Replacement                                | 2024 | 515,000   |             |           |               | 515,000 |          |       |         |         |           |
| E4   | Pedestrian Facilities (DCC-T) 75%                    | 2024 | 200,000   | 51,500      |           | 148,500       |         |          |       |         |         |           |
| E5   | Bicycle Facilities (DCC-T) 29%                       | 2024 | 400,000   |             |           | 114,840       |         | 285,160  |       |         |         |           |
| E6   | Traffic Signal Upgrades (DCC-T095) 75%               | 2024 | 300,000   | 77,250      |           | 222,750       |         |          |       |         |         |           |
| E7   | Road Rehabilitation                                  | 2024 | 650,000   |             |           |               |         | 510,000  |       |         | 140,000 |           |
| E8   | Asset Management                                     | 2024 | 30,000    | 30,000      |           |               |         |          |       |         |         |           |
| E9   | Street Boulevard Trees                               | 2024 | 25,000    | 25,000      |           |               |         |          |       |         |         |           |
| E10  | MRN Road Rehabilitation                              | 2024 | 300,000   |             | 300,000   |               |         |          |       |         |         |           |
| E11  | 46 Ave, 196 St to 200 St (DCC-T046) 75%              | 2024 | 47,300    | 36,905      |           | 10,395        |         |          |       |         |         |           |
| E12  | 56 Ave & 208 St Intersection (DCC-T066) 50%          | 2024 | 7,500     | 3,785       |           | 3,715         |         |          |       |         |         |           |
| E13  | 200 St, Michaud & Brydon Cr Intersect (DCC-T083) 75% | 2024 | 46,000    | 5,015       |           | 40,985        |         |          |       |         |         |           |
| E14  | Transportation Plan Update (DCC-T094) 100%           | 2024 | 40,000    | 400         |           | 39,600        |         |          |       |         |         |           |
| E15  | Arterial Left Turn Lanes (DCC-T096) 75%              | 2024 | 48,000    | 12,360      |           | 35,640        |         |          |       |         |         |           |
| E16  | 62 Ave Improvements (Design) (DCC-T083) 75%          | 2024 | 250,000   | 64,375      |           | 185,625       |         |          |       |         |         |           |
| E17  | GIS Improvements                                     | 2024 | 20,000    | 20,000      |           |               |         |          |       |         |         |           |
|      |  |      | 2,878,800 | 326,590     | 300,000   | 802,050       | 515,000 | 795,160  | -     | -       | 140,000 | -         |

## Engineering Capital Improvement Plan 2025 - 2033

| Item | Description  | 2025       | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|------|--|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| E1   | Equipment Replacement                                      | 100,000    | 100,000   | 100,000   | 125,000   | 350,000   | 150,000   | 450,000   | 150,000   | 150,000   |
| E2   | Misc Property Purchase                                     | 50,000     |           | 50,000    |           | 50,000    | -         | 50,000    |           | 75,000    |
| E3   | Accessibility Improvements                                 | 150,000    | 100,000   | 50,000    | -         | 80,000    | 250,000   | 100,000   | 250,000   | 250,000   |
| E4   | Pedestrian Facilities (DCC-T) 75%                          | 400,000    | 200,000   | 200,000   | 100,000   | 1,000,000 | 570,000   | 530,000   | 1,000,000 | 600,000   |
| E5   | Bicycle Facilities (DCC-T) 29%                             | 270,000    | 130,000   | -         | -         | 200,000   | 200,000   | 475,000   | 470,000   | 500,000   |
| E6   | Traffic Signal Upgrades (DCC-T095) 75%                     | 450,000    | 350,000   | 350,000   | 350,000   | 400,000   | 375,000   | 400,000   | 375,000   | 375,000   |
| E7   | Road Rehabilitation (various locations)                    | 1,500,000  | 1,391,000 |           | 500,000   | 1,311,000 | 1,400,000 | 2,500,000 | 3,000,000 | 2,500,000 |
| E8   | Asset Management Implementation                            | 20,000     | 20,000    |           |           | 30,000    | 30,000    | 30,000    | 100,000   | 100,000   |
| E9   | Street Boulevard Trees                                     | 10,000     | -         | 10,000    |           | 25,000    | 10,000    | 10,000    | 50,000    | 30,000    |
| E18  | Local Improvement & Traffic Calming                        | 15,000     | 40,000    | 25,000    | 20,000    | 20,000    | 30,000    | -         | 60,000    | 60,000    |
| E19  | Street Light Upgrades                                      | 25,000     | 25,000    | 25,000    | 20,000    | 25,000    | 27,000    | 30,000    | 30,000    | 30,000    |
| E20  | 46 Ave, 196 St to 200 St (DCC-T046) 75%                    | 251,000    |           |           |           |           |           |           |           |           |
| E21  | 56 Ave & 208 St Intersection (DCC-T066) 50%                | 70,000     |           |           |           |           |           |           |           |           |
| E22  | 200 St, Michaud & Brydon Cr Intersect (DCC-T082) 91%       | 419,000    |           |           |           |           |           |           |           |           |
| E23  | Arterial Left Turn Lanes (DCC-T096) 75%                    | 912,000    |           |           |           |           |           |           |           |           |
| E24  | Bridge Assessment and Repairs                              | 100,000    |           |           |           |           |           | 100,000   |           | 1,220,000 |
| E25  | Operation Centre   | 30,000,000 |           |           |           |           |           |           |           |           |
| E26  | Transit Shelter (DCC-T093) 75%                             | 44,000     |           |           |           |           |           | 44,000    |           |           |
| E27  | Grade Cres, 203 St to 205 St (MUP) (DCC-T060) 75%          | 96,000     |           | 3,098,000 |           |           |           |           |           |           |
| E28  | Grade Cres, 200 St to 208 St Paving                        | 90,000     |           |           |           |           |           |           |           |           |
| E29  | Retaining Wall Inspection and Repair                       |            | 50,000    |           |           | 30,000    |           |           |           | 30,000    |
| E30  | Transportation Plan Update (DCC-T094) 100%                 |            |           | 40,000    |           | 240,000   |           | 40,000    |           | 40,000    |
| E31  | 206 St, 53A Ave to Douglas Cres (MUP) (DCC-T033) 75%       |            |           |           | 353,000   |           |           |           |           |           |
| E32  | 206 St, 53A Ave to Douglas Cres Paving                     |            |           |           | 935,000   |           |           |           |           |           |
| E33  | Intersection Imp 56 Ave/203A St /Fraser Hwy                |            |           |           | 50,000    | -         |           |           |           |           |
| E34  | Intersection Imp Bypass / 56 Ave (DCC-T079) 75%            |            |           |           | 71,000    | 639,000   |           |           |           |           |
| E35  | Langley Bypass Cycling Intersection Improvement            |            |           |           |           | 450,000   | 1,680,000 | 1,680,000 |           |           |
| E36  | Douglas Cres, 204 St to 208 St Paving                      |            |           |           |           | 75,000    |           |           |           |           |
| E37  | Douglas Cres, 204 St to 208 St (Bike Lanes) (DCC-T057) 75% |            |           |           |           |           | 803,000   |           |           |           |
| E38  | Production Way   |            |           |           |           |           | 90,000    | 1,500,000 |           |           |
| E39  | Crosswalk Upgrades (DCC-T097) 75%                          |            |           |           |           |           |           | 10,000    | 70,000    | 205,000   |
| E40  | 56 Ave, 203 St to Fraser Hwy (MUP) (DCC-T055) 75%          |            |           |           |           |           |           |           | 8,000     | 67,000    |
| E41  | 205A St / 50 Ave   |            |           |           |           |           |           |           |           | 100,000   |
| E42  | Fuller Lane Extension (DCC-T092) 100%                      |            |           |           |           |           |           |           |           | 79,000    |
| E43  | Intersection Imp 53 Ave/ 200 St (DCC-T078) 90%             |            |           |           |           |           |           |           |           | 31,000    |
|      |  | 34,972,000 | 2,406,000 | 3,948,000 | 2,524,000 | 4,925,000 | 5,615,000 | 7,949,000 | 5,563,000 | 6,442,000 |

### Engineering Capital Improvement Plan 2025 - 2033

| Funding Sources                   | Total      | 2025       | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|-----------------------------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Machinery Replacement Reserve     | 1,675,000  | 100,000    | 100,000   | 100,000   | 125,000   | 350,000   | 150,000   | 450,000   | 150,000   | 150,000   |
| Capital Works Reserve             | 7,896,234  | 779,338    | 109,069   | 435,527   | 1,008,822 | 1,004,247 | 1,168,457 | 1,128,844 | 1,182,977 | 1,078,953 |
| DCC Roads                         | -          | -          | -         | -         | -         | -         | -         | -         | -         | -         |
| DCC Roads Unallocated             | 11,751,086 | 2,051,427  | 445,696   | 2,748,238 | 648,943   | 1,334,518 | 1,355,308 | 873,921   | 1,213,788 | 1,079,247 |
| Major Road Network Rehabilitate   | -          |            |           |           |           |           | -         |           | -         |           |
| Community Works Fund              | 1,204,200  | 133,800    | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   |
| Community Amenity Fund            | -          |            |           |           |           |           |           |           |           |           |
| Grants                            | 1,120,000  |            |           |           |           | -         | 1,120,000 | -         | -         | -         |
| Borrowing                         | 30,000,000 | 30,000,000 | -         |           |           | -         | -         | -         | -         | -         |
| Casino Proceeds/Taxation Rev/Debt | 20,697,480 | 1,907,435  | 1,617,435 | 530,435   | 607,435   | 2,102,435 | 1,687,435 | 5,362,435 | 2,882,435 | 4,000,000 |
|                                   | 74,344,000 | 34,972,000 | 2,406,000 | 3,948,000 | 2,524,000 | 4,925,000 | 5,615,000 | 7,949,000 | 5,563,000 | 6,442,000 |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                        | Project Name                            | Description   | Budget Amount | Financial Plan Impacts  |
|-----------------------------|---|---|---------------|---|
| <b>Engineering Projects</b> |   |   |               |   |
| E1                          | Equipment Replacement                   | The street sweeper needs to be replaced for \$500K. The line painting machine is also being replaced \$15K.   | 515,000       | None.   |
| E2                          | Misc Property Purchase                  | To provide funding for possible future land acquisition and development   | 50,000        | None.   |
| E3                          | Accessibility Improvements              | Construct wheelchair curb letdowns to facilitate access.  | 150,000       | Marginal incremental maintenance costs will be required in future years.                                      |
| E4                          | Pedestrian Facilities (DCC-R014)        | Includes the procurement of land and construction activities associated with providing sidewalk, off-street multi-use pathways. Additional sidewalk priorities from Master Transportation Plan.   | 200,000       | Marginal incremental maintenance costs will be required in future years.                                      |
| E5                          | Bicycle Facilities (DCC-R013)           | Includes the procurement of land and construction activities associated with providing bicycle lanes, shared lanes, bicycle storage facilities. Adding protected bike lane along the south side of Michaud Crescent and improving intersections for pedestrian and cyclist safety | 400,000       | Marginal incremental maintenance costs will be required in future years.                                      |
| E6                          | Traffic Signal Upgrades (DCC-T095) 75%  | Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.   | 300,000       | Current maintenance cost to maintain this traffic signal will be reallocated to maintain other aging signals. |
| E7                          | Road Rehabilitation                     | Rehabilitate roads and pavement to acceptable standards.  | 800,000       | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.     |
| E8                          | Asset Management                        | To develop an Asset Management Strategy that outlines target levels of service for sanitary, water, road and facilities within the City   | 30,000        | None.   |
| E9                          | Street Boulevard Trees                  | Enhance the street tree canopy.   | 25,000        | Marginal incremental maintenance costs will be required in future years.                                      |
| E10                         | MRN Road Rehabilitation                 | Rehabilitate roads and pavement to acceptable standards.  | 300,000       | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.     |
| E11                         | 46 Ave, 196 St to 200 St (DCC-T046) 75% | Design road rehabilitation to accommodate growth for this DCC project   | 47,300        | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.     |



### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name   | Description   | Budget Amount | Financial Plan Impacts  |
|------|--|---|---------------|---|
| E12  | 56 Ave & 208 St Intersection (DCC-T066) 50%          | Design intersection improvements to accommodate growth for this DCC project | 7,500         | None.   |
| E13  | 200 St, Michaud & Brydon Cr Intersect (DCC-T082) 90% | Design intersection improvements to accommodate growth for this DCC project | 46,000        | None.   |
| E14  | Transportation Plan Update (DCC-T094) 100%           | Update the transportation plan  | 40,000        | None.   |
| E15  | Arterial Left Turn Lanes (DCC-T096) 75%              | Design of separate left turn lanes along arterial roads                     | 48,000        | None.   |
| E16  | 62 Ave Improvements (Design) (DCC-T083) 75%          | Design the widening of 62 Ave to add a second east bound lane               | 250,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E17  | GIS Improvements                                     | Upgrading existing software   | 20,000        | None.   |
| E18  | Local Improvement & Traffic Calming                  | Traffic calming in residential neighbourhoods                               | 15,000        | None.   |
| E19  | Street Light Upgrades                                | Replacing street lights that are at the end of their life cycle             | 25,000        | None.   |
| E20  | 46 Ave, 196 St to 200 St (DCC-T046) 75%              | Implementing neighbourhood Bikeway  | 251,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E21  | 56 Ave & 208 St Intersection (DCC-T066) 50%          | Adding a separate left turn lane  | 70,000        | Marginal incremental maintenance costs will be required in future years.                                  |
| E22  | 200 St, Michaud & Brydon Cr Intersect (DCC-T082) 90% | Constructing a raised median and a separate left turn lane                  | 419,000       | None.   |
| E23  | Arterial Left Turn Lanes (DCC-T096) 75%              | Constructing separate left turn lanes along arterial roads                  | 912,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E24  | Bridge Assessment and Repairs                        | Condition assessment and minor repairs                                      | 100,000       | None.   |
| E25  | Operation Centre                                     | Design and construction of the building                                     | 30,000,000    | Incremental maintenance costs will be required in future years.   |
| E26  | Transit Shelter (DCC-T093) 75%                       | Installation of passenger shelters  | 44,000        | Marginal incremental maintenance costs will be required in future years.                                  |
| E27  | Grade Cres, 203 St to 205 St (MUP) (DCC-T060)        | Road rehab and active transportation implementation                         | 3,194,000     | Marginal incremental maintenance costs will be required in future years.                                  |
| E28  | Grade Cres, 200 St to 208 St Paving                  | Design of road rehab & bike lane  | 90,000        | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E29  | Retaining Wall Inspection and Repair                 | Condition assessment and repairs of retaining walls                         | 50,000        | None.   |
| E30  | Transportation Plan Update (DCC-T094) 100%           | Data collection and minor revision of Transportation Plan                   | 40,000        | None.   |
| E31  | 206 St, 53A Ave to Douglas Cres (MUP) (DCC-T046) 75% | Adding active Transportation  | 353,000       | Marginal incremental maintenance costs will be required in future years.                                  |

# CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name                                    | Description   | Budget Amount | Financial Plan Impacts  |
|------|---|---|---------------|---|
| E32  | 206 St, 53A Ave to Douglas Cres Paving          | Paving the road after adding active transportation                  | 935,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E33  | Intersection Imp 56 Ave/203A St /Fraser Hwy     | Design work to improve the intersection configuration               | 50,000        | None.   |
| E34  | Intersection Imp Bypass / 56 Ave (DCC-T079)     | Road geometric improvement for safety and capacity                  | 710,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E35  | Langley Bypass Cycling Intersection Improven    | Active transportation improvements along Langley Bypass             | 3,810,000     | Marginal incremental maintenance costs will be required in future years.                                  |
| E36  | Douglas Cres, 204 St to 208 St Paving           | Design work for road rehabilitation and active transportation       | 75,000        | Marginal incremental maintenance costs will be required in future years.                                  |
| E37  | Douglas Cres, 204 St to 208 St (Bike Lanes) (DC | Construction work for road rehabilitation and active transportation | 803,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E38  | Production Way                                  | Road Rehab  | 1,590,000     | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E39  | Crosswalk Upgrades (DCC-T097) 75%               | Design of croasswalk upgrades                                       | 10,000        | None.   |
| E40  | 56 Ave, 203 St to Fraser Hwy (MUP) (DCC-T05     | Design of protected Bike Lane                                       | 75,000        | Marginal incremental maintenance costs will be required in future years.                                  |
| E41  | 205A St / 50 Ave                                | Intersection improvements   | 100,000       | Marginal incremental maintenance costs will be required in future years.                                  |
| E42  | Fuller Lane Extension (DCC-T092) 100%           | Connecting Fuller Lane to 204 Street                                | 79,000        | Marginal incremental maintenance costs will be required in future years.                                  |
| E43  | Intersection Imp 53 Ave/ 200 St (DCC-T078) 90   | Adding east & west bound left turn lanes                            | 31,000        | Marginal incremental maintenance costs will be required in future years.                                  |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| DCC            |  |      |           |          |             |           |            |         |         |        |         |
|----------------|--|------|-----------|----------|-------------|-----------|------------|---------|---------|--------|---------|
|                |  |      | Budget    | Parks    | DCC Parks   | Community | Parks &    | Machine | Casino  |        | Capital |
| Item           | Description                              | Year | Amount    | Interest | Unallocated | Amenity   | Recreation | Replace | Proceed | Grants | Works   |
|                |  |      |           | 202-890  | 202-899     | Fund 2617 | 210        | 207     |         |        | Reserve |
| Parks Projects |  |      |           |          |             |           |            |         |         |        |         |
| P1             | Equipment Replacement                    | 2024 | 80,000    |          |             |           |            | 80,000  |         |        |         |
| P2             | Neighbourhood Park Updates               | 2024 | 40,000    |          |             | 40,000    |            |         |         |        |         |
| P3             | Pedestrian Bridge Replace (DCC-P020) 29% | 2024 | 1,003,125 |          | 288,000     | 715,125   |            |         |         |        |         |
| P4             | City Park Pathway (DCC-P002) 29%         | 2024 | 20,000    |          | 5,740       | 14,260    |            |         |         |        |         |
| P5             | Urban Park                               | 2024 | 250,000   |          |             | 80,000    |            |         | 150,000 | 20,000 |         |
| P6             | Langley Lawn Bowling Shed                | 2024 | 15,000    |          |             |           |            |         |         |        | 15,000  |
|                |  |      | 1,408,125 | -        | 293,740     | 849,385   | -          | 80,000  | 150,000 | 20,000 | 15,000  |

Parks Capital Improvement Plan 2025 - 2033

| Item | Description   | 2025    | 2026    | 2027      | 2028      | 2029      | 2030       | 2031    | 2032      | 2033       |
|------|---|---------|---------|-----------|-----------|-----------|------------|---------|-----------|------------|
| P1   | Equipment Replacement   | 80,000  | 80,000  | 80,000    | 80,000    | 80,000    | 80,000     | 80,000  | 80,000    | 80,000     |
| P2   | Neighbourhood Park Upgrades (Amenity)                                     |         | 20,000  |           | 20,000    |           | 20,000     |         | 20,000    |            |
| P7   | Linwood Park Shade Sails and Picnic Area (DCC-P008) 29%                   | 175,000 |         |           |           |           |            |         |           |            |
| P8   | Community Gardens (DCC-P013)  | 66,875  |         |           |           |           |            |         |           |            |
| P9   | Nicomekl Floodplain Adventure Play (DCC-P015)                             | 53,500  |         |           |           |           |            |         |           |            |
| P10  | Brydon Park - Phase II (DCC - P007)                                       |         | 150,000 | 1,722,500 |           |           |            |         |           |            |
| P11  | Douglas Park Upgrades (DCC-P004)  |         |         |           | 1,441,610 |           |            |         |           |            |
| P12  | Park Additions - Picnic Tables and Benches (DCC-P014)                     |         |         |           | 300,940   |           |            |         |           |            |
| P13  | Conder Park Improvements (DCC-P021)                                       |         |         |           |           | 625,000   |            |         |           |            |
| P14  | City Park Upgrades (DCC-P002)   |         |         |           |           | 1,357,090 |            |         |           |            |
| P15  | Trail Infrastructure Expansion (DCC-017)                                  |         |         |           |           | 200,625   |            |         |           |            |
| P16  | Buckley Park Upgrades (DCC-P003)  |         |         |           |           |           | 2,039,155  |         |           |            |
| P17  | Increase Accessibility Penzer to Buckley (DCC-P016)                       |         |         |           |           |           |            | 267,500 |           |            |
| P18  | Nicomekl Park - Trails, Interpretive Signage, Viewing Platform (DCC-P019) |         |         |           |           |           |            |         | 1,337,500 |            |
| P19  | Penzer Park Improvements - (DCC-P005)                                     |         |         |           |           |           |            |         |           | 1,377,090  |
| P20  | Rotary Park   |         |         |           |           |           |            |         |           | 450,000    |
| P21  | Portage Park Upgrades (DCC-009)   |         |         |           |           |           |            |         |           | 267,500    |
| P22  | Douglas Park - Lawn Bowling Green and Clubhouse                           |         |         |           |           |           |            |         |           | 1,000,000  |
| P23  | Linwood Park - Trees, Pathway, Drainage (DCC-P008)                        |         |         |           |           |           |            |         |           | 381,190    |
| P24  | Linwood Park - Upgrade Park Amenities                                     |         |         |           |           |           |            |         |           | 650,000    |
| P25  | Sendall Gardens - Building Area (DCC-P006)                                |         |         |           |           |           |            |         |           | 1,000,000  |
| P26  | Hydro ROW Greenway - Paved Trails, Community Gardens                      |         |         |           |           |           |            |         |           | 1,400,000  |
| P27  | Brydon Park - Land Acquisition (DCC-P001)                                 |         |         |           |           |           |            |         |           | 2,500,000  |
| P28  | Parkland Acquisition (DCC-P001)   |         |         |           |           |           | 10,000,000 |         |           | 3,000,000  |
|      |   | 375,375 | 250,000 | 1,802,500 | 1,842,550 | 2,262,715 | 12,139,155 | 347,500 | 1,437,500 | 12,105,780 |

| Funding Sources               |            | 2025    | 2026    | 2027      | 2028      | 2029      | 2030       | 2031    | 2032      | 2033       |
|-------------------------------|------------|---------|---------|-----------|-----------|-----------|------------|---------|-----------|------------|
| DCC Parks Interest            | -          | -       | -       | -         | -         | -         | -          | -       | -         | -          |
| DCC Parks Unallocated         | 18,929,536 | 84,802  | 43,065  | 494,529   | 500,286   | 626,656   | 10,485,442 | 76,798  | 383,996   | 6,233,962  |
| DCC Parks on Hand             | -          | -       | -       | -         | -         | -         | -          | -       | -         | -          |
| Parks and Recreation Reserve  | 1,328,539  | 200,573 | 106,935 | 147,971   | 142,264   | 151,059   | 153,713    | 145,702 | 128,504   | 151,818    |
| Future Major Parks and Rec    | -          | -       | -       | -         | -         | -         | -          | -       | -         | -          |
| Machinery Replacement Reserve | 720,000    | 80,000  | 80,000  | 80,000    | 80,000    | 80,000    | 80,000     | 80,000  | 80,000    | 80,000     |
| Community Amenity Funds       | 1,020,000  | 10,000  | 20,000  | 930,000   | 20,000    |           | 20,000     |         | 20,000    |            |
| Grants                        | -          | -       | -       |           |           |           | -          | -       | -         |            |
| Casino Use Proceeds           | 10,565,000 |         |         | 150,000   | 1,100,000 | 1,405,000 | 1,400,000  | 45,000  | 825,000   | 5,640,000  |
| Borrowing                     | -          | -       | -       |           |           |           |            | -       | -         | -          |
|                               | 32,563,075 | 375,375 | 250,000 | 1,802,500 | 1,842,550 | 2,262,715 | 12,139,155 | 347,500 | 1,437,500 | 12,105,780 |

### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                  | Project Name  | Description  | Budget Amount | Financial Plan Impacts  |
|-----------------------|---|--|---------------|---|
| <b>Parks Projects</b> |   |  |               |   |
| P1                    | Equipment Replacement   | Replace a 2001 wood chipper & trailer  | 80,000        | None.   |
| P2                    | Neighbourhood Park Updates  | Minor upgrades and equipment replacements for parks like Buckley Park, Conder Park and other neighbourhood parks and open space. | 40,000        | None.   |
| P3                    | Pedestrian Bridge Replace (DCC-P020) 29%  | Replace pedestrian bridges at 206A St in the Nicomekl Floodplain   | 1,003,125     | Current maintenance cost to maintain this bridge will be reallocated to maintain other deteriorating bridges. |
| P4                    | City Park Pathway (DCC-P002) 29%  | Pave pathway behind new diamond  | 14,260        | None.   |
| P5                    | Urban Park  | Create an urban park behind the Timm's Community Centre  | 250,000       | Additional operating dollars for maintenance will be required.  |
| P6                    | Langley Lawn Bowling Shed   | Replace the storage shed.  | 15,000        | None.   |
| P7                    | Linwood Park Shade Sails and Picnic Area DC                                     | Install a shade structure and picnic area at Linwood Park  | 175,000       | None.   |
| P8                    | Community Gardens (DCC-P013)  | Create a new community garden  | 66,875        | None.   |
| P9                    | Nicomekl Floodplain Adventure Play DCC-P0                                       | Add an adventure play area in the Nicomekl Floodplain near Portage Park  | 53,500        | Additional operating dollars for maintenance will be required.  |
| P10                   | Brydon Park - Phase II (DCC - P007)   | Complete Phase II including washrooms and outdoor fitness areas.   | 1,872,500     | None.   |
| P11                   | Douglas Park Upgrades (DCC-P004)  | Drainage, pathways and field improvements.   | 1,441,610     | None.   |
| P12                   | Park Additions - Picnic Tables and Benches (D                                   | Install picnic tables & benches at various parks.  | 300,940       | None.   |
| P13                   | Conder Park Improvements (DCC-P021)   | Replace the oldest playground in the City  | 625,000       | None.   |
| P14                   | City Park Upgrades (DCC-P002)   | Undertake improvements to washroom buildings.  | 1,357,090     | None.   |
| P15                   | Trail Infrastructure Expansion (DCC-017)  | Make trail infrastructure improvements   | 200,625       | Additional operating dollars for maintenance will be required.  |
| P16                   | Buckley Park Upgrades (DCC-P003)  | Upgrade the sports field in Buckley Park   | 2,039,155     | Operating and maintenance costs will increase with the additional facility                                    |
| P17                   | Increase Accessibility Penzer to Buckley (DCC                                   | Improve pathway between parks.   | 267,500       | Operating and maintenance costs will increase with the additional facility                                    |
| P18                   | Nicomekl Park - Trails, Interpretive Signage, V Trail and pathway improvements. |  | 1,337,500     | Additional operating dollars for maintenance will be required.  |
| P19                   | Penzer Park Improvements - (DCC-P005)   | Improvement anticipated in the DCC bylaw   | 1,377,090     | Operating and maintenance costs will increase with the additional facility                                    |
| P20                   | Rotary Park   | Implement Phase 1 of the Masterplan  | 450,000       | Operating and maintenance costs will increase with the additional facility                                    |

|     |   |   |            |  |
|-----|---|---|------------|--|
| P21 | Portage Park Upgrades (DCC-009)             | Improvement anticipated in the DCC bylaw  | 267,500    | Operating and maintenance costs will increase with the additional facility |
| P22 | Douglas Park - Lawn Bowling Green and Club  | Consider rebuilding the lawn bowling green in Douglas Park with artificial turf and rebuild the clubhouse as a multi-use facility, in partnership with the lawn bowling club and other user groups. | 1,000,000  | Operating and maintenance costs will increase with the additional facility |
| P23 | Linwood Park - Trees, Pathway, Drainage (DC | Conduct moderate upgrades to the park as outlined in the planning process.  | 381,190    | Additional operating dollars for maintenance will be required.             |
| P24 | Linwood Park - Upgrade Park Amenities       | Upgrade park amenities  | 650,000    | None.  |
| P25 | Sendall Gardens - Building Area (DCC-P006)  | Make improvements anticipated in the DCC bylaw.   | 1,000,000  | Operating and maintenance costs will increase with the additional facility |
| P26 | Hydro ROW Greenway - Paved Trails, Commu    | Improve pathway and trails.   | 1,400,000  | Operating and maintenance costs will increase with the additional facility |
| P27 | Brydon Park - Land Acquisition (DCC-P001)   | Make improvements anticipated in the DCC bylaw  | 2,500,000  | Operating and maintenance costs will increase with the additional facility |
| P28 | Parkland Acquisition (DCC-P001)             | Make improvements anticipated in the DCC bylaw  | 13,000,000 | Operating and maintenance costs will increase with the additional facility |

# CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

|                     |                                       |      | DCC     |          |             |           |            |           |         |         |        |
|---------------------|---------------------------------------|------|---------|----------|-------------|-----------|------------|-----------|---------|---------|--------|
|                     |                                       |      | Budget  | Parks    | DCC Parks   | Community | Parks &    |           | Machine |         |        |
| Item                | Description                           | Year | Amount  | Interest | Unallocated | Amenity   | Recreation | Capital   | Replace | Casino  | Grants |
|                     |                                       |      |         | 202-890  | 202-899     | Fund 2617 | 210        | Works 200 | 207     | Proceed |        |
| Recreation Projects |                                       |      |         |          |             |           |            |           |         |         |        |
| R1                  | Timms Equipment                       | 2024 | 55,250  |          |             |           |            | 55,250    |         |         |        |
| R2                  | DRC Equipment                         | 2024 | 35,000  |          |             |           |            | 35,000    |         |         |        |
| R3                  | AAMP Equipment                        | 2024 | 10,000  |          |             |           |            | 10,000    |         |         |        |
| R4                  | Public Art (Community Amenity Fund)   | 2024 | 10,000  |          |             | 10,000    |            |           |         |         |        |
| R5                  | Banner Installation                   | 2024 | 20,000  |          |             | 20,000    |            |           |         |         |        |
| R6                  | Timms Fitness Rooms Refinish Flooring | 2024 | 6,500   |          |             |           |            | 6,500     |         |         |        |
| R7                  | AAMP Outdoor Shower                   | 2024 | 4,000   |          |             |           |            | 4,000     |         |         |        |
| R8                  | AAMP Washroom Ceiling Repairs         | 2024 | 8,000   |          |             |           |            | 8,000     |         |         |        |
| R9                  | AAMP Pool Basin Pot Lights            | 2024 | 4,000   |          |             |           |            | 4,000     |         |         |        |
| R10                 | AAMP Outside Washroom Door Automation | 2024 | 4,000   |          |             |           |            | 4,000     |         |         |        |
| R11                 | Civic Facility Signage                | 2024 | 35,000  |          |             |           |            | 35,000    |         |         |        |
| R12                 | City Hall/Timms Generator             | 2024 | 400,000 |          |             |           |            |           |         | 400,000 |        |
| R13                 | Library Equipment                     | 2024 | 20,000  |          |             |           |            | 20,000    |         |         |        |
| R14                 | Poverty Reduction Initiative          | 2024 | 50,000  |          |             |           |            |           |         |         | 50,000 |
|                     |                                       |      | 661,750 | -        | -           | 30,000    | 181,750    | -         | -       | 400,000 | 50,000 |

Recreation Capital Improvement Plan 2025 - 2033

| Item | Description                         | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   | 2033   |
|------|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| R1   | Timm's Equipment                    | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R2   | DRC Equipment                       | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R3   | AAMP Equipment                      | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R4   | Public Art (Community Amenity Fund) | 20,000 |        | 20,000 |        |        |        |        |        |        |
| R5   | Banner Installation                 |        | 20,000 |        | 20,000 |        | 20,000 |        | 20,000 |        |
|      |                                     | 50,000 | 50,000 | 50,000 | 50,000 | 30,000 | 50,000 | 30,000 | 50,000 | 30,000 |

| Funding Sources               |         | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   | 2033   |
|-------------------------------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| DCC Parks Interest            | -       | -      | -      | -      | -      | -      | -      | -      | -      | -      |
| DCC Parks Unallocated         | -       |        |        |        |        |        |        |        |        |        |
| DCC Parks on Hand             | -       |        |        |        |        |        |        |        |        |        |
| Parks and Recreation Reserve  | 310,000 | 30,000 | 50,000 | 50,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Future Major Parks and Rec    | -       | -      | -      | -      | -      | -      | -      | -      | -      | -      |
| Machinery Replacement Reserve | -       |        |        |        |        |        |        |        |        |        |
| Community Amenity Funds       | 80,000  | 20,000 |        |        | 20,000 |        | 20,000 | -      | 20,000 | -      |
| Grants                        | -       | -      | -      |        |        | -      | -      | -      | -      |        |
| Casino Use Proceeds           | -       |        |        |        |        |        |        |        | -      |        |
| Borrowing                     | -       | -      | -      |        |        |        |        | -      | -      |        |
|                               | 390,000 | 50,000 | 50,000 | 50,000 | 50,000 | 30,000 | 50,000 | 30,000 | 50,000 | 30,000 |



### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                       | Project Name                          | Description  | Budget Amount | Financial Plan Impacts |
|----------------------------|---------------------------------------|--|---------------|------------------------|
| <b>Recreation Projects</b> |                                       |  |               |                        |
| R1                         | Timms Equipment                       | Replace aging equipment. Games room, Fitness & weightroom equipment.   | 55,250        | None.                  |
| R2                         | DRC Equipment                         | Replacement of aging equipment.  | 35,000        | None.                  |
| R3                         | AAMP Equipment                        | Replace equipment and teaching aids.   | 10,000        | None.                  |
| R4                         | Public Art (Community Amenity Fund)   | To provide amenities within the community funded by development (public art, street furniture, hydro box wraps and other beautification measures)                    | 10,000        | None.                  |
| R5                         | Banner Installation                   | Replace banners on a scheduled cyclical plan   | 20,000        | None.                  |
| R6                         | Timms Fitness Rooms Refinish Flooring | Sand the hardwood floors in the Fitness room and MPR#3 and refinish with 2 coats of sealer and 2 coats of finish.  | 6,500         | None.                  |
| R7                         | AAMP Outdoor Shower                   | Replace leaking shower pipes at the outside shower   | 4,000         | None.                  |
| R8                         | AAMP Washroom Ceiling Repairs         | Replace lighting fixtures and ceiling tiles in the washrooms at the pool   | 8,000         | None.                  |
| R9                         | AAMP Pool Basin Pot Lights            | Repair pool basin pot lights   | 4,000         | None.                  |
| R10                        | AAMP Outside Washroom Door Automation | Install an automatic access control to outside washrooms at the pool to allow for opening and securing the facilities more easily.                                   | 4,000         | None.                  |
| R11                        | Civic Facility Signage                | Replace the City Crest on the Timms Centre / City Hall building with a City Logo and add the names of the three facilities including the FVRL                        | 35,000        | None.                  |
| R12                        | City Hall/Timms Generator             | Replace the current generator with a new one to power the entire building.   | 400,000       | None.                  |
| R13                        | Library Equipment                     | Replace book carts, shelving, camera and portable speakers for programming.  | 20,000        | None.                  |
| R14                        | Poverty Reduction Initiative          | Develop a pilot project to launch a social enterprise café located in the Timms Community Centre exploring food security and affordable access to food for everyone. | 50,000        | None.                  |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                              | Description                            | Year | Budget<br>Amount | Sewer<br>Future<br>Capital 505 | DCC<br>Sewer 204 | DCC Sewer<br>Unallocate<br>d 204 | DCC<br>Drainage<br>201 | DCC<br>Drainage<br>Unallocated<br>201 | Casino<br>Proceeds | Borrowin<br>g |
|-----------------------------------|--|------|------------------|--------------------------------|------------------|----------------------------------|------------------------|---------------------------------------|--------------------|---------------|
| Sewer & Drainage Utility Projects |  |      |                  |                                |                  |                                  |                        |                                       |                    |               |
| S1                                | Sewer Upgrades - Various               | 2024 | 750,000          | 300,000                        |                  |                                  |                        |                                       | 450,000            |               |
| S2                                | Infiltration Inflow Control Program    | 2024 | 50,000           | 50,000                         |                  |                                  |                        |                                       |                    |               |
| S3                                | Sanitary and Storm Sewer Point Repairs | 2024 | 300,000          | 300,000                        |                  |                                  |                        |                                       |                    |               |
| S4                                | 50 Ave, East of 197A St                | 2024 | 300,000          | 300,000                        |                  |                                  |                        |                                       |                    |               |
| S5                                | Culvert Inspection & Minor Repair      | 2024 | 50,000           | 50,000                         |                  |                                  |                        |                                       |                    |               |
| S6                                | 200 St Culvert, Brydon Cr & Michaud Cr | 2024 | 1,100,000        |                                |                  |                                  |                        |                                       | 1,100,000          |               |
|                                   |  |      | 2,550,000        | 1,000,000                      | -                | -                                | -                      | -                                     | 1,550,000          | -             |

## Sewer & Drainage Utility Capital Improvement Plan 2025 - 2033

| Item | Description                                    | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|------|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| S1   | Various Locations                              | 1,900,000 | 1,960,000 | 515,000   | 500,000   | 2,000,000 | 225,000   | 370,000   | 500,000   | 650,000   |
| S2   | Infiltration Inflow Control Program            | 50,000    | 100,000   | 100,000   | 50,000    | 200,000   | 100,000   | 50,000    | 55,000    | -         |
| S3   | Sanitary and Storm Sewer Point Repairs         | 500,000   | 700,000   | 500,000   | 450,000   | 1,000,000 | 1,000,000 | 200,000   | 400,000   | 550,000   |
| S5   | Culvert Inspection & Minor Repair              | 330,000   | 300,000   |           | 300,000   |           | 200,000   |           | -         |           |
| S7   | Culvert Replacement                            |           |           | 500,000   |           | 490,000   |           | 100,000   |           | 100,000   |
| S8   | Grade Cr, 200 St to 208 St (DCC-D012)          |           | 194,250   | 3,690,750 |           |           |           |           |           |           |
| S9   | 206 St: 53A Ave to Douglas Crescent (DCC-D008) |           |           |           | 1,905,000 |           |           |           |           |           |
| S10  | 56 Ave, Production Way to 198 St (DCC-S001)    |           |           | 116,000   | 2,200,000 |           |           |           |           |           |
| S11  | Sanitary Servicing Plan (DCC-S010)             |           |           |           | 250,000   |           |           |           |           |           |
| S12  | 56 Ave, 203 St to Fraser Hwy (DCC-D005)        |           |           |           | 88,000    | 1,672,000 |           |           |           |           |
| S13  | 203 St, DQ Lane to Douglas Cr (DCC-S004)       |           |           |           | 59,500    | 1,130,500 |           |           |           |           |
| S14  | 199 St Lane (DCC-S006)                         |           |           |           |           |           | 63,000    | 1,182,000 |           |           |
| S15  | Production Way, 56 Ave to Fraser Hwy (DC-S005) |           |           |           |           |           | 56,000    | 1,060,000 |           |           |
| S16  | Eastleigh Cr, Glover Rd to 56 Ave (DCC-S007)   |           |           |           |           |           |           |           | 109,000   | 2,057,000 |
| S17  | Lane off Production Way (DCC-S008)             |           |           |           |           |           |           |           |           | 1,211,000 |
|      |  | 2,780,000 | 3,254,250 | 5,421,750 | 5,802,500 | 6,492,500 | 1,644,000 | 2,962,000 | 1,064,000 | 4,568,000 |

| Funding Sources          |            | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|--------------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Sewer Future Capital     | 9,027,648  | 980,000   | 998,481   | 977,616   | 1,020,896 | 993,275   | 1,026,190 | 742,420   | 956,090   | 1,332,680 |
| Capital Works Reserve    | -          | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| DCC Sewer                | -          | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| DCC Sewer Unallocated    | 8,793,748  | -         | -         | 84,520    | 1,909,413 | 1,119,195 | 117,810   | 2,219,580 | 107,910   | 3,235,320 |
| DCC Drainage             | -          | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| DCC Drainage Unallocated | 2,167,604  |           | 55,769    | 1,059,614 | 572,191   | 480,030   | -         |           | -         |           |
| Casino Revenues          | 14,000,000 | 1,800,000 | 2,200,000 | 3,300,000 | 2,300,000 | 3,900,000 | 500,000   |           |           |           |
| Grants                   | -          |           |           | -         | -         | -         | -         | -         | -         | -         |
| Borrowing                | -          | -         | -         | -         | -         | -         | -         | -         | -         | -         |
|                          | 33,989,000 | 2,780,000 | 3,254,250 | 5,421,750 | 5,802,500 | 6,492,500 | 1,644,000 | 2,962,000 | 1,064,000 | 4,568,000 |

# CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item   | Project Name                                      | Description  | Budget Amount | Financial Plan Impacts  |
|--|---|--|---------------|---|
| <b>Sewer &amp; Drainage Utility Projects</b> |   |  |               |   |
| S1   | Sewer Replacements - Various Locations (DCC-S020) | Small capacity upgrade to the sewer system in various locations.   | 750,000       | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.       |
| S2   | Infiltration Inflow Control Program               | Detect unnecessary rain water inflow into the sewer system.  | 50,000        | None.   |
| S3   | Sanitary and Storm Sewer Point Repairs            | Using the CCTV results to repair segments of storm & sanitary pipes that are cracked or broken.                                  | 300,000       | Operating and maintenance costs will reduce with improvements in the storm & sanitary sewer systems.      |
| S4   | 50 Ave, East of 197A St                           | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                     | 300,000       | Operating and maintenance costs will reduce with improvements in the sanitary sewer systems.              |
| S5   | Culvert Inspection & Minor Repair                 | To clean and inspect large diameter culverts in the City creek system to identify defects and reduce flood risk.                 | 50,000        | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S6   | 200 St Culvert, Brydon Cr & Michaud Cr            | Reline existing deteriorating twin-pipe culverts to address corrosion  | 1,100,000     | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S7   | Culvert Replacement                               | Replace existing storm drainage to reduce risk, as it has reached the end of its useful life.                                    | 500,000       | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S8   | Grade Cr, 200 St to 208 St (DCC-D012)             | Capacity upgrade to drainage for the residents as identified in storm sewer model.   | 3,885,000     | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S9   | 206 St: 53A Ave to Douglas Crescent (DCC-D008)    | Capacity upgrade to drainage for the residents as identified in storm sewer model.   | 1,905,000     | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S10  | 56 Ave, Production Way to 198 St (DCC-S001)       | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 2,316,000     | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.       |
| S11  | Sanitary Servicing Plan (DCC-S010)                | Create a sanitary servicing plan   | 250,000       | None.   |
| S12  | 56 Ave, 203 St to Fraser Hwy (DCC-D005)           | Capacity upgrade to drainage for the residents as identified in storm sewer model.   | 1,760,000     | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |

**CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS**

| <b>Item</b> | <b>Project Name</b>                            | <b>Description</b>   | <b>Budget Amount</b> | <b>Financial Plan Impacts</b>   |
|-------------|--|--|----------------------|---|
| S13         | 203 St, DQ Lane to Douglas Cr (DCC-S004)       | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 1,190,000            | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S14         | 199 St Lane (DCC-S006)                         | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 1,245,000            | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S15         | Production Way, 56 Ave to Fraser Hwy (DC-S005) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 2,361,000            | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S16         | Eastleigh Cr, Glover Rd to 56 Ave (DCC-S007)   | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 2,166,000            | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S17         | Lane off Production Way (DCC-S008)             | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 1,211,000            | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

|                        |   |      | Water            |                |                  |                    |                 |                        |                    |               |  |  |
|------------------------|---|------|------------------|----------------|------------------|--------------------|-----------------|------------------------|--------------------|---------------|--|--|
|                        |   |      | Future           |                | DCC Water        |                    |                 |                        |                    |               |  |  |
| Item                   | Description                                   | Year | Budget<br>Amount | Capital<br>509 | DCC Water<br>205 | Unallocated<br>205 | Special<br>Bond | Community<br>Works 502 | Casino<br>Proceeds | Borrowin<br>g |  |  |
| Water Utility Projects |   |      |                  |                |                  |                    |                 |                        |                    |               |  |  |
| W1                     | Water Meter Replacement Program               | 2024 | 15,000           | 15,000         |                  |                    |                 |                        |                    |               |  |  |
| W2                     | Cast Iron & AC Watermain Replacement          | 2024 | 185,000          | 185,000        |                  |                    |                 |                        |                    |               |  |  |
| W3                     | Watermain Valve Replacement DCC-W026          | 2024 | 300,000          | 3,000          |                  | 297,000            |                 |                        |                    |               |  |  |
| W4                     | Fraser Hwy, 201A to 203 St                    | 2024 | 2,200,000        | 1,000,000      |                  |                    |                 |                        | 1,200,000          |               |  |  |
| W5                     | 53A Ave, 199A St to 200 St DCC-W007           | 2024 | 8,000            | 80             |                  | 7,920              |                 |                        |                    |               |  |  |
| W6                     | 45A Ave / 199 St / 199A St DCC-W004, DCC-W008 | 2024 | 17,000           | 170            |                  | 16,830             |                 |                        |                    |               |  |  |
|                        |   |      | 2,725,000        | 1,203,250      | -                | 321,750            | -               | -                      | 1,200,000          | -             |  |  |

## Water Utility Capital Improvement Plan 2025 - 2033

| Item | Description                                   | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| W1   | Water Meter Replacement Program               |           | 50,000    | 250,000   |           | 50,000    | 200,000   | 100,000   | 140,000   | -         |
| W2   | Cast Iron & AC Watermain Replacement          | 376,000   | 1,000,000 | 250,000   | 200,000   | 1,000,000 | 1,000,000 | 900,000   | 850,000   | 900,000   |
| W5   | 53A Ave, 199A St to 200 St DCC-W007           | 143,400   |           |           |           |           |           |           |           |           |
| W6   | 45A Ave / 199 St / 199A St DCC-W004, DCC-W008 | 316,000   |           |           |           |           |           |           |           |           |
| W7   | 48 Ave, 196 St (City Boundry) to 200 St       | 2,500,000 |           |           |           |           |           |           |           |           |
| W8   | Water Model Software Update DCC-W027          | 30,000    |           |           |           |           |           |           |           |           |
| W9   | Duncan Way, Logan Ave to GloverRd             | 168,000   | 3,207,000 |           |           |           |           |           |           |           |
| W10  | 54 Ave, 201A St to 203 St DCC-W010            | 57,000    | 1,073,000 |           |           |           |           |           |           |           |
| W11  | Grade Cr: 200 St to 208 St                    |           | 330,000   | 5,000,000 |           |           |           |           |           |           |
| W12  | 198 St, 56 Ave to Production Way              |           |           | 34,000    | 656,000   |           |           |           |           |           |
| W13  | Water Servicing Plan DCC-W027                 |           |           |           | 250,000   |           |           |           |           | 250,000   |
| W14  | 204 St N of 51A Ave DCC-W028                  |           |           |           |           | 762,740   |           |           |           |           |
| W15  | 207A St: 44A Ave to 46A Ave DCC-W031          |           |           |           |           |           | 600,560   |           |           |           |
| W16  | 20771 Langley Bypass DCC-W032                 |           |           |           |           |           |           | 289,225   |           |           |
| W17  | 206 St: 53A Ave to Douglas Crescent DCC-W013  |           |           |           |           |           |           | 1,140,000 |           |           |
| W18  | 53 Ave, 201A St to 203 St DCC-W011            |           |           |           |           |           |           | 54,000    | 1,021,000 |           |
|      |   | 3,590,400 | 5,660,000 | 5,534,000 | 1,106,000 | 1,812,740 | 1,800,560 | 2,483,225 | 2,011,000 | 1,150,000 |

| Funding Sources       |            | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      | 2033      |
|-----------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Water Future Capital  | 8,970,862  | 949,462   | 997,730   | 984,000   | 858,500   | 1,057,625 | 1,206,005 | 1,014,830 | 1,000,210 | 902,500   |
| DCC Water             | -          | -         | -         | -         |           | -         | -         | -         |           | -         |
| DCC Water Unallocated | 5,927,063  | 540,938   | 1,062,270 |           | 247,500   | 755,115   | 594,555   | 1,468,395 | 1,010,790 | 247,500   |
| Capital Works Reserve | 1,850,000  | -         | -         | 1,850,000 |           | -         | -         | -         | -         | -         |
| Casino Proceeds       | 8,400,000  | 2,100,000 | 3,600,000 | 2,700,000 |           | -         |           |           | -         |           |
| Grants                | -          | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| Borrowing             | -          | -         |           |           | -         | -         | -         | -         | -         | -         |
|                       | 25,147,925 | 3,590,400 | 5,660,000 | 5,534,000 | 1,106,000 | 1,812,740 | 1,800,560 | 2,483,225 | 2,011,000 | 1,150,000 |

# CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item                          | Project Name                                  | Description  | Budget Amount | Financial Plan Impacts   |
|-------------------------------|---|--|---------------|--|
| <b>Water Utility Projects</b> |   |  |               |  |
| W1                            | Water Meter Replacement Program               | To replace aging water meters that read the water consumption inaccurately low.  | 15,000        | Water consumption charges to consumers may increase with more accurate reading ability.                                    |
| W2                            | Cast Iron & AC Watermain Replacement          | Replace watermains at several locations based on their condition and asset management risk analysis.                     | 185,000       | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W3                            | Watermain Valve Replacement DCC-W026          | Replace three water main valves in South Langley on 200 St to provide the required flow and pressure during fire events. | 300,000       | Improved pressure for fire flow.   |
| W4                            | Fraser Hwy, 201A to 203 St                    | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                             | 2,200,000     | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W5                            | 53A Ave, 199A St to 200 St DCC-W007           | Upgrade AC water main to support growth and reduce risk, for older infrastructure.                                       | 151,400       | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W6                            | 45A Ave / 199 St / 199A St DCC-W004, DCC-W007 | Upgrade AC water main to support growth and reduce risk, for older infrastructure.                                       | 333,000       | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W7                            | 48 Ave, 196 St (City Boundry) to 200 St       | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                             | 2,500,000     | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W8                            | Water Model Software Update DCC-W027          | Prepare a Water Model Software Update  | 30,000        | None.  |
| W9                            | Duncan Way, Logan Ave to GloverRd             | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                             | 3,375,000     | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W10                           | 54 Ave, 201A St to 203 St DCC-W010            | Upgrade AC water main to support growth and reduce risk, for older infrastructure.                                       | 1,130,000     | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W11                           | Grade Cr: 200 St to 208 St                    | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                             | 5,330,000     | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W12                           | 198 St, 56 Ave to Production Way              | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                             | 690,000       | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W13                           | Water Servicing Plan DCC-W027                 | Prepare a Water Servicing Plan update  | 250,000       | None.  |



### CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name                                | Description  | Budget Amount | Financial Plan Impacts   |
|------|---|--|---------------|--|
| W14  | 204 St N of 51A Ave DCC-W028                | Upgrade AC water main to support growth and reduce risk, for older infrastructure.           | 762,740       | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W15  | 207A St: 44A Ave to 46A Ave DCC-W031        | Upgrade AC water main to support growth and reduce risk, for older infrastructure.           | 600,560       | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W16  | 20771 Langley Bypass DCC-W032               | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 289,225       | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W17  | 206 St: 53A Ave to Douglas Crescent DCC-W01 | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 1,140,000     | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.                       |
| W19  | 53 Ave, 201A St to 203 St DCC-W011          | Upgrade AC water main to support growth and reduce risk, for older infrastructure.           | 1,075,000     | Increase capacity and reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

## CITY OF LANGLEY

## CAPITAL IMPROVEMENT PLAN - RESERVE FORECAST

|                                | Estimated            | Reserve Additions |                         |                   | Reserve      | Balance Dec 31, |
|--------------------------------|----------------------|-------------------|-------------------------|-------------------|--------------|-----------------|
|                                | Balance Dec 31, 2024 | Amount            | Source                  | Interest Addition | Expenditures | 2024            |
| <b>Statutory Reserves</b>      |                      |                   |                         |                   |              |                 |
| Capital Works Reserve          | 8,987,440            | 1,713,100         | General Revenues        | 471,841           | 10,691,590   | 480,791         |
| Prosperity Fund                | 104,088              | -                 |                         | -                 | -            | 104,088         |
| Equipment Replace Fire Dept    | 157,692              | 55,000            | General Revenues        | 8,279             | 200,000      | 20,971          |
| Lane Development               | 297,323              | -                 |                         | 15,609            | -            | 312,932         |
| Machinery Replacement          | 625,200              | 400,000           | General Revenues        | 32,823            | 595,000      | 463,023         |
| Off Street Parking             | 387,680              | 11,520            | General Revenues        | 20,353            | -            | 419,553         |
| Office Equipment               | 4,563                | 46,500            | General Revenues        | 240               | 45,000       | 6,303           |
| Parks & Recreation             | 87,388               | 177,500           | General Revenues        | 4,588             | 181,750      | 87,726          |
|                                | 10,651,374           | 2,403,620         | -                       | 553,733           | 11,713,340   | 1,895,387       |
| <b>Reserve Accounts</b>        |                      |                   |                         |                   |              |                 |
| Community Works Fund (Gas Tax) | 4,255                | 145,000           | Gas Tax                 | 223               | 140,000      | 9,478           |
| Future Police Cost             | 1,874,744            | -                 |                         | 98,424            | 516,440      | 1,456,728       |
| Gaming Proceeds                | 1,837,124            | 6,707,435         | Gaming                  | 96,449            | 8,495,160    | 145,848         |
| Major Road Network Rehab       | 2,021,327            | 277,105           | GVTA Funding            | 106,120           | 300,000      | 2,104,552       |
| Sewer Future Capital           | 2,281                | 1,000,000         | Sewer Revenues          | 120               | 1,000,000    | 2,401           |
| Special Bond Reserve           | 6,550,224            | -                 |                         | 343,887           | -            | 6,894,111       |
| Tax Rate Stabilization         | 2,532,639            | -                 |                         | 132,964           | -            | 2,665,603       |
| Water Future Capital           | 230,077              | 1,000,000         | Water Revenues          | 12,079            | 1,203,250    | 38,906          |
|                                | 15,052,671           | 9,129,540         | -                       | 790,265           | 11,654,850   | 13,317,626      |
| <b>DCC Accounts</b>            |                      |                   |                         |                   |              |                 |
| DCC Drainage                   | 6,169,132            | 420,000           | Developer Contributions | 323,879           | -            | 6,913,011       |
| DCC Parks                      | 4,271,775            | 1,620,000         | Developer Contributions | 224,268           | 293,740      | 5,822,303       |
| DCC Roads                      | 9,751,382            | 1,500,000         | Developer Contributions | 511,948           | 802,050      | 10,961,279      |
| DCC Sewer                      | 6,754,840            | 306,000           | Developer Contributions | 354,629           | -            | 7,415,470       |
| DCC Water                      | 3,081,291            | 410,000           | Developer Contributions | 161,768           | 321,750      | 3,331,309       |
|                                | 30,028,420           | 4,256,000         | -                       | 1,576,492         | 1,417,540    | 34,443,372      |
| Total all Reserves             | 55,732,465           | 15,789,160        | -                       | 2,920,490         | 24,785,730   | 49,656,384      |